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Wednesday June 17 1981

NEWS SUMMARY

GENERAL

SDP and Liberals move to alliance

Social Democrats and Liberals agreed the principles for an alliance at the next election. They produced a statement in which they set out their joint priorities.

These confirm commitment to proportional representation, income policy, EEC membership and multilateral disarmament. Page 10

Katowice arrests

Police detained 80 after youths clashed with riot squads at the railway station in Katowice, Poland. "Soviet threat still near." Page 2

IMF 'no' to PLO

The IMF voted not to admit the Palestine Liberation Organisation as an observer at the IMF-World Bank meeting in September.

Police 'warned'

The Scarman Inquiry heard that a prominent member of the black community had warned police of tension in Brixton two weeks before the riots. Page 8

Ballot award

The non-TUC Professional Association of Teachers accepted the first award of Government money for a union ballot. Page 10

GLC boycott plan

The new Labour-controlled Greater London Council is to boycott goods from South Africa and will refuse tenders from companies that operate there.

Anti-racism drive

The TUC launched a campaign against racism at work with the publication of an equal opportunities charter. Page 10

Guard jailed

A prison guard was jailed in Istanbul for aiding the escape of the man who shot the Pope.

Crash murder

David Davies, who staged a road crash to cover up his wife's death, was convicted in Cardiff of her murder.

Oversell claim

Some exhaust fitting specialists claim that motorists who buy shock absorbers they do not need, the AA says. Page 8

Heathrow alert

Scotland Yard warned travellers to guard luggage and valuables at Heathrow airport, where foreign thieves and pickpockets have been making day-trip raids.

Etna erupts

Mount Etna erupted, belching dense smoke. There was no lava or seismic activity.

Afghan quake

An earthquake struck Afghanistan's northern province of Jowzjan, causing "destruction" and casualties.

Sweet sorrow

Sweeney sweet this with the word "humbus" above pictures of Charles and Diana are to be altered by the makers.

Briefly...

Ascot eccentric hat wearer Gertrude Shilling's 1981 number featured six wedding bells. Rating Page 16

Freedom of Glasgow was awarded to world lightweight boxing champion Jim Watt.

First aircraft powered by solar cells made a successful test flight in France.

BUSINESS

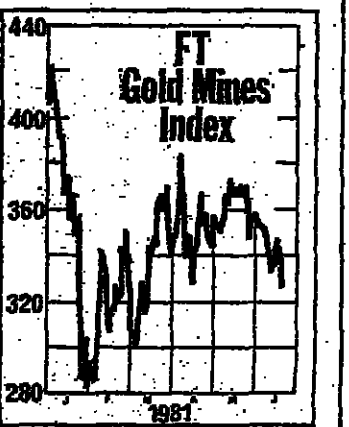
Sterling weakens; \$8 fall for gold

STERLING lost ground in London, closing at \$1.9960 (\$2.0020), DM 4.6850 (DM 4.69) and FF 11.1525 (FF 11.2125). Its trade-weighted index was 95.7 (95.8). Page 29

DOLLARS trade-weighted index fell to 107.4 from 107.7. The U.S. currency rose to DM 2.3450 (DM 2.3420) and SwFr 2.0490 (SwFr 2.0425), but fell to FF 5.5875 (FF 5.6025). Page 29

GOLD fell \$8 in London to \$462.5. Page 29

GOLD MINING shares fell with the bullion price. The FT Gold Mines Index dropped 17.3 to 327.5. Page 32



Coal industry grants raised to £550m after pits climbdown

BY CHRISTIAN TYLER, LABOUR EDITOR

THE COST of the Government's climbdown to the miners in February will mean a £231m increase in the National Coal Board's cash limit for this year as direct grants to the industry are more than doubled to £550m.

Measures announced yesterday slightly exceeded the forecast, but received a very guarded welcome from the Coal Board which said it would have "a particularly severe and difficult task" staying within the new £1.12bn external financing limit.

The Government's concessions appeared to satisfy Mr Joe Gormley, president of the National Union of Mineworkers.

It was the threat of a national strike by the NUM, and unofficial action by 40,000 of its members in protest against pit closures and coal imports, which forced the Government into a major review of the Coal Board's finances.

After a meeting of ministers, union leaders and Coal Board officials yesterday, Mr Gormley would say only that the package was "a step in the right direction."

News of the financial measures, which will entail a new Coal Industry Act later this year, was seized on by the railway unions as justification for their own campaign for greater Government subsidy.

Mr Sid Weighell, general secretary of the National Union of Railwaymen, said he would invoke the so-called triple alliance of coal, steel and rail unions if there was a confrontation over investment and pay on the railways.

In the Commons, Conservative backbenchers demanded assurances that the extra cash made available for the coal industry would not be used to finance big wage rises.

Mr David Howell, Energy Secretary, stressed that the new limit would be tightly applied to cut costs and increase efficiency. "At the heart of it is the need to limit growth of labour costs," he said.

The NUM conference is expected to adopt a Left-inspired minimum wage target of £100 a week from November, equivalent to 25 per cent across the board. Yesterday's announcement is unlikely to dampen expectations, even though moderates will argue that the Coal Board's new financial framework should not be jeopardised.

Mr Howell has increased operating and social grants to the Coal Board by £300m to £550m for this year. The grant will be used principally to keep open collieries that the Board wanted to shut this year, to encourage men to transfer from older pits, and to subsidise sales to the Central Electricity Generating Board and the British Steel Corporation.

Some of the Board's borrowing will be replaced by grant, to ease its interest burden. The net effect is to raise the financing limit to £69m less than the grants themselves.

Parliament will be asked to approve orders raising the Coal Board's long-term borrowing powers to the maximum allowed by the Coal Industry Act 1980—a figure of £430m. But a new Act will be needed to discharge the Government's commitments.

The present Act envisaged the Coal Board breaking even by 1983 as its operating subsidiaries were phased out. There was no statement yesterday about that deadline, but it was being assumed that the breakeven date—long a source of grievance with the Board and the unions—would have to be postponed.

Sir Derek Esra, NCB chairman, said after his meeting with the Secretary of State yesterday morning: "We have done a good deal, an excellent deal."

He went on to praise the success of his staff in boosting coal exports and of the miners in achieving productivity gains of 3-4 per cent.

Prime Minister hits out against public sector

BY RICHARD EVANS AND JOHN ELLIOTT

THE PRIME MINISTER declared her determination last night to ensure that private enterprise be given priority over the State sector to increase both its profitability and the country's prospects for creating permanent jobs.

The clear inference of her speech at the annual dinner of the Confederation of British Industry in London was that fewer resources should be made available for investment in nationalised industries in the future.

"Now it's the private sector's turn... We owe it to the unemployed," she declared. The speech was seen at Westminster as a pre-emptive move against her Cabinet critics intent on changing Government policy.

In a series of scathing references to the public sector, Mrs Thatcher said that results had not always lived up to expectations. "The rosy-tinged prospect must be set against the reality of past performance."

Her hardline speech on the eve of today's special Cabinet to consider the Government's economic strategy was seen as a warning to those members of the Cabinet who believe that increased investment in nationalised industries is required to reflate the economy quickly.

Mrs Thatcher's message was clear. The present economic strategy must remain despite its undoubted unpopularity and to change course now would be to court political as well as economic disaster.

The indications are that her tactics will succeed, at least in the short term. Although today's meeting is the first opportunity in two years for Cabinet "wets" to argue about economic strategy in front of the whole Cabinet, no decisions are to be taken and there is no mood of rebellion.

The Prime Minister, in a clear reference to Cabinet critics, said that some believed even more should be spent on the nationalised industries.

In her view the British economy had been suffering for decades not from inadequate investment, but from investment that yielded a quite inadequate return.

"We spend billions to expand the steel industry, and now we are spending billions to contract it. All this is being paid for by profitable business and employment, through high taxation and dear money."

In the coming years, her purpose would be to see that private enterprise could start to earn the returns that it needed. "Nothing must be done to imperil your chances... this is why the Government must keep public spending down."

Mrs Thatcher added it was up to the Government to see that the private sector was not starved of the resources it needed to build its profits and to create jobs.

While industrialists at the dinner welcomed Mrs Thatcher's emphasis on the need to help the private sector, they were not totally in favour of her strictures about nationalised industries.

Though they want the Government to cut current expenditure in the public sector, they also want increased capital investment so that they can win orders and expand their operations.

Mrs Thatcher was speaking at a time when the debate is hotting up about treatment of nationalised industries.

Yesterday's coal industry financial package followed a £200m increase in British Telecom's external financing limit, and there is a strong view among Treasury Ministers and civil servants that no more exceptions should be allowed.

The next major issue is British Rail's electrification programme, being considered by Ministers today.

Nationalised industry chairmen are pressing for greater freedom to pursue general investment programmes without too many Government controls. But both the Chancellor of the Exchequer and senior Treasury officials have said in the past few days that they see little scope for relaxing their policies.

Mrs Thatcher's other significant pledge, in a speech ranging over all sectors of Government economic strategy, was the Government's determination to retain curbing of inflation as top priority.

"Our aim is nothing less than to bring inflation permanently down to low single figures," she said.

The present rate of inflation at around 12 per cent was nothing like low enough. At that rate, prices doubled every six years, and Britain lost 7 per cent.

Continued on Back Page

First steps to impeach Bani-Sadr

By Terry Povey in Tehran

Iran's Parliament will take the first steps today in the impeachment of President Abolhasan Bani-Sadr.

A large majority of Parliamentary deputies seem certain to support proposals for impeachment and the numerous procedural arrangements to implement it.

Short of an attempt by the minority supporting the President to deprive the Parliament of a quorum, most deputies are agreed that an impeachment trial, taking the form of a prolonged and intensive Parliamentary debate, could be concluded within a week of its start.

The debate would give Mr Bani-Sadr 10 hours to defend himself against his political opponents, who would have 10 hours to prove his incompetence.

Should the Parliament at the end of the debate find Mr Bani-Sadr "politically incompetent" then the constitution enables it to ask Ayatollah Khomeini, Iran's revolutionary leader, to dismiss him.

It seems unlikely that Mr. Bani-Sadr, who has not been seen in Tehran since last Thursday, can hope for last-minute intervention by Ayatollah Khomeini.

Mr. Bani-Sadr had claimed in a statement after his dismissal as commander-in-chief of the armed forces last week that the last stage was under way of a coup d'état in which he was to be killed.

The Speaker of the Parliament indicated yesterday that letters sent by Mr Bani-Sadr in reply to Ayatollah Khomeini's request for an apology were not satisfactory.

A further eight members of staff from Mr Bani-Sadr's Presidential office were reported to have been arrested. According to the reports they were arrested leaving the President's office on Monday.

Police outside the President's office confirmed that a number of people had been arrested on Monday night. They indicated some saloon cars parked nearby which they said contained officials from the prosecutor's office waiting to arrest anyone who might show up.

The police confirmed that a small explosive device was thrown over the wall of the President's office on Monday night. They denied reports that it had ignited a secret store of explosives in the office basement.

U.S. ends ban on arms sales to Chinese

BY TONY WALKER IN PEKING

THE U.S. has announced that it will sell arms to China. This was conveyed to Chinese leaders by Mr Alexander Haig, the U.S. Secretary of State, who today concludes a four-day visit to Peking.

The agreement to sell offensive weapons to China is a major step forward in Sino-U.S. relations and is a further sign of the growing strategic links between the two countries.

Mr Haig said that the U.S. Government had decided to remove the so-called "munitions list restrictions" which previously banned arms sales to China.

Any specific Chinese request for arms would now be considered by the U.S. in conjunction with the usual consultations with Congress and, where necessary, discussions with affected allies.

In the talks this week between Mr Haig and Chinese leaders, it goes on to say that the U.S. relationship with AEIBC is being kept under review and various alternatives, including sale, are being explored.

American Express is anxious not to be defined as a bank in the U.S. because this would subject it to the tough U.S. banking laws. AEIBC's activities have been mainly in the international commercial and investment banking market. Apart from a New York agency, AEIBC has no banking presence in the U.S.

AEIBC's exclusion from the U.S. market means it cannot compete effectively with other leading international banking institutions. Last week the Federal Reserve Board refused to let AEIBC open one of the newly authorised international banking facilities which will pave the way for offshore banking in the U.S.

AEIBC has assets of \$6.9bn (£3.45bn) and earned American Express \$41m (£20.5m) in income last year, about 11 per cent of the total. But though divestiture would cut Amex off from an important source of revenue, the proceeds would give it additional resources to expand into the realm of financial services.

Our banking correspondent writes: A large part of AEIBC's business is centred on Western Europe. About 43 per cent of the group's assets are based here and 30 offices are maintained in 10 European countries.

The hub of the Western European network is London, where the group controls two recognised banks, AEIBC and Amex Bank—a merchant bank.

Continued on Back Page
Meeting on Haig's future, Page 4

Amex move to sell banking arm

BY DAVID LASCELLES IN NEW YORK

AMERICAN EXPRESS, the worldwide travel and credit card company, wants to sell its offshore banking subsidiary, American Express International Banking Corporation because its unusual standing under U.S. bank regulations hinders its ability to compete with other big international banks.

This was revealed in a statement prepared for the shareholders meeting called for June 29 to approve Amex's merger with Shearson Loeb Rhoades, the big Wall Street investment firm.

The statement says: "From time to time there have been discussions with third parties concerning their acquisition of all or portions of American Express' interest in AEIBC. Such discussions have been preliminary in nature and no agreements of any kind have been reached."

It goes on to say that Amex's relationship with AEIBC is being kept under review and various alternatives, including sale, are being explored.

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Société Générale de Banque

Société Générale de Banque is Belgium's largest banking institution with total consolidated assets of US\$ 37 billion. Its worldwide network covers Europe, Africa, the Middle East, the Far East, North and South America and Australia.

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CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)

RISKS		FALLS	
Alpine Soft Drinks	138 + 6	Reed (Austin) A...	60 + 6
Bank of Scotland	403 + 10	Saatchi and Saatchi	307 + 11
Barratt Biers	218 + 9	Saga Holidays	338 + 11
Britannic Assurance	270 + 10	Scoteros	132 + 10
Crest Nicholson	170 + 9	Serck	44 + 8
Davis (Godfrey)	79 + 4	Standard Fireworks	136 + 6
Fosco Minsep	256 + 11	Stock Conversion	345 + 8
Gresham House	290 + 8	Wedtech	230 + 10
Johnson Matthey	270 + 10	Wedwood	90 + 4
Joseph (Leopold)	235 + 13	Wedgecap	128 + 8
Kean and Scott	40 + 4	I.C. Gas	193 + 15
Kodak	305 + 10	Bridge Oil	415 + 29
Lesney	23 + 3		
Lloyds Bank	380 + 12		
NatWest Bank	382 + 14		
Pearl Assurance	406 + 12		
Pleasuremax	335 + 15		
Polly Peck	338 + 12		
Provident Financial	127 + 6		

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EUROPEAN NEWS

Soviet threat to Poland 'is still real', Lord Carrington warns

BY DAVID TONGE, DIPLOMATIC CORRESPONDENT

Lord Carrington:
arms race fears

LORD CARRINGTON, the British Foreign Secretary, yesterday issued a stark warning that the dangers of a Soviet intervention in Poland "were real and are still real."

He said he thought that there could "easily be a Soviet intervention in certain circumstances." But he added that this would be the end of détente.

Lord Carrington was speaking two weeks before he takes over the Presidency of the EEC and the task of co-ordinating European foreign policy for the next six months.

In a wide-ranging interview, he also indicated the course which Europe will steer on the Middle East as well as his hopes for the EEC Presidency.

His references to Poland were unusually strong, although he made it clear that the limit of what the West could do to help the Poles was being reached.

He said that a Soviet intervention would mean "an end to all arms limitation talks,

which I suppose would lead to an arms race which undoubtedly the Soviet Union would lose—although it would be very disagreeable for us."

He also said that the Soviet Union would have to feed the Poles and honour their \$24bn debts to the West or call into question the credit of the whole Soviet system.

In his view, the West had to help Poland by bringing home to the Soviet Union the disastrous consequences which an invasion could have, including its effects on Moscow's already-shaken status in the Third World.

But he warned that the West could do little more to help the Polish economy: "I think there is a limit to the amount of economic aid that the West can give. I should have thought that limit is very nearly reached."

His views on the Middle East were much more cautiously phrased, though he made clear his disappointment at the way recent Israeli actions have cut the ground from under his

ambition to make a success of Europe's initiative on the Middle East.

Though repeating Britain's condemnation of the Israeli raid on Iraq he said he did not think there was anything more at present which Britain could do to prevent an attack on the Syrian anti-aircraft missiles in Lebanon except support the efforts of Mr. Philip Habib, the U.S. envoy to the area.

Asked if he believed the U.S. response to the crisis had been adequate, Lord Carrington said he believed it would be difficult for Washington to reverse the whole of its policy because of the Israeli attack on

Yasser Arafat, the PLO leader. If this would help, but has no present plans for this and believes that the Israeli attack on Iraq has been a setback.

On the European Community, Lord Carrington warned against expecting miracles during the six months of the British presidency. He claimed it was still realistic to expect agreement on reform of the Common Agricultural Policy and the EEC budget by the end of 1981. But he opened the door for a "second best" solution which many British officials believe may be all that can be achieved.

Under this approach, if an adequate CAP reform could not be obtained, Britain would press for agreement this year on the broad lines of arrangements to prevent Britain and West Germany being forced to make unacceptably high net payments to the EEC. The hope would be that not too long after that the actual arrangements to formalise this would be in place.

Lord Carrington said he would like the EEC to make a declaration affirming the importance of political co-operation between the Foreign Ministers. He believes that a two- or three-man secretariat should be formed in Brussels and the machinery for automatic consultation be improved.

He also believes that political co-operation should be formally expanded to include security. By this he means areas such as disarmament, emphasising: "Defence belongs to Nato. Full stop."

All this is very much less than the new French government and the West Germans are advocating. Bonn, in particular, is calling for a major document building on the Treaty of Rome, political co-operation and mechanisms such as the European Council of heads of government. But, asked if Britain should not encourage a relaunch of the community, Lord Carrington insisted on the need to build from the bottom rather than impose from the top.

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U.S. under attack at OECD meeting

By Robert Mautner in Paris

DISAGREEMENTS over economic strategy and policies towards developing countries marked the opening session of the two-day ministerial meeting of the Organisation for Economic Co-operation and Development (OECD) here yesterday.

The U.S. again found itself the target of sharp criticism for its high interest-rate policy, particularly from Mr. Claude Cheysson, the new French External Relations Minister.

The top priority for the French Government was the problem of unemployment. Mr. Cheysson said: "We cannot accept an anti-inflationary policy which is being pursued solely at the expense of the weakest in our society."

He said that 20 per cent interest rates and "a dollar floating in the stratosphere" would inevitably lead to more unemployment and stop all new investments. It had created an intolerable situation in many European countries.

Mr. William Clark, U.S. Deputy Secretary of State, defended the Reagan administration's policy by emphasising the best contribution the U.S. could make to international economic health was to revitalise its own economy and to restore non-inflationary growth.

U.S. foreign policy, he said, was successful, also required a dynamic and productive domestic economy. He said:

Mr. Mervyn Raskin, U.S. Under-Secretary of State for Economic Affairs, pointed out also that high interest rates were merely a reflection of a high inflation rate and that the U.S. administration aimed to bring both down.

The new French and U.S. administrations were also at odds over North-South problems. Mr. Cheysson called for "a new planetary deal" for developing countries, the speedy opening of the proposed United Nations World Bank negotiations and the implementation of a Keynesian policy on a world scale.

The three main features of such a policy should be the recycling of capital, an increase in the industrialised countries' investments in developing countries and a rise in official aid to the Third World.

By contrast, Mr. Clark studiously avoided committing the U.S. to the UN negotiations and instead advocated what amounted to a "trade, not aid" policy.

He said that critics of the U.S. concentrated too much on its relatively small official aid contributions. It should not be forgotten that U.S. imports from non-oil developing countries in 1979 totalled \$58.8bn, more than ten times official aid flows.

One out of every four dollars of U.S. manufactured imports originated in the Third World and U.S. direct investment in the developing countries was running at or above the level of official aid.

In 1979 alone, commercial banks provided \$37bn to the developing countries, while total flows of official development assistance from all OECD countries were no more than \$23bn.

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Local polls loom over Italian coalition bid

BY RUPERT CORNWELL IN ROME

THIS WEEKEND'S important local elections are beginning to cast a shadow over the so far encouraging attempts of Sig. Giovanni Spadolini, the Republican party leader, to form the first Italian government in 35 years not headed by a Christian Democrat.

Yesterday Sig. Spadolini was embarking on the final round of meetings with leaders of the parties likely to join the next coalition. His intention remains to report to President Sandro Pertini tomorrow or on Friday that he will form an administration.

Signs are growing, however, of the desire of some key parties, notably the Socialists, to keep open as many options as possible until the outcome of

the weekend vote is known. The Prime Minister-designate has been concentrating on securing approval for a basic four-point programme to deal with what he calls the "moral, economic and social emergency" facing the country. It consists of action to wind up the P-2 Freemasons' Lodge; new measures to combat terrorism, including greater incentives for captured extremists to co-operate with the authorities; a "social contract" to tackle inflation; and a firmly European and Atlanticist foreign policy.

This strategy, however, has become inevitably entangled with this weekend's vote, in which almost 9m Italians, a fifth of the total electorate, will be going to the polls to choose a

new regional government for Sicily and new city administrations in major centres like Rome, Genoa and Bari.

As always in Italy, local issues have been overwhelmed by national considerations. The vote will be closely scrutinised for two reasons above all: as a measure of the electoral repercussions of the P-2 scandal, and of the extent to which the socialist advance in France might spill over into Italy.

On the first point, what indications there are suggest that the opposition Communists, the one main party uncontaminated by the P-2 affair, may make gains—particularly in Rome where with 35 per cent at the last local election in 1976, they are already the

largest single party. Socialist leaders, for their part, are professing optimism that the so-called "Mitterrand effect" will yield them handsome dividends as well. Should this prove the case, then the Socialists inevitably will press Sig. Spadolini for greater concessions for themselves.

This would pose the risk of upsetting the Christian Democrats. The easy acquiescence with which the long-ruling party has accepted the idea of surrendering the job of Prime Minister has seemed too good to be true to many observers.

At the very least, the Christian Democrats will be expecting generous compensation when ministerial posts are distributed after the weekend.

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This would

EUROPEAN NEWS

Robert Graham assesses the agreement between unions, employers and the Government

Spain pins its faith on a social contract

A DROWNING man will grab a lifebelt, even if it is defective. There is at least some hope. This seems the only explanation for the Spanish Government's sudden display of confidence in its ability to fight the four-year-old recession.

With Spain steeped in gloom since the coup attempt in February, any hint of economic good news is grabbed. The good news is last week's tripartite agreement between the Government, the two main trade unions and the employers' federation on a form of social contract which limits wages and promises action to deal with unemployment.

Sr Leopoldo Calvo Sotelo's government has treated this as a sign of national solidarity at a difficult moment, while being no panacea, is an important basis for understanding the agreement between the principal parties involved in combating the recession.

Sr Calvo Sotelo himself, in a series of virtuoso public performances, has proved a remarkable propagandist. His basic message has been that the Government knows what its priorities are, as do the unions and management: combating unemployment, stimulating investment and controlling inflation. The delicate situation created by the attempted coup will not downgrade the importance of dealing with the economy. Finally, he says, there is a chink of light at the end of the tunnel.



Sr Calvo Sotelo... virtuoso performances

Sr Calvo Sotelo's credibility as a non-nonsense talker, a practical man with long experience of both the private and public sector, has given weight to his words. Partly as a result of this the stock exchanges have surged upwards, almost five points last Wednesday, something unseen since the Franco era.

Confidence, in the last resort, rests as much on facts as on what people want to believe. Little comfort is given by the hard facts of the Spanish economy. Indeed, they give cause for continued concern, as underlined in the recent Organisation for Economic Co-operation and Development report on Spain and the annual report of the Bank of Spain.

Thus Sr Calvo Sotelo is relying almost exclusively on what people want to believe. This is a legitimate strategy in a country traumatised by the attempted coup—provided confidence is consolidated with real achievements in the not-too-distant future.

The essence of the social contract is that the unions have accepted a 9 to 11 per cent wage band for 1982 (a 9 per cent limit for the public sector) against a government commitment to create 350,000 jobs and a vaguer undertaking by the employers to co-operate in creating jobs. This is based on the assumption that inflation will be 12 per cent.

Undoubtedly the unions have made the greatest sacrifice, accepting the clear principle of a cut in real income with no fall in the number of working hours. There is also no mention of how or in what sectors the jobs will be created. However, the employers, the

most reluctant to go along with the pact, maintain that wage levels remain unrealistically high. In this context, the Bank of Spain report pointed out earlier this month that Spanish wages in the past two years had risen 7.6 per cent in real terms, against the 0.25 per cent average of industrialised countries.

Spanish wages have since 1974 been consistently higher than the average in the industrial countries, but the overall political climate in Spain during this period cannot be ignored. High wages have been a sop to ensure industrial tranquillity and social stability.

Slowly, the level of wage increases has been reduced since the 25 per cent high of 1978 and in this gradualist context, the social contract agreement represents a further step in the right direction. But the price has been high.

Spanish labour, especially in labour-intensive operations, is pricing Spanish goods out of export markets and weakening industrial competitiveness against the day when tariff barriers are lower. In short, the capacity of adjustment has been, and remains, far too slow—and not just in wages. The same is true in income to terms with the higher cost of oil.

The social contract itself by implication underlines the lack of flexibility. Rather than talk-

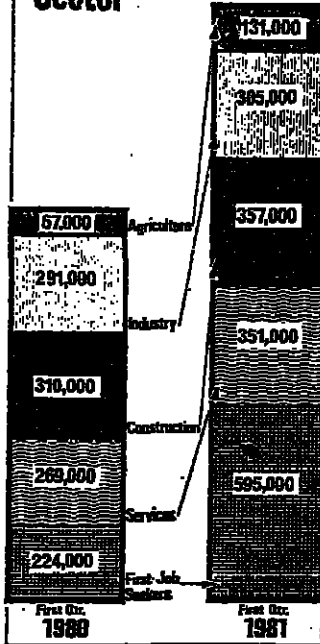
ing of a mid-term adjustment, it is concerned with next year, with all its imponderables. As for any chink of light this is extraordinarily hard to detect.

Inflation in the first quarter is two points up on the same period last year and looks like being around 16 per cent. Industrial production is flat and consumer spending reflects the crisis: New car registrations were down 10 per cent in the first quarter.

Unemployment is up to 1.7m or over 13.5 per cent of the active population, with only a slim indication of levelling off. The Government has yet to demonstrate its capacity to curb current spending and stimulate public sector investment without detriment to private sector credit—a key element to encourage private sector confidence.

A more disturbing trend has been the complete stagnation of exports which since 1977 have played an important part in sustaining the current account. In the first two months of the year volume was down by over 20 per cent and the current account deficit rose from \$1.2bn to \$2.3bn on an almost static level of imports. Receipts from tourism have also been static in real terms. The reserve loss of \$796m is slightly lower, but against this private sector foreign borrowing has quadrupled to \$1,026m.

Unemployment by Sector



Socialists' leader unveils plan to boost democracy

BY OUR MADRID CORRESPONDENT

THE LEADER of Spain's Socialist Party, Sr Felipe Gonzalez, yesterday proposed a plan of national action with one eye on consolidating democracy in the wake of February's abortive coup and the other firmly on his electoral chances.

Although highly conscious of the fragility of Spanish democracy, the Socialists are in a buoyant mood. Opinion polls point to a decline in the popularity of the ruling Union de Centro Democratico and the Socialists believe that M Francois Mitterrand's victory in France will have important practical and psychological benefits. The national action plan was conceived before the French parliamentary elections but its timing now is significant.

The Socialists' basic aim is to demonstrate that, while co-operating ever more closely with Sr Leopoldo Calvo Sotelo's government, they remain a party with ideas of its own. Since the coup attempt they have been forced to abandon the formal role of opposition party, a position which could be electorally damaging. The action plan centres on

three principles: an effective but democratic fight against terrorism; the neutralisation of potential rioters within the armed forces; and a thorough investigation of the attempted coup; the laying of the basis for economic recovery, largely through a large dose of public sector investment.

As on previous occasions compared with the principles of government policy, the practical difference is not very great. Rather, the Socialists promise to act with more energy.

This, for instance, is the case over investigations into the implications of the coup bid. The Socialists want to dig deeper into the civilian implications. So far, only one civilian, Sr Juan Garcia Carres, head of the Francoist union organisation, has been indicted.

A woman police inspector was killed near San Sebastian yesterday in a gun battle between police and suspected members of ETA, the Basque separatist organisation. Renter reports, Inspector Maria Jose Garcia Sanchez (23), was shot in the head.

'FALTERING' WEST CRITICISED

Nato's credibility at risk, claims Rogers

BY DAVID WHITE IN PARIS

THE CREDIBILITY of Nato's deterrent is in jeopardy, according to General Bernard Rogers, Supreme Allied Commander in Europe. In a grim warning about the increasing military gap between East and West, he criticised Western countries yesterday for an inadequate and often faltering response which, with the exception of the U.S., showed no sign of changing.

"In my view the Warsaw Pact has now surpassed Nato—or soon will—in all categories of forces necessary for Nato to implement its strategy," he said at a meeting of MPs from the seven-nation Western European Union here. These categories covered strategic and "theatre" nuclear weapons and conventional armament.

The Soviet Union's SS-20 missiles and Backfire bombers provided it with an unprecedented capacity to strike any target in western Europe, Asia and most of North Africa from its own territory, he said.

Despite potential economic and political problems within the Soviet bloc—as exemplified by the Polish situation—there was no sign that this would place any constraint on Moscow's military investment. The Soviet Union's allocation of resources to defence was more than three times the Nato average, as a percentage of gross domestic product, and the rate was not expected to

decrease during the current decade.

Nato's ability to deter attack was becoming a cause for serious concern, he said. He complained of "slippages, reductions and cancellations of essential programmes in nearly every allied nation."

Strategic nuclear forces must be maintained in a credible posture and Nato had to go on with its programme for deploying Pershing II and Cruise missiles in order to fill "an extremely dangerous gap" caused by the fielding of Soviet SS-20s.

Nato needed to upgrade its forces in its southern region and to ensure extensive military and economic aid to Turkey, Portugal and Greece. It also needed to define "a more concrete programme" in order to be able to respond to challenges arising outside Nato's boundaries, General Rogers said.

Earlier, Mr Douglas Hurd, Minister of State at the British Foreign Office, defended the emphasis in the UK's defence spending in order to launch the Trident missile submarine programme. Britain remained committed to fulfilling the Nato target of a 3 per cent annual increase in defence spending in real terms.

"The argument is not about reductions; it is about how to spend the increases," he said.

BARCLAYS BANK HELPS BERGER LAUNCH NEW PAINTS IN AUSTRALIA

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OVERSEAS NEWS

Peking meeting on Hua's future

By Colina MacDougall

A HIGH-LEVEL meeting has begun in Peking which is expected to pave the way for the removal of Hua Guofeng from the party chairmanship and the publication on July 1 of a re-assessment of Chairman Mao.

This working conference is expected to hammer out final agreement on the crucial issues which earlier divided the party. In time for a formal Central Committee session before the end of the month.

Hu Yaobang, general secretary of the party and a protégé of Vice-Chairman Deng Xiaoping, is expected to be appointed chairman in Hua's place. Hua will probably retain some face-saving post, such as junior party Vice-chairman.

A statement of party policy is likely on July 1, the 60th anniversary of the foundation of the Chinese Communist Party.

Hua's position as chairman has looked uncertain since the Gang of Four trial. Since his role was called into question, he has attracted support from hard-line elements in the leadership and Deng has been forced to compromise over some of his more liberal policies to get his way over appointments.

The reassessment of Chairman Mao for so long the only source of ideological wisdom in China, should enable Deng to liberalise political thinking. On this account, it has been strongly resisted by party hard-liners. A formula which gives Mao great credit as a revolutionary but criticises his more recent role, is believed to have been agreed.

China yesterday rejected a Vietnamese proposal to resume their deadlocked peace talks. Vietnam had called for an immediate end to the border fighting and fresh negotiations.

All quiet in Soweto

By Bernard Simon in Johannesburg

FEARS OF violence in South Africa faded yesterday on the fifth anniversary of the Soweto riots. About half of Johannesburg's black workers responded to a call to stay at home. But many blacks slept in the city on Monday night to avoid possible violence in the townships.

Sporadic incidents of unrest and sabotage were reported. A railway line was severed by a bomb near East London, and petrol bombs were thrown at a Government building in a Durban township. In Soweto itself there was isolated stone-throwing. Commemorative services were held at churches in several parts of the country.

Coloured pupils boycotted classes at many schools.

Syria is preparing for war, says Israeli general

BY DAVID LENNON IN TEL AVIV

THE DIRECTOR of Israeli military intelligence said yesterday that the chances of Syria voluntarily withdrawing its anti-aircraft missiles from Lebanon are zero. Syria is preparing for a limited war against Israel, Gen. Yehoshua Saguy told reporters.

He also discounted the possibility that Mr. Philip Habib, the special U.S. envoy trying to mediate in the missile crisis, would be able to persuade Syria to withdraw the missiles, or to remove its forces from the strategically important Mount Samir area near Zahle.

Mr. Habib, now on his second Middle East shuttle, met President Hafez al-Assad in Damascus yesterday, and is expected to arrive in Israel today or tomorrow.

Confirming the Israeli impres-

sion of Syrian intransigence, the Syrian Press has continued its bitter criticism of the U.S. role in the Middle East. The daily Tishrin said that "if Begin was not very sure of full American backing, he would not be issuing all these threats."

It also said that Syria will not withdraw its anti-aircraft missiles from Lebanon.

Earlier this week, Mr. Menahem Begin, the Israeli Prime Minister, said that if Mr. Habib did not bring word from Damascus that it was prepared to withdraw the missiles, then Israel would attack and destroy them as it had planned to do before the mediator was sent into the region.

This statement evoked strong condemnation from Washington, which has asked Israel to allow time for the special envoy

to seek a peaceful solution to the crisis which erupted after Israeli aircraft shot down Syrian helicopters in Lebanon at the end of April.

Gen. Saguy said that the Syrians are interested in a low-level confrontation with Israel, without becoming involved in a total war. He noted that Syria recently carried out large-scale air and civil defence exercises as well as practising calling up its reserve forces.

Referring to the Israeli attack on the Iraqi nuclear reactor, the military intelligence chief said that the heart of the reactor had been located in that part of the installation built 15 yards underground.

Our United Nations Correspondent adds: Delegates of the states which are members of the Non-Aligned Movement held

a lengthy strategy session in the United Nations yesterday on their options for Security Council action against Israel over the raid.

A new draft of a possible resolution to be submitted to the Council dropped an earlier demand for a mandatory arms embargo, but Iraq was said still to be calling for some kind of punitive measure. The United States has threatened to veto a sanctions resolution but it is assumed that it would support, or at least abstain on a resolution of censure.

Mrs. Jeane Kirkpatrick, the U.S. representative, was listed to address the Council last night. Her statement was understood to have been submitted to the White House.

If one or more draft resolu-

tions are submitted to the Council today, as expected, a vote could be taken tomorrow or Friday. Britain and France have already called for censure and the payment by Israel of reparations to Iraq, but they oppose an arms boycott.

AP adds: Arab oil producers will consider an oil embargo if the U.S. vetoes the imposition of sanctions against Israel to punish it for its attack on Iraq's nuclear reactor, according to newspaper reports in Kuwait yesterday.

The conservative Al-Siyasah newspaper said the Organisation of Arab Petroleum Exporting Countries (Opec) will hold an emergency session if the U.S. uses its veto in the current UN Security Council debate. It added that "the emergency meeting of Opec will be devoted



Mr. Philip Habib... mission encounters more difficult with Israel's claim

to consideration of the use of oil as a political weapon in support of Arab interests."

Why President Sadat is determined to get Israel out of Sinai

BY ANTHONY McDERMOTT IN CAIRO

THERE IS only one thing on President Sadat's mind these days. It is not comprehensive peace in the Middle East but the withdrawal of Israel from the last part of Sinai next April.

The Israeli raid on Iraq's nuclear reactor near Baghdad on June 7, coming only three days after his meeting with Mr. Menahem Begin, Israel's Prime Minister, has not deflected him from this aim. Mr. Sadat told Mayo, his National Democratic Party's weekly newspaper two days ago, that the Israeli raid which destroyed the Iraqi reactor had not destroyed the peace process with it.

Mr. Sadat found himself in an awkward position after the announcement of the raid. For pan-Arab and global reasons, it had to be roundly condemned, point that Jordan, Saudi Arabia

and Iraq were also at fault for not challenging Israel's aircraft. But he could not let even though he has made the criticism get out of control for fear of it halting progress toward the return of the rest of Sinai.

The risks were made plain in last week's debate at the People's Assembly. The semi-official daily al-Ahram said: "The People's Assembly has never witnessed such an angry storm."

A series of speakers denounced the raid. Mr. Moshe Sasson, Israel's ambassador to Cairo, he expelled and that Mr. Saad Muradda, Egypt's counterpart be withdrawn.

But more threateningly for Mr. Sadat, they demanded that the normalisation of relations with Israel be frozen. Eventu-

ally, Mr. Mohammed Abdillah, head of the foreign relations committee and a key link man with Israel, called for a calmer approach.

Mr. Sadat's meeting with Mr. Begin at Sharm el-Sheikh, which is still occupied by Israel, caused anger outside Egypt and raised considerable comment within. Syrian newspapers attacked Mr. Sadat, linking the meeting with his efforts to get Mr. Begin re-elected in the Israeli general elections, with the anniversary of the 1967 Arab-Israeli war, with Israeli attacks on South Lebanon and with possible attacks on Syria's Sam-6 in the Bekaa Valley. Then came Israel's announcement of the air strike, which started from an Israeli base in occupied Sinai.

Mr. Sadat has explained that he did not know about the Israeli action. Indeed, he heard about it from his Vice-President, Mr. Husni Mubarak, who had in turn been informed by Mr. Allan Wendt, the American chargé d'affaires here.

At home, the people are more concerned with prices and Ramadan, which begins early next month, rather than whether Mr. Sadat was humiliated by Mr. Begin.

If there was a popular reaction it was more after Mr. Sadat's visit to Sudan that hopes were roused of being able to move back into the Arab world. But they have been quashed.

Meanwhile, Mr. Sadat has with his usual political sensitivity, been aware of the contradictions of equating his goal

of the return of Sinai at almost any cost with not appearing to make concessions. Thus it was significant that the day after the Sharm el-Sheikh meeting, he felt it necessary to address the Armed Forces at Ismailia.

There were three main topics. The first was the "peace process." The message was that there would be no further concessions on Sinai; no joint ventures with Israel and no military facilities for the U.S. there.

The second was an attack on the old Wafd Party which opposed King Farouk and was suppressed when it re-emerged formally under Mr. Sadat's efforts at democratisation. The third was to emphasise through a stream of statistics that rakha (prosperity) was on its way with peace.

Mr. Sadat's Government has

been issuing warnings to political opponents outside the country as well. Earlier this month it put on trial in absentia 21 former leading officials, among them General Salah el-Shady, the chief of staff during the 1973 war. They were accused of setting up a secret opposition organisation abroad.

The political pressures are under control at present, for Mr. Sadat usually manages to stay ahead of challenges. But the contradictions of his policies have been most starkly summed up on the headlines of the next day and as yet unpublished edition of the opposition paper, Al-Taqaddum which represents the views of the National Progressive Unionists: "Begin humiliates Egypt and Egypt's President, and Egypt's Government still sticks to the peace process."

Japan capital account 'distorted'

BY CHARLES SMITH, FAR EAST EDITOR IN TOKYO

THE SALE of \$700m of Japanese Government bonds by a "south Asian" country distorted Japan's long-term capital account during May, a Finance Ministry spokesman said yesterday.

The sale meant that net foreign capital inflow into Japan during the month was reduced from over \$1bn to about \$500m. In April around \$1.4bn of foreign capital flowed into Japan.

The remainder of the difference between the modest May inflow and the much larger April figure is accounted for by the fact that the interest gap between Japan and the U.S. widened during the month, thereby diverting some capital flows from Japan to the U.S.

The decline in long term

foreign capital inflow is hidden in the overall statistics for Japan's balance on long term capital account, which show a very large deficit of \$3.18bn in April followed by a smaller, though still substantial one of \$810m in May.

The overall balance includes purchases and sales of "gensaki" bonds (bonds sold subject to repurchase agreement) which respond to short term seasonal factors rather than to interest rates or to the basic strength of the economy.

Japan's ability to attract a substantial and continuing inflow of long-term capital investment is regarded as being of key importance to the nation's economic viability, given the need for Japan to continue investing overseas.

Before the 1979 "oil shock," Japan could afford to finance its capital exports out of the surplus on current account, but higher oil prices at first pushed the current account into deficit and have more recently resulted in a rough current account balance.

In May there was a deficit of \$80m on current account. The current account balance reflects a continuing surplus on Japan's visible trade, offset by a chronic deficit on invisibles.

Finance Ministry officials said yesterday that there were signs of a strong revival of foreign capital into Japan since the beginning of June. The recent strengthening of the yen against the U.S. dollar is thought to be related.

South-east Asian Foreign Ministers meet in Manila

Asean plans Kampuchea strategy

BY KATHRYN DAVIES IN SINGAPORE

THE DIPLOMATIC battle to force Vietnam to withdraw its 200,000 troops from Kampuchea is continuing in the Philippines.

Foreign Ministers of the five non-Communist states grouped in the Association of South-East Asian Nations (Asean)—Thailand, Malaysia, Singapore, the Philippines and Indonesia—are meeting over the next few days in Manila to plan their strategy for next month's United Nations-sponsored conference on Kampuchea in New York.

Also in Manila will be Mr. Alexander Haig, the U.S. Secretary of State, fresh from Peking, where his Chinese hosts share American apprehensions that a Vietnamese-dominated Indochina will result in vastly extended Soviet influence in the region.

Indeed, Asean might well have preferred Mr. Haig to arrive from elsewhere, so neatly to do his movements provide fuel for Vietnamese accusations that the Americans, Chinese, and "reactionary" forces within the Asean bloc are working hand in glove to undermine Vietnam's "obligation" to help the Kampuchean people.

In fact, there are important differences in perception among Vietnam's critics over what needs to be done to persuade or coerce Hanoi into pulling out of Kampuchea.

Asean, which has remained remarkably strong and united on the issue despite some quite serious internal disagreements, insists that while it wants Vietnam to withdraw, it does not seek to see the Vietnamese Government humiliated or seriously weakened. This seems to leave the door open for Vietnam's appearance at the New York conference, despite Hanoi's repeated condemnations of it as interference in Kampuchea's internal affairs.

Western diplomats think it is still just possible, although unlikely, that the Vietnamese will go to New York. They say the conference itself could then decide to invite the pro-Vietnamese Heng Samrin administration in Phnom Penh to "observe" the proceedings—despite the fact that the United Nations still recognises the ousted Pol Pot regime as Kampuchea's legal government.

This would also mean that other Kampuchean groups, including that led by Son Sahn, a former Prime Minister, could also be invited informally.

The compromise offered by Vietnam—a regional conference at which the three Indo-Chinese countries, Vietnam, Laos and Heng Samrin's Kampuchea, would meet Asean for discussions on regional problems—is unacceptable to Asean and has been denounced by China.

Another suggestion by Vietnam that it would be prepared to withdraw part of its force from Kampuchea in return for a United Nations presence, has apparently been withdrawn. Recent talks between Vietnam and the front-line state, Thailand, in Bangkok appear to have borne little fruit although their content has not been made public.

China, meanwhile, continues to supply arms and ammunition to the 30,000 guerrillas loyal to Pol Pot camped on the Thai-Kampuchean border. Peking's determination to thwart a Vietnamese-dominated Indochinese federation has provided a significant back-up for Asean's

own diplomatic efforts. Many observers see the key to the Kampuchean question lying in a resolution of the conflict between China and Vietnam.

Asean does not share China's enthusiasm for the Pol Pot regime. Singapore, in particular, has been attempting to persuade Prince Sihanouk, the deposed Kampuchean head of state, and Son Sahn, a non-Communist, to join the Pol Pot "Democratic Kampuchea," thus giving it a more acceptable face. But so far none of the participants in what would become "a broadly based government" or a united front have shown much initiative in attempting to sink their vast differences.

And even if such an alignment could be stitched together, it will look dangerously cosmetic unless some guarantee can be offered that Pol Pot supporters will be disarmed so that genuinely free elections can be held after the Vietnamese leave Kampuchea.

This clearly worries Asean's Western allies, including the U.S. and Britain, which have so far failed to commit themselves to their attitude to a new anti-Vietnamese Kampuchean alliance beyond welcoming it in principle.

Asean, in turn, has so far exhibited little enthusiasm for a proposal by President Ronald Reagan's Administration to "punish" Vietnam by vetoing international aid to Hanoi. The Americans would like to see a cutback of aid already committed through the United Nations Development Programme amounting to \$118m.

Nevertheless, American support for Asean diplomacy has solidified under the Reagan Administration. The U.S. already has bilateral military assistance programmes for each of the five Asean members and is currently asking Congress to approve a total of \$638.6m in "security assistance" for 1982, \$50m more than this year.

The new U.S. Government is less squeamish than its predecessor over continuing to back Pol Pot at the UN, agreeing with Asean that a variant seat formula would be a first step towards recognition of Heng Samrin. More political initiatives can be expected from both sides in the Kampuchean conflict. But most people expect the talks in Manila and in New York to be the first of very many before an acceptable solution is found.

Asean Ministers to meet Haig

THE Foreign Ministers of the five Asean states meet in Manila today and tomorrow, Kevin Rafferty writes from Manila. On Friday and Saturday they will hold separate sessions with Foreign Ministers from Japan, Australia, Canada, New Zealand and the EEC. They will hold talks with Mr. Alexander Haig, the U.S. Secretary of State (above) on Saturday. Mr. Haig is scheduled to arrive in Manila this afternoon, which will give him two clear days of lobbying both Asean and other Ministers.

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President Marcos... victory came as no surprise, despite poll boycott campaign

Indians attack Pakistan arms deal

By K. K. Sharma in New Delhi

THE INDIAN Government yesterday sharply attacked the U.S. arms deal with Pakistan, stating that the "decision of the U.S. Government could undermine the serious effort that is under way to strengthen the process of normalisation of relations between India and Pakistan."

The attack comes just a week after Indian and Pakistan Foreign Ministers agreed on important steps to normalise relations. Part of the agreement was that both countries had the right to acquire weapons for self-defence.

The U.S. arms package is worth \$3bn and involves the sale of F-16 aircraft and other advanced military hardware to Pakistan.

The Indian official said that India had not commented while Pakistan had steadily increased and modernised its military strength over the past decade. But the new agreement, he said, was "quantitatively and qualitatively different." It could introduce a new level of weapons sophistication into the region which would affect the existing balance, the spokesman said.

The Indian Government, however, "reiterates its consistent desire for good relations with Pakistan and that India poses no threat whatsoever to that country."

Devinder Bhatia, a senior Washington-based Indian official, said there is no legislative bar on Pakistan buying U.S. arms for cash, and U.S. officials believe that the financially strapped Islamic Government will get some help from Saudi Arabia. This is believed to have been one of the implicit quid pro quos in Washington agreeing to sell Awacs radar aircraft to the Saudis.

But most of the five-year, \$3bn bilateral defence plan is to be in the form of cheap U.S. credits, he said. Thus, President Ronald Reagan will need Capitol Hill approval to make Pakistan an exception to amendments that bar U.S. aid to countries suspected of trying to make nuclear weapons.

The Carter Administration cut off virtually all U.S. aid to Pakistan in April 1979 for precisely this reason. The Reagan Administration has emphasised the importance of bolstering Pakistan as a bulwark against the Russians in neighbouring Afghanistan. But after the Israeli raid on Iraq, Congress is very alive to the risks of "dandelion" nuclear weapons programmes, on which Pakistan is believed to be at least as far, if not further, advanced than Iraq.

Congress will presumably want to quit the Administration closely on the progress of the Pakistan nuclear effort, and on what, if any, assurances Washington sought or was given that Islamabad did not intend to develop or test nuclear weapons. The issue could become a first test of the Reagan Administration's non-proliferation policy since the dramatic Israeli knock-out of Iraq's reactor.

The new U.S. Administration has also given Venezuela the go-ahead to go order F-16s, and would have found it very hard to argue that these weapons were all right for Latin America, but not for west Asia, where, by all the Administration's accounts, the real threat from Russian aggression lies.

Australian strike ends

By Colin Chapman in Sydney

THE DISPUTE which has all but severed telephone and telefax links between Australia and the outside world for 10 days and ended last night when trade unionists at a series of mass meetings voted to return to normal working.

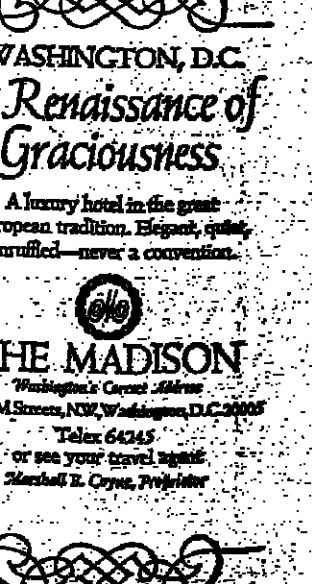
Services are still not restored, however, and the country's two major financial centres, Sydney and Melbourne, are totally cut off touch with each other. Stock Exchange announcements could not be transmitted, and the Stockmaster price data service broke down. Services are expected to be restored to normal gradually.

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President Marcos... victory came as no surprise, despite poll boycott campaign

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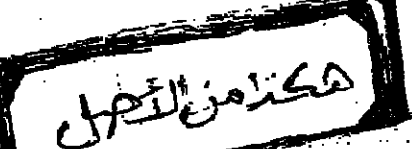
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Prime rate cut disregards Wall Street's gurus

By David Lascelles in New York

CITIBANK, New York's largest bank, and Bankers Trust joined the downward movement in prime rate yesterday by cutting their rate from 20 per cent to 19 1/4 per cent, so highlighting the decline in U.S. interest rates which has now entered its sixth week.

Although this long-awaited slackening of money costs has brought signs of relief both in the U.S. and abroad, it flies in the face of what Wall Street's gurus have been predicting for months (and in many cases still are).

They have said that while interest rates will be volatile, the basic trend is still up. For once, the market seems to be ignoring their gloomy prognostications—a sharp change from only a month ago when just a twitch of an economist's eyebrow could wipe billions of dollars off bond values. Some people see that as a sign of the strength of the present rally, others as mere market fickleness.

The best-known economists, like Dr Henry Kaufman at Salomon Brothers and Dr Albert Wajsbower at First Boston, have been puzzled by the market's but are basically unmoved by the drop in interest rates, sticking to their belief that U.S. economic and financial ills, particularly inflation, are now so profoundly ingrained that it will take years of serious effort on the fiscal and monetary policy fronts to put them right.

Only this week, Salomon produced a deeply pessimistic report about the U.S. budget, predicting that the deficit in fiscal 1982 (which begins in October) could be \$55bn-\$65bn compared to congressional projections of \$38bn. The report says that federal spending is on such a fast track that Congress will be unable or unwilling to curb it, short of perhaps scaling back on the new commitment to defence spending.

If Salomon is right, the 1982 deficit will show virtually no improvement over 1980 or this



Dr Henry Kaufman: puzzled by market behaviour

year when deficits in the \$55bn to \$60bn range were held to have had a serious impact on inflation.

Mr Alan Lerner, the money market economist at Bankers Trust, who has been an unremitting pessimist, says there may be some superficial improvement in interest rates which could bring the federal funds rate down to 13 per cent-15 per cent over the next month or so, from its recent 18 per cent-20 per cent level. But like many economists, he says this is merely a response to the weakening of the economy and lower credit demand. Nothing fundamental has improved.

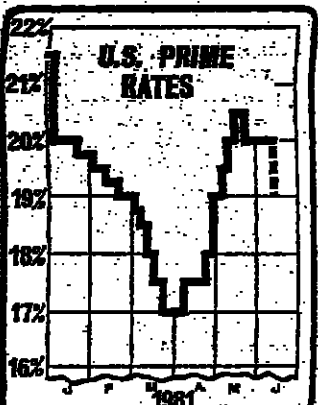
Another staunch pessimist, Mr Philip Braverman at Chase Manhattan, still believes that credit pressure could build up again during the summer to push interest rates back to the record levels they set in April, or even higher.

Even Mr William Griggs and Mr Leonard Santow, the money market specialists at Schroders, who have generally been less gloomy, remain cautious.

"Whether or to what extent this improvement is fundamental and therefore sustainable over a long period is an open question," they say in their latest report.

One of the few optimists is Mr Robert Sinche at Bear Stearns who thinks interest rates have entered a cyclical decline. He believes that while the Government will have trouble in cutting back its borrowing requirement, the impact will be more than offset by lower inflation and a healthier pattern of credit demand.

Wall Street's willingness to shrug off the experts' warnings is a major factor behind the decline in interest rates—and it seems to have something to do with the market's growing impatience.



Canada will tighten up on business mergers

By Victor Mackie in Ottawa

CANADA'S Minister of Consumer and Corporate Affairs, Mr Andre Ouellet, said yesterday that proposed amendments to competition law would give the courts the power to stop business mergers.

Mr Ouellet, speaking to the annual meeting of the Consumers Association of Canada in Edmonton, said that legislation planned for later this year would also give the courts the option of permitting a merger if certain safeguards were introduced to maintain competition.

Approval for a merger would be made conditional on certain assets being sold off or on a reduction of tariff or quota protection, the Minister said.

Mr Ouellet said the goal of the new legislation would be prevention rather than cure. Companies involved in a merger would have the opportunity to stop a transaction before they became liable for penalties.

The legislation would make it clear exactly what type of practices were being outlawed. Regarding mergers, for example, the law would stipulate that any amalgamation resulting in a company with a market share in excess of a stated percentage would automatically be deemed to reduce competition significantly.

The court would then decide whether the merger should be stopped or allowed to proceed with safeguards.

Slight rise in industrial production

By David Buchanan in Washington

INDUSTRIAL production in the U.S. grew a modest 0.3 per cent in May, the Federal Reserve Board reported yesterday. But the gain was not seen as running counter to official forecasts of an economic slowdown this summer.

More than half the rise stemmed from a speed-up in car production. Detroit was assembling cars at an annual rate of 7.3m units during May, up from 6.5m in April.

Car sales are slightly better than at this time last year, but Fed officials believed the reason for the increase was to build up stocks to tide the industry over the summer when it closes many lines to switch to new models.

The other indication of a sluggishly moving economy was the Fed's downward revision of its early output estimate for April, from 0.4 per cent to 0.1 per cent. This left the industrial production index in May standing at 152.8 (1967 was the base of 100)—which was where the Fed believed it stood in April until revising its figures.

However, the May 1981 level was 6.1 per cent higher than in May last year, when the U.S. economy plunged into its short and sharp 1980 slump.

The Reagan Administration has forecast that the economy will slow down in the second and third quarters.

William Chislett in Mexico City assesses the resignation of Sr Jorge Diaz Serrano

Pemex chief pays a high price for cheaper oil

THE DEPARTURE of Sr Jorge Diaz Serrano, the head of Pemex, the Mexican state oil concern, and the chief architect of the country's phenomenally successful oil policy, has brought to the surface many of Mexico's political and economic problems.

Sr Diaz Serrano, who in just 4 1/2 years tripled output to 2.5m barrels a day (b/d), quit after provoking a storm with his decision to cut Mexican oil prices by \$4 a barrel to \$30.60.

Ostensibly, Sr Diaz Serrano went because, as he said in his letter of resignation, he did not want to be "an element of discord" in the economic cabinet, which was furious at his decision.

But the real reason was political, not technical. The decision to cut prices was merely the final straw for his political enemies, and gave them the chance they had been looking for to thwart his presidential ambitions.

Sr Diaz Serrano's departure has highlighted the fact that no other oil producer views its oil with such nationalistic fervour as Mexico. Indeed his mistake seems to have been to have put Mexico in a position which could be construed by the country's powerful nationalistic lobbies as bowing to pressure from foreign oil companies.

Sr Diaz Serrano, a single-

minded personality, with a business and not a political background—he was a wealthy private oil contractor before he took his first Government job at Pemex—responded to market forces. But his less realistic colleagues thought the price cut was unnecessary and that he had misjudged the market.

Even if a price cut was necessary, they argued, there was the other option of cutting exports, which would prolong the life of the hydrocarbon reserves, and keep prices up.

Sr Diaz Serrano argued that even if Mexico reduced its exports by 1m b/d—they are now some 1.4m b/d—this would not have made a dent in the world market.

By the end of this year, President Jose Lopez Portillo will personally name his successor. Sr Diaz Serrano, a very close friend of the President, had built a powerful base at Pemex, and was considered a front-runner for the presidency. He is now out of contention.

Sr Lopez Portillo is said to have approved the price cut decision, but when faced with protests from the industry, finance and planning ministers—who claim they were not sufficiently consulted—the President decided the political price for continuing to support Sr Diaz Serrano was just too high.



The resignation of Sr Diaz Serrano, left, has highlighted the nationalistic fervour with which Mexico views its oil. His decision to cut oil prices gave his political enemies the chance they had been looking for to thwart his ambitions. He is now out of the running for the presidency.

Mexico always sparks a lengthy nationalistic debate. The prevailing wind, to which the President has to trim his sails, is against an increase. There are also physical constraints on raising production, including bottlenecks in the transport system and discontent in the rural oil areas where Pemex rides roughshod over indigenous communities. Most important, any increase would make the economy even more dependent on oil.

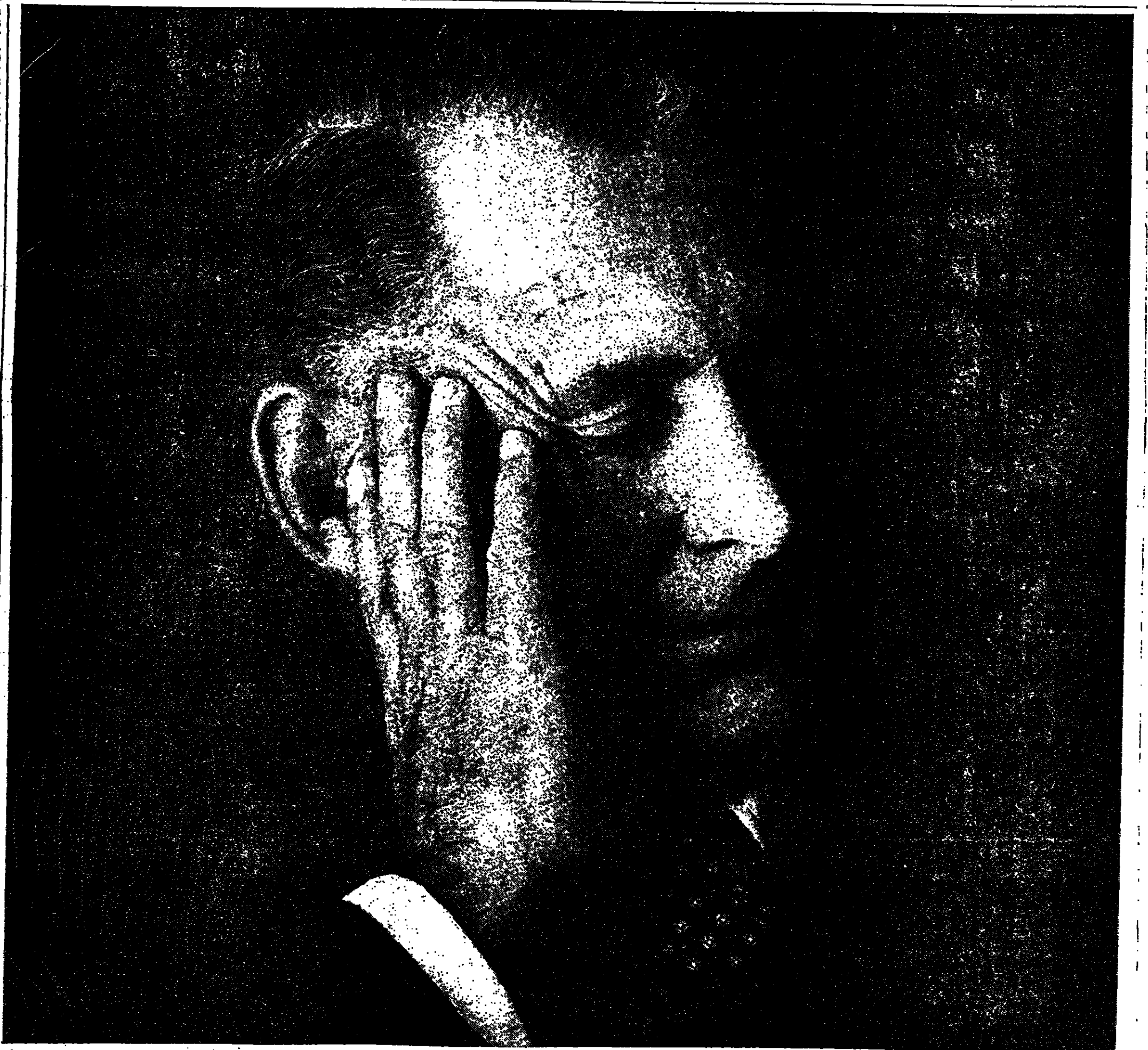
Some 75 per cent of exports are now oil, while exports from the labour-intensive non-oil sectors are declining.

Mexico could, of course, make up for the lost revenue by increasing the domestic price of its petrol, which sells for 25p a gallon. But this would fuel inflation, already running at over 30 per cent.

The domestic price has not changed for four years and it is an even more sensitive issue than increasing exports. President Lopez Portillo went out of his way last week to stress that Mexico would not raise its prices at home.

Mexico originally subsidised domestic oil prices to encourage industrialisation, but this has now reached the stage where subsidies on domestic oil amount to an estimated \$11.8m a day, based on the difference between domestic and international prices.

Equally sensitive is the option of increasing oil exports. Raising oil production in



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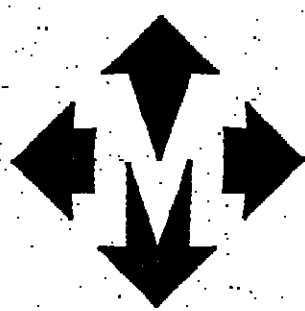
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WORLD TRADE NEWS

China continues cash payments for plant imports from Japan

TOKYO—China has told Japan that it will continue to pay cash for machinery and equipment imports for two planned petrochemical complexes, withdrawing a previous request for deferred payment facility from Japan, Government officials said.

The notification means China's National Technical Import Corporation will implement its original contracts with about 10 Japanese companies, which once seemed to be in danger of cancellation.

The complexes will be in Nanking and Daqing.

The Chinese corporation last January told the Japanese companies it was suspending the construction of the complexes due to shortage of foreign exchange and energy.

Later, China decided to continue to import the machinery and equipment and asked for deferred payment facility of \$600m for five years or so to finance the imports.

Toyo Engineering, head of the group of companies which includes C. Itoh, Mitsui Engineering and JGC Corporation, said the Chinese decision to continue to pay cash settles most of the problems between them.

Japanese companies are responsible only for exporting

the machinery and equipment, with the actual construction of the complexes left for the Chinese to carry out, Toyo said.

Only minor questions, such as a change in the original plan for training Chinese experts for the construction and operation of the complexes, remain to be solved, the company said.

The Japanese Government is still awaiting detailed Chinese explanations about China's request for loans totalling \$2.6bn to raise domestic Chinese funds needed for the construction of the complexes, Government officials said.

A working-level mission of the Japanese Government visited Peking last month to listen to the Chinese explanation of its loan request, which was not sufficient.

The requested loans would be used mainly for paying wages to Chinese workers and other domestic costs of construction.

The Mitsubishi Corporation said the Mitsubishi Industrial group expects Mr. Liu Xinghua, deputy general manager of the Chinese corporation, to visit Japan shortly to talk about the problem of compensation for the termination of its contract to build a steel rolling mill at Baoshan, near Shanghai.

Reuters

Iran to pay ore project debts to India

By K. K. Sharma in New Delhi

IRAN HAS finally agreed to pay India the \$375m (\$176m) it owes for the Kudremukh iron ore project in Karnataka state, the contract for which was signed when the Shah was in power in Tehran. Iran has withheld payment of the amount since his fall.

The project has been completed by the Indian Government, which was paid only \$355m by Iran out of the total of \$630m it cost in terms of the contract signed in 1976. The project is meant to send iron ore concentrates to Iran for use in steel plants.

The plants are still not ready, and their construction has been considerably delayed following the disruption in Iran in the wake of the revolution.

Shipments of the iron ore concentrates to be spread over 20 years, should have started last year when the project was completed on schedule.

Shipments have never been made because Iran told the Indian Government of its inability to use the iron ore, thereby putting India in a position of having not only a surplus of concentrates for which there were no buyers, but also having to meet most of the cost of the project from its own resources.

Reuters

Ian Hargreaves in New York reports on an export triumph amid tough competition
How GE won a \$142m deal from Romania

PRESIDENT REAGAN's recent authorisation of a \$120.7m (\$57.1m) Export-Import Bank loan for Romania has proved to be a triumph over adversity for General Electric, the U.S. exporter involved, in more ways than one.

"I understand that Giscard went personally to Romania and offered a country-to-country deal on counter-trade," says Mr. Bob Frederick, head of GE's international operations. "It's hard to compete with that."

GE did compete, however, and won the deal to sell \$142m of steam turbine generating equipment for a Romanian nuclear power station by matching the French proposal on counter-trade (barter) and doing its best to equal the French Government on financing too.

The deal provides for an 8 per cent Exim loan, which GE will take out from its own resources to offer money at 7 1/2 per cent to the Romanians. The counter trade will mean GE selling a large quantity of Romanian industrial goods over an 11-year period, probably mainly in three countries.

The final hurdle for the company has been to get the Exim financing through the Administration and Congress (it is still not through Congress) at a time when the Reagan Administration was proposing a 33 per cent drop in the soft loan agency's 1982 budget.

GE is, naturally, joining with Boeing and other major exporters of capital goods to fight these cuts, which have recently been eased for fiscal 1981 as a result of the pressure.

"Exim has been in existence for 40 years and it has made a profit," says Mr. Frederick. "That is not widely understood. They are not going to save much by cutting it back and we think they will probably look at it again."

For a major exporter like GE—the company has topped the U.S. league of exporters in five of the last seven years—the art of juggling the political with the commercial has become an increasingly important requirement. Last year, GE got 38 per cent of its \$24.8bn sales and 42 per cent of its \$1.5bn in net profits from international business. Total exports in 1980, were \$4.3bn, giving the company a 51th position trade balance.

Mr. Frederick is the GE executive with primary responsibility for maintaining this scale of contribution to a company which, with a new chairman Mr. John Welch at the helm, is seeking to reorient itself for a more aggressive exploitation of new technology. GE recently made major investments in the microelectronics field, the largest of which was the \$235m purchase of Intersil, a West Coast manufacturer of MOS semiconductors.

Although these are early days to assess these shifts in strategy for GE, Mr. Frederick is in no doubt that technology is the key to GE's future as a manufacturer overseas.

"Where we have special strengths in technology, we feel most confident about entering markets," he says. "Turbine technology in the past provided just such a lead."

This explains, in part, why GE is such a small player on the West European stage—Government trust-busting zeal in the 1920s was another reason. The combination of high quality European competition in technology, plus nationalistic barriers, have not offered GE too many opportunities in Europe in the power generation field, which is GE's biggest single area of overseas activity.

"France, Germany and Britain have been almost totally protective of their domestic markets," he says. "That is one reason why competition for orders in Eastern Europe is so fierce."

The only satisfactory way through this maze, says Frederick, is the joint venture. Hence, GE's link with Saeneca of France, formed in 1975, to build aero-engines and the company's complicated manoeuvres in Italy on the power generation front. The Italian market, he explains, simply could not sustain four power generation companies, so GE merged its interests with those of the

Government-owned Ansaldo in 1966.

These kinds of problems have been a feature of doing business in Europe for years, of course, but it is now obvious that the same conditions are fast developing in some of the developing world. GE's three most important markets, in order of size, are Canada, Brazil and Venezuela.

Brazil is a good example of market where GE has run into European-style difficulties. GE was early into this market and for years has been the only company in the country building railway locomotives. So far as GE is concerned, the company behaved in model fashion, developing the local industrial base and using Brazil as manufacturing base for serving compatible markets, such as Mozambique.

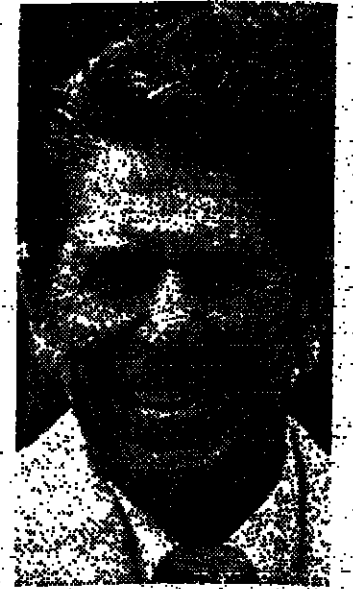
But today says Mr. Frederick, Brazil has encouraged two additional locomotive manufacturers to set up stores, with the result that three companies will be competing a market which, in GE's view shows no promise.

"Eventually this leads to the situation where none of the manufacturers is competitive because someone outside the country will have lower costs." That may not matter for the protected local market, but it ensures, if GE is right, that the Brazilian locomotive companies

will not develop into significant international forces.

This kind of political manoeuvre over the misunderstood multinational is something GE finds itself contributing to rather frequently. "We have not been communicating on this issue well enough," he says.

The issues matter to GE more than most because the company remains extremely well-positioned to take a driving seat in the industrialisation of developing countries.



President Reagan personal intervention

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NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Fiscal Agency Agreement dated as of January 15, 1970 under which the above described Debentures were issued, First National City Bank, (now Citibank N.A.) as Fiscal Agent, has drawn by lot, for redemption on July 1, 1981, through the operation of the Sinking Fund provided for in the said Indenture, \$2,000,000 principal amount of Debentures of the said issue of the following distinctive numbers:

COUPON DEBENTURES OF \$1,000 PRINCIPAL AMOUNTS DUE JULY 1, 1982

MCC	181	4940	7986	8661	12622	14704	17177	19254	21743	23723	26496	28996	31259	34385	37490
120	2185	4844	7927	8662	12623	14705	17178	19255	21744	23724	26497	28997	31260	34386	37491
121	2186	4845	7928	8663	12624	14706	17179	19256	21745	23725	26498	28998	31261	34387	37492
122	2187	4846	7929	8664	12625	14707	17180	19257	21746	23726	26499	28999	31262	34388	37493
123	2188	4847	7930	8665	12626	14708	17181	19258	21747	23727	26500	29000	31263	34389	37494
124	2189	4848	7931	8666	12627	14709	17182	19259	21748	23728	26501	29001	31264	34390	37495
125	2190	4849	7932	8667	12628	14710	17183	19260	21749	23729	26502	29002	31265	34391	37496
126	2191	4850	7933	8668	12629	14711	17184	19261	21750	23730	26503	29003	31266	34392	37497
127	2192	4851	7934	8669	12630	14712	17185	19262	21751	23731	26504	29004	31267	34393	37498
128	2193	4852	7935	8670	12631	14713	17186	19263	21752	23732	26505	29005	31268	34394	37499
129	2194	4853	7936	8671	12632	14714	17187	19264	21753	23733	26506	29006	31269	34395	37500
130	2195	4854	7937	8672	12633	14715	17188	19265	21754	23734	26507	29007	31270	34396	37501
131	2196	4855	7938	8673	12634	14716	17189	19266	21755	23735	26508	29008	31271	34397	37502
132	2197	4856	7939	8674	12635	14717	17190	19267	21756	23736	26509	29009	31272	34398	37503
133	2198	4857	7940	8675	12636	14718	17191	19268	21757	23737	26510	29010	31273	34399	37504
134	2199	4858	7941	8676	12637	14719	17192	19269	21758	23738	26511	29011	31274	34400	37505
135	2200	4859	7942	8677	12638	14720	17193	19270	21759	23739	26512	29012	31275	34401	37506
136	2201	4860	7943	8678	12639	14721	17194	19271	21760	23740	26513	29013	31276	34402	37507
137	2202	4861	7944	8679	12640	14722	17195	19272	21761	23741	26514	29014	31277	34403	37508
138	2203	4862	7945	8680	12641	14723	17196	19273	21762	23742	26515	29015	31278	34404	37509
139	2204	4863	7946	8681	12642	14724	17197	19274	21763	23743	26516	29016	31279	34405	37510
140	2205	4864	7947	8682	12643	14725	17198	19275	21764	23744	26517	29017	31280	34406	37511
141	2206	4865	7948	8683	12644	14726	17199	19276	21765	23745	26518	29018	31281	34407	37512
142	2207	4866	7949	8684	12645	14727	17200	19277	21766	23746	26519	29019	31282	34408	37513
143	2208	4867	7950	8685	12646	14728	17201	19278	21767	23747	26520	29020	31283	34409	37514
144	2209	4868	7951	8686	12647	14729	17202	19279	21768	23748	26521	29021	31284	34410	37515
145	2210	4869	7952	8687	12648	14730	17203	19280	21769	23749	26522	29022	31285	34411	37516
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147	2212	4871	7954	8689	12650	14732	17205	19282	21771	23751	26524	29024	31287	34413	37518
148	2213	4872	7955	8690	12651	14733	17206	19283	21772	23752	26525	29025	31288	34414	37519
149	2214	4873	7956	8691	12652	14734	17207	19284	21773	23753	26526	29026	31289	34415	37520
150	2215	4874	7957	8692	12653	14735	17208	19285	21774	23754	26527	29027	31290	34416	37521
151	2216	4875	7958	8693	12654	14736	17209	19286	21775	23755	26528	29028	31291	34417	37522
152	2217	4876	7959	8694	12655	14737	17210	19287	21776	23756	26529	29029	31292	34418	37523
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155	2220	4879	7962	8697	12658	14740	17213	19290	21779	23759	26532	29032	31295	34421	37526
156	2221	4880	7963	8698	12659	14741	17214	19291	21780	23760	26533	29033	31296	34422	37527
157	2222	4881	7964	8699	12660	14742	17215	19292	21781	23761	26534	29034	31297	34423	37528
158	2223	4882	7965	8700	12661	14743	17216	19293	21782	23762	26535	29035	31298	34424	37529
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161	2226	4885	7968	8703	12664	14746	17219	19296	21785	23765	26538	29038	31301	34427	37532
162	2227	4886	7969	8704	12665	14747	17220	19297	21786	23766	26539	29039	31302	34428	37533
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178	2243	4902	7985	8720	12681	14763	17236	19313	21802	23782	26555	29055	31318	34444	37549
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181	2246	4905	7988	8723	12684	14766	17239	19316	21805	23785	26558	29058	31321	34447	37552
182	2247	4906	7989	8724	12685	14767	17240	19317	21806	23786	26559	29059	31322	34448	37553
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184	2249	4908	7991	8726	12687	14769	17242	19319	21808	23788	26561	29061	31324	34450	37555
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186	2251	4910	7993	8728	12689	14771	17244	19321	21810	23790	26563	29063	31326	34452	37557
187	2252	4911	7994	8729	12690	14772	17245	19322	21811	23791	26564	29064	31327	34453	37558
188	2253	4912	7995	8730	12691	14773	17246	19323	21812	23792	26565	29065	31328	34454	37559
189	2254	4913	7996	8731	12692	14774	17247	19324	21813	23793	26566	29066	31329	34455	37560
190	2255	4914	7997	8732	12693	14775	17248	19325	21814	23794	26567	29067	31330	34456	37561
191	2256	4915	7998	8733	12694	14776	17249	19326	21815	23795	26568	29068	31331	34457	37562
192	2257	4916	7999	8734	12695	14777	17250	19327	21816	23796	26569	29069	31332	34458	37563
193	2258	4917	8000	8735	12696	14778	17251	19328	21817	23797	26570	29070	31333	34459	37564
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196	2261	4920	8003	8738	12699	14781	17254	19331	21820	23800	26573	29073	31336	34462	37567
197	2262	4921	8004	8739	12700	147									

Do you know about Viceroy's engine?

The new Vauxhall Viceroy is built around a remarkably smooth 6-cylinder 2.5 litre engine, that produces 114 bhp. It incorporates features like hydraulic tappets to reduce maintenance, and is designed to give high efficiency and silky power.

Do you know how Viceroy performs?

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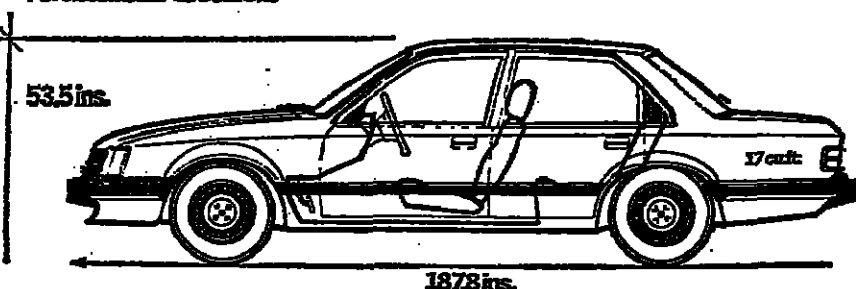
Do you know that all Vauxhalls are praised for their sheer driver appeal?

We see no reason why company executives shouldn't enjoy their driving. All Vauxhalls have excellent handling. It's designed in, and the new Viceroy is no exception. With independent front suspension with MacPherson struts, coil springs and a refined live rear axle, located by four trailing links, Viceroy gives a smooth ride and precise, light steering.

Its roadholding puts Viceroy in the forefront of cars in this class. We can arrange for you to try a Viceroy soon, to prove it for yourself.

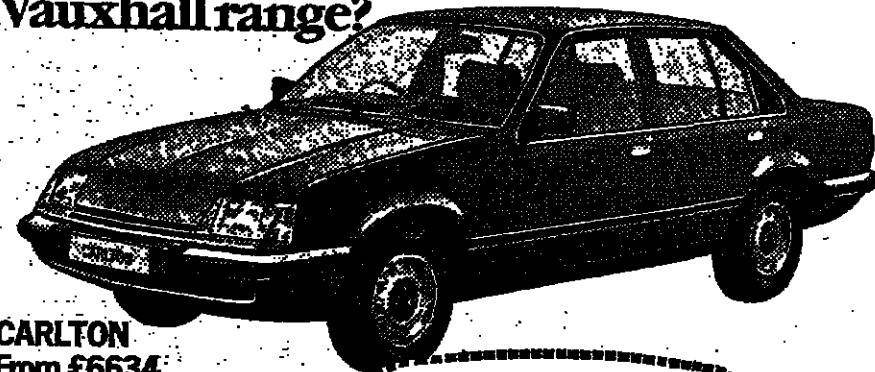
Do you know about Viceroy's spaciousness?

Viceroy is long, sleek and low. And its interior space makes four or five top people very comfortable. But Viceroy is still compact enough to hustle easily through heavy traffic. We can arrange for you to see for yourself. Just contact your local Vauxhall dealer.



If it's your job to know about cars, how much do you know about the new Vauxhall Viceroy?

Do you know where Viceroy fits in the Vauxhall range?



CARLTON
From £6634

THE NEW VICEROY
NEATLY FILLS THIS SPACE

VICEROY
£8545



THE ROYALES
From £11,617



Viceroy is designed to complete the Vauxhall top of the line executive range. It slots very neatly between the Carlton 2000's starting at £6634 and the Royals starting at £11,617. It also means that Vauxhall now have five entirely individual cars in this sector, including the roomy Carlton Estate. Most manufacturers just offer you different engines and different specifications. Vauxhall offer you different cars.

Do you know about Viceroy's luxury specification?

Naturally a car in this class is designed to pamper its driver. Viceroy is no exception. There isn't room here to detail all the features. For that you'll need the new Viceroy brochure, but here are a few items to tempt you.

POWER ASSISTED STEERING	CENTRAL DOOR LOCKING	ADJUSTABLE REAR SEAT	LAMINATED SCREEN	PUSHBUTON RADIO	STEERING WHEEL	QUARTZ CLOCK	ADJUSTABLE FRONT HEAD RESTRAINTS	REMOTE CONTROL DRIVER'S DOOR UNLOCK	HEAD UP MIRROR	WASHING BUZZER	4-SPEED BLINDER
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Our dealers have good availability on Viceroy and are keen to give you the best deal.

They'll be happy to tailor a package exactly to your business needs. All you have to do is get in touch.

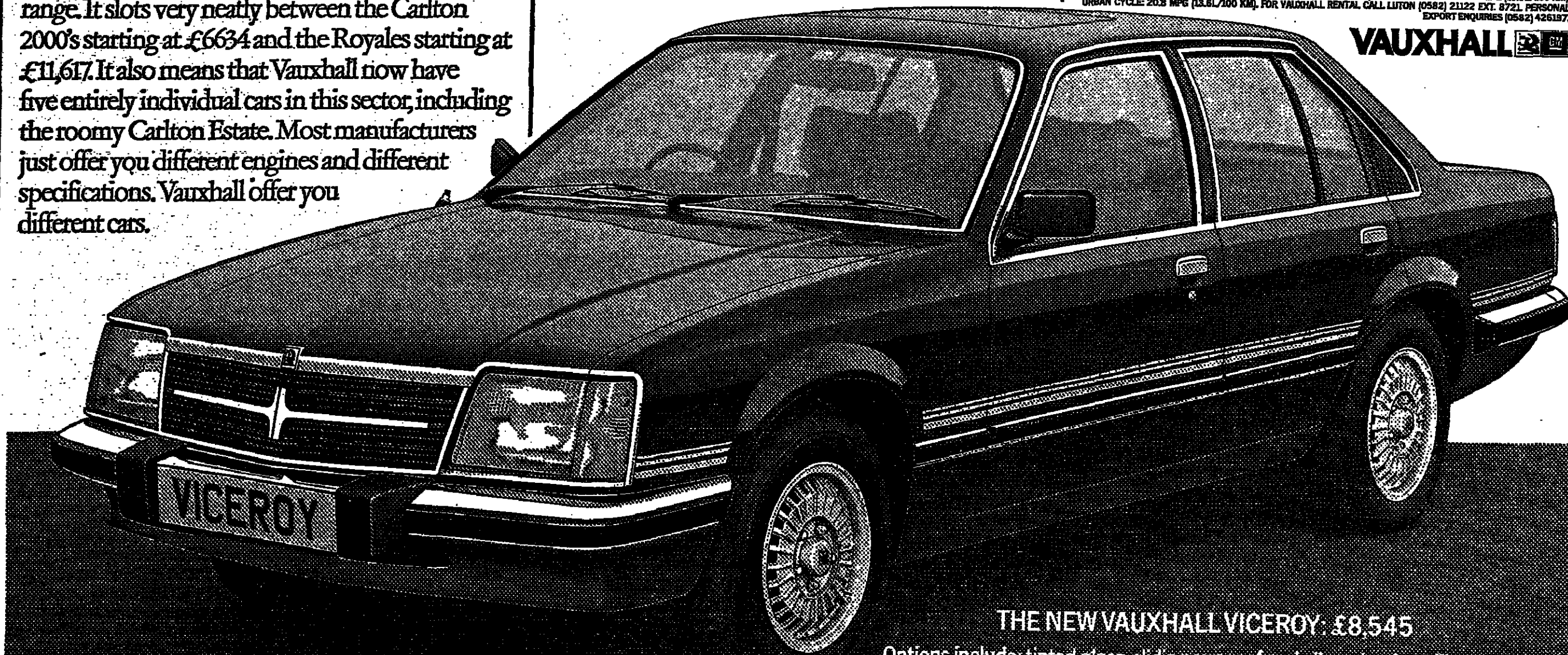
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VAUXHALL



THE NEW VAUXHALL VICEROY: £8,545

Options include: tinted glass, sliding sun roof and alloy wheels as illustrated.

UK NEWS

PLA loss up to £19.3m after 'grim year' of cuts

BY ANDREW FISHER, SHIPPING CORRESPONDENT

THE PORT OF LONDON Authority suffered a sharply higher loss of £19.3m in 1980, described by Mr Victor Paige, the chairman, as "a grim year" in his annual report today.

This, against £11.1m in 1979, came after the Government provided nearly £15m toward the £21.7m cost of shedding more labour. The accumulated deficit rose from £17.9m to £37.3m.

The precarious nature of the PLA financial position has caused the Government to put up more finance. By December 31 the PLA had used up £116.3m of its borrowing powers, with £95.7m still undrawn.

Later this year the PLA will present a report on its plans to the Government. It is being helped by Price Waterhouse accountants.

Mr. Paige said business was reasonable in the first half, but then turned down sharply. Since then, he said, the economy had shown no sign of picking up. "We see it bouncing along at a pretty low level."

Before the second-half fall-off the PLA hoped for reduced losses after interest charges to about £1m, from the £7.4m lost in 1979.

But the figure emerged instead at £12.5m, interest up from £8.5m to £10.9m, before adding on the net cost of losing 1,900 workers.

Since 1960 numbers employed in the Port fell from 29,250 to 5,500. This year the PLA wants cuts of 1,200, many already achieved.

It said productivity improved by a further 5 per cent last year, bringing total improvement since the 1977 incentive scheme to 28 per cent. But, said Mr Paige, "we've still got too many people."

On the Government decision to raise PLA borrowing facilities this and last year, he said: "We had in fact to depend on government money or cease trading."

In viability proposals now being worked out, he noted, "the basic financial structure of the PLA must be under question." Much borrowing was simply to pay interest.

Before the plan to restore its financial health is put to the Government about August, the PLA "could not comment" on how many more redundancies it wanted, nor on how much new investment would be needed.

British Telecom plans new sales force

By Jason Crisp

BRITISH TELECOM is to set up a sales force with nearly 1,000 staff to sell telecommunications services to business. The announcement comes just a few months before the passing of the British Telecommunications Bill is due to take away its monopoly to supply telephone equipment.

According to British Telecom, each big customer will have its own account executive. The new sales force will be "visible, contactable and accountable."

One of the complaints by business has been that it is impossible to find anyone in British Telecom who would admit to being responsible for anything. A number of users have long wanted account executives "who would be answerable to them and follow up their inquiries."

British Telecom management has wanted to introduce account executives since last summer, although it was concerned at the trade union response. Yesterday Sir George Jefferson, chairman of British Telecom, said there had been considerable discussions with the unions and an agreement had been reached.

The salesmen will be represented by the Post Office Engineering Union, the biggest union in BT and the Society of Post Office Executives, which represents supervisory staff.

The Post Office Engineering Union refused to comment on the sales team on the grounds that it was still a matter it was considering and discussing with British Telecom management.

The team of 950 will be partly recruited from outside British Telecom. Remuneration will not be within the conventional grading structure and will involve the payments of bonuses.

British Telecom said it would end the system whereby companies with major telecommunication problems would be faced with a committee of eight or nine representatives of the corporation.

Sir George said British Telecom was studying different market sectors such as banking, insurance, stock broking, farming and the travel and hotel industries.

The sales force will be phased in over 18 months, beginning in the London area. A misprint in yesterday's Financial Times said the Post Office delivered 56.3 per cent of first-class mail on the following working day. The correct figure should have been 56.2 per cent.

Judge warns of threat to Bank rescues in Burmah Oil case

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

A HIGH COURT judge said yesterday that if Burmah Oil's allegations about its 1975 rescue by the Bank of England are correct, the Bank can never mount such a rescue operation safely again.

The Bank's package of rescue measures included the sale to it of Burmah's 20 per cent holding in BP. Burmah is asking the court to set aside the sale.

Mr Justice Walton said every such rescue involved a package of measures. If it was right that the economic worth of each measure could later be evaluated in accordance with economic principles, the Bank could not possibly ever know where it stood.

He made his comments on the 11th day of the action, in which Burmah contends that the Bank took advantage of the company's weakness to get the BP shares for grossly less than their value.

The Bank, which paid £179m, says the price was fair. The current market valuation of the holding is nearly £1.2bn.

Summing up the Bank's case, Mr Donald Rattee, QC, said Burmah's argument was that if it could show that the price the Bank paid was less than Burmah could have got if it had not been in economic distress, the deal could be set aside and Burmah could have unfettered possession of the shares for the price which had been paid for them.

Mr Rattee said that was a straining proposition. Could it really be said, he asked, that in judging the fairness or conscientiousness of a transaction, one had to see if the price paid was one which would have been paid in purely hypothetical circumstances, in which the very factors that gave rise to the sale did not exist?

The price paid had been perfectly fair in view of the market price at the time. Even if it had not been, more inadequate of price was not enough to make a bargain unconscionable and fit to be set aside.

The case against the Bank could succeed only if it was proved not only that the price—seen in this context of the whole package and of the prevailing economic circumstances—was harsh or unreasonable, but also that the Bank behaved unconscientiously in the way it imposed the terms. Neither of those conditions was satisfied, said Mr Rattee.

Mr Leonard Hoffman, QC, for Burmah, said that if a rescue was to be mounted in the public interest, the opportunity should not be taken to strip Burmah of an asset and gain an advantage for the public purse.

The hearing was adjourned until tomorrow.

British Gas restores 'grace days' to industry

By Hazel Duffy, Industrial Correspondent

THE British Gas Corporation has agreed to reinstate the seven-day "period of grace" for the payment of accounts by contract customers after complaints by the Engineering Employers' Federation. The Electricity Council and British Telecom, however, refused to restore the grace period.

The federation wrote to the Chancellor of the Exchequer—the Treasury is responsible for nationalised industries—with supporting evidence from 100 of its members to complain that the industries were using their monopoly power to improve their cash flow at the expense of the private sector.

Copies of the letter were sent to the industries' chairmen. The federation said the period allowed by the nationalised industries for payment of accounts was incompatible with the regular monthly computer runs of engineering companies.

The Chancellor replied: "I hope that [the reinstatement of the period of grace] will remove one of the sources of irritation to the Federation's members."

British Gas said yesterday that it had reinstated the period of grace because "we are not insensitive to what is happening in the market place and the problems of industry. Nevertheless, we still believe that the system which was introduced into new contracts last autumn represented sound commercial practice."

It seems that customers had been regarding the last day of the period of grace as the due date for payment of accounts.

Expanding Giro THE National Girobank is relaunching its cash-improvement service under the name Transcash to allow people without bank accounts to use any of Britain's 2,000 post offices to pay bills. The bank charges a standard 30p fee.

More Cashpoints LLOYDS BANK, which last year dispensed £80m through its Cashpoint machines, has placed an order for 400 additional computer-linked cash dispensers with IBM. The new order will bring the total to nearly 2,000.

BL corruption inquiry POLICE investigating allegations of corruption at BL plants at Bathgate, Scotland, and in the Midlands flew to Malta yesterday to continue their inquiries.

Reuters launches shipping service

BY ANDREW FISHER, SHIPPING CORRESPONDENT

REUTERS, the international news agency, has launched a shipping service based on its existing Monitor system of computerised market information.

The London-based agency has 72 signed contracts for the service, including about 40 already installed for UK and international subscribers.

Reuters believes there are some 400 companies which can be regarded as potential users. The agency has had to overcome a lot of resistance from shipbrokers concerned that its entry into their market would

erode their position. But several major shipbrokers have become subscribers and Reuters hopes to sign up more shortly.

Subscribers can use the system either as contributors—shipbrokers only put information to the Monitor network—or as recipients. The basic cost for a full subscriber is about £10,000 a year from London, or about half this if information is only received and not contributed.

Reuters has initially designed

its service for the oil tanker market. Using desk-top visual display units, it will enable market data to be spread rapidly to subscribers around the world.

The company already has well over 7,000 subscribers for its Monitor foreign exchange and money market system.

It plans to extend its shipping service into the bulk dry cargo market later this year, and is studying the possibility of developing a shipping and energy news service to complement the market data.

New shares law proposals criticised

BY CHRISTINE MORR

THE NEW clauses the Government wants to include in the Companies Bill, to cover disclosure of joint interests in shares, should be shortened and clarified, the Accountancy Bodies said yesterday.

The accountants were commenting on the consultative paper which outlined 22 clauses covering the problem of stakes in companies acquired by groups or individuals acting in agreement.

They are also concerned at the ease with which the provisions in the clauses could be avoided, as the Council for the

Securities Industry noted in its submission. The accountants say the clauses require companies to disclose agreements to purchase shares where they know such agreements exist. However, an individual with influence in a number of companies could carry out purchases within each company without the companies being aware of the other actions.

They also believe the clauses are unclear about the position of fund managers with discretionary powers over beneficiaries' investments. Such

fund managers can be part of a group where another department carries out share purchases without the fund management division being aware of them.

"In view of the possibility of a two-year prison sentence, we think that it is important that the obligation in connection with discretionary arrangements are placed beyond doubt," the accountants say.

The Stock Exchange will not publish its submissions until it has attempted to discuss them in detail with the Department of Trade.

Lambeth 'Merry Men' fetch £8,500

THE LONDON dealer Winifred Williams was an active buyer yesterday at Sotheby's auction of English pottery, porcelain and enamels, paying £8,500 for a set of six Lambeth Delft "Merry Men" plates of the late 17th-century, each carrying a rhyme; and £5,500 for a London "Blue Dash" charger of 1655, bearing the date.

The sale totalled £90,230. Among the enamels the Museum of London bought a London blue-ground patch box of about 1755 for £820.

Top price in the militaria sale was the £5,800 for a 1930s 12-bore sporting gun by Boss.

SALEROOM

BY ANTONY THORNCROFT

In the medical books a collection of about 950 recent books on the history of medicine made £2,400, as did a first edition of Harvey's "Exercices Concerning the Motion of the Heart and Blood."

At Monte Carlo on Monday night a desk attributed to Baumhauer, sold for £240,000 in 1974, a record then for a piece of furniture at auction,

was bought for £500,000. It was made for the Duc de Choiseul, chief minister to Louis XV, and later belonged to the Earls of Malmesbury and to Lady Baillie, of Leeds Castle, Kent, who sold it in 1974.

Yesterday in Monte Carlo Sotheby's sold buckles and other accessories for £13,600. An amulet of the 13th-century bearing a portrait, probably of Richard the Lionheart, sold for £807.

In a silver sale in London, Bonham's sold a Charles II silver gilt casket of 1676 for £8,000.

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Cleveland County comprises the boroughs of Hartlepool, Langbaurgh, Middlesbrough and Stockton-on-Tees.

Christian Tyler looks at the four months taken to settle the bill for February's coal dispute
Cost of capitulation after showdown with the miners

IT HAS taken four months for the Government to settle the bill for its February showdown with the miners. If the cost in terms of political embarrassment was high, it took only two days of official strikes to force Cabinet capitulation. Then the financial cost revealed yesterday is not small either.

The result is that grants to the coal industry have been more than doubled, to £550m this year, and the National Coal Board's external financing limit—which includes grant aid—is being raised by £231m to £1,117m.

Forty thousand miners struck, anticipating the national stoppage unanimously recommended by their union leaders to prevent the acceleration of pit closures and to force the Government to act against coal imports. They also wanted—by extension—to break the financial restraints set on the board.

To get them back to work, the Government said it would look at the board's financial framework "with a view to movement," and see what could be done to reduce imports. The Coal Board instantly withdrew the list of 23 pits that it said it wanted to shut in the present financial year at a cost of some 13,000 jobs.

The first stage of the settlement, therefore, was to reinstate the previous procedure for reviewing the lives of unprofitable pits. This is a protracted process. Its aim is to secure the union's consent to the board's own diagnosis of a pit's life. It involves long and bitter argument about what is meant by an "economic" pit; but it has usually ended with the National Union of Mineworkers reluctantly consenting to closure.

Since the end of February, three pits that appeared on the original list have been closed by agreement: Lady Victoria in Scotland, Blackhall in the north-east and Morlais, half of a double pit, in South Wales.

Another three are up for negotiation: New Hucknall in Nottinghamshire, Lofthouse in North Yorkshire, and Orgrave in South Yorkshire. The last is the heart of Mr Arthur Scargill's demands and the focus of fierce opposition. A large part of the grant increase announced yesterday will indirectly subsidise the "uneconomic" collieries.

On imports, the unions have not secured their original target—an "irreducible minimum" of 1m tonnes a year. By agreement with its two biggest domestic customers, the Central Electricity Generating Board and the British Steel Corporation, and by continuing to subsidise its sales to them, the coal board aims to reduce total coal imports to 34m tonnes this year and 24m next year, compared

with 74m tonnes in 1980-81. The board hopes to negotiate: BSC imports down to 24m tonnes this year and the CEBG's to well under 1m—an unexpectedly low figure—as contracts expire.

As Sir Derek Ezra, NCB chairman, was quick to announce, yesterday, the board is at the same time doing unusually well with its exports, helped by the weakening of the pound, the Polish troubles, strikes in the U.S. and port congestion in New South Wales. He expects coal exports to climb from 44m tonnes last year to 8m this, plus 1m tonnes of coke—a level not reached since 1965.

The board's new external financing limit of £1,120m is £60m less than the increase in grants would imply. This reflects a decision to reduce overall borrowing—and hence the board's much complained-of interest burden—by some substitution of grant for loan aid.

Since the February debacle, the Government has shown other signs of a good intention towards the industry. Redundancy payments were raised in March to provide, at the maximum for a man of 55 with 35 years service, a lump sum and subsequent weekly payments totalling £42,137 over a number of years.

The Budget brought £50m worth of loans to industry to convert to coal-fired boilers. There have been 800 inquiries. There is to be a study of the feasibility of converting power stations in Northern Ireland to coal firing.

Finally, late last month, the Department of Energy gave important, but heavily qualified, backing to the NCB's coal liquefaction pilot plant destined for Point of Ayr, North Wales. It is to contribute £5m towards the capital cost, on condition the board finds the remaining £30m from private sources.

Oil 'heavies' who made Government waive the rules

Sue Cameron traces the struggle over N. Sea prices

THE MAJOR oil companies have taken some hard knocks over the last few years—chiefly from the Organisation of Petroleum Exporting Countries—but this week's \$4.25 a barrel cut in the market price of North Sea crude suggests they have not lost the power to cow governments.

Neither the State-owned British National Oil Corporation nor the UK Government was keen to see North Sea oil prices cut by as much as \$4.25 a barrel. But the big oil companies, desperate to stem mounting losses on their UK refining operations, argued forcefully that they needed some \$5 a barrel off the North Sea price before they could hope to return to profitability.

They have shown none too nice a regard for government regulations and guidelines in their battle to have North Sea oil prices slashed. And they have prevailed.

What looks suspiciously like the rout of the Government admittedly has been tempered by two things: North Sea oil prices have been kept temperate by a reduction in Saudi Arabia, which are expected to move upwards soon, and when they do, North Sea tariffs will follow suit. Also the cut in government revenues from the highly

taxed North Sea crude has been mitigated greatly by the weakening of sterling against the dollar.

Still, the oil companies appear to have scored a powerful victory—whose swiftness surprised even them—over politicians and officials at the Department of Energy and at the Treasury.

The Government cannot justify the hefty cut in North Sea prices on the grounds that there will be a corresponding reduction in the prices of fuel oil for manufacturers, heating oil and petrol. Not a penny will be lopped off pump prices or heavy fuel oil charges.

The North Sea price cuts came into force on Monday, bringing the Forties marker crude tariff down from \$39.25 to \$35 a barrel. They followed long negotiations between BNOOC and the big oil companies.

BNOOC, the price-setter for North Sea crude, accepted that a reduction was necessary in the face of the world oil glut and the losses the majors were making as a result. But it believed that a \$2 a barrel price cut would be sufficient to encourage North African pro-

ducers to lower their own, high prices and so bring back some unity to Opec tariffs. BNOOC argued this would satisfy Saudi Arabia's desire to see Opec prices more closely aligned. Saudi would then cut back its own production and so end the oil glut.

The oil majors, however, a \$2 a barrel cut would be nothing like enough to enable them to return to a break-even position on their UK refining operations. Shell, which has been losing \$3m a week, stressed it would need a reduction of at least \$4 a barrel in North Sea oil—on top of the latest round of price rises on its oil products, including petrol.

Shell threatened to cut its North Sea oil production, which would automatically have meant a reduction in government revenues.

British Petroleum went one better. It has been hit harder by the high price of North Sea crude than Shell because it lifts more oil from there—about 500,000 barrels a day, against Shell's 300,000 barrels. BP decided to cut its North Sea production from 485,000 to 430,000

barrels a day. Last week it cut still further to a mere 350,000 barrels a day.

Both moves showed a flagrant disregard for the Government and its guidelines on the North Sea. Every three months the Department of Energy gives production consent to the companies operating in the North Sea. These lay down production levels for the quarter and are condition on North Sea production licences.

BP obtained the department's approval to go down from a production level of 485,000 barrels to 430,000 barrels a day, a cut of 11 per cent.

But BP did not obtain any approval for the further cut to 350,000 barrels a day. It protested that it could not produce North Sea oil at such a high level and sell it at \$39.25 a barrel.

Now that the price of North Sea crude has been cut by the oil companies required \$4.25, BP is raising production levels to 430,000 barrels a day. And Shell has lifted its demand for lower its production rate.

BP could have sold its refining arm, BP Oil's North Sea crude at the spot market price of about \$33 a barrel. But had

it done so it still would have had to pay tax on the official rate of \$39.25. And the marginal tax on North Sea oil—as BP frequently pointed out—is running at over 90 per cent. Because foreign countries are refusing to give BP subsidies full tax relief on what they regard as "overpriced" North Sea crude, the effective marginal tax rate on BP's North Sea Forties Field has been running at over 100 per cent.

But it seems there would have been nothing to stop BP selling North Sea crude at spot market prices to, say, Shell and paying tax only on the actual price charged. Shell could have returned the commitment.

The Treasury, at least can take comfort from the fact that although a \$4 a barrel cut in North Sea crude prices reduces government revenues by an estimated £200m, the exchange rate is on the side of the Government. In February, when the pound was worth \$2.55, the cost per barrel of North Sea oil at the market price of \$39.25 was \$18.70. But with the pound down to \$2.42, and the North Sea crude price down to \$35 a barrel, the cost per barrel is now about \$25.40. So the Government is actually in the right side of the line.

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Fresh start for Lloyd's Bill urged by MP

By John Moore

LLOYD'S of London should consider withdrawing its Bill of Parliament for improving self-regulation, a Conservative MP has urged.

Mr. Robert McCrindle, MP for Brentwood and Ongar and parliamentary adviser to the British Insurance Brokers Association, claims there is another, increasingly attractive course of action open to Lloyd's.

He suggests it might choose to seek a vote from its 20,000 members against two important amendments required by a House of Commons committee for inclusion in the Lloyd's Bill.

The Commons committee ruled that the Lloyd's Bill should be amended to provide for a complete divestment between brokers and underwriters, and preclude managing agents from acting as members' agents, the group which introduces members to those syndicates, because of conflict of interest.

The Lloyd's brokers, who are represented in the British Insurance Brokers Association, oppose divestment and both brokers and underwriters are opposed to the divorce of managing agents from members' agency work. They are worried about the commercial implications of the Parliamentary decision.

Lloyd's plans to put the matter to the vote among its 20,000 members. Mr. McCrindle said that once the vote against the two Parliamentary proposals had been obtained, Lloyd's should withdraw its Bill voluntarily, so it could mount a substantial explanatory campaign with a view to representing the Bill in the next Parliamentary session.

He said yesterday that Lloyd's would have realised the necessity to take MPs "slowly through the intricacies of their procedures."

He added there is "no guarantee that a further committee of MPs would not reach the same conclusion but by that time the members of Lloyd's would have been anticipating having to live with the new situation."

In political circles there is growing unease that Lloyd's is "guiding" its members on which way to vote and underwriting agents are urging their members to vote against the divorce issue. A free vote on the parliamentary amendments is not likely to be conducted.

Some MPs feel the House of Commons committee may largely disregard the outcome of any vote if there has been heavy lobbying by the underwriting agents or brokers against the required Parliamentary amendments.

Britain and France sign £500m electricity deal

BY RAY DAFTER, ENERGY EDITOR

AGREEMENTS FOR a £500m cross-Channel link between the British and French electricity supply systems were signed in Paris yesterday.

The deals clear the way for the laying of eight cables and the trading of power between Britain and France. The link will have a capacity of 2,000 megawatts—roughly the same as a large power station—and should provide consumers on both sides of the channel with increased security of electricity supply, the CEEB said.

The electricity authorities plan to start using the link in 1985. Initially the Central Electricity Generating Board will supply electricite de France with electricity during the winter nights and will receive electricity in the daytime in the summer. In addition, the authorities intend to trade electricity day-by-day whenever there is an economic advantage.

Time differences between the two countries mean their peak electricity consumption comes at different times, allowing maximum demand to be met by cheaper cross-Channel supplies. All profits from the arrangement will be shared between the CEEB and EDF.

Under the agreements signed yesterday by Mr. Glyn Enand, chairman of the CEEB, and M. Charles. Chevrier, director-general of EDF, each utility will meet the cost of four cables and one of the stations needed on either side to convert the direct current in the cross-Channel link to alternating current.

The CEEB received planning

permission to construct its converter station at Sellindge, near Folkestone, Kent, at the beginning of April. This followed a long campaign by local residents to have the converter built at Dungeness—already the site of two power stations—rather than at Sellindge.

Construction work will begin in September.

The French converter station will be at Sangatte. A small 180 megawatt direct current link has operated between England and France since 1961. However, supplies through this line have been constantly interrupted as a result of ships' anchors fouling the submerged cable. To avoid similar problems with the new link, the cables are to be buried 1.5 metres deep in the sea bed.

The French converter station will be at Sangatte.

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submerged cable. To avoid

similar problems with the new

link, the cables are to be buried

UK NEWS — PARLIAMENT and POLITICS

LABOUR

Tory backbenchers attack extra aid for NCB

BY JOHN HUNT, PARLIAMENTARY CORRESPONDENT

THERE WAS strong criticism from Tory backbenchers in the Commons yesterday when Mr. Denis Howell, Energy Secretary, announced that the Government is giving an extra £300m in grant to the National Coal Board and increasing the Board's borrowing limit from £3.4bn to £4.3bn.

The grant goes up to £550m, which is more than double the original sum. It is the final settlement arising from the clash between the miners and the Government in February which resulted in the withdrawal of the NCB plan for large scale closures of uneconomic pits.

Anxious Conservative MPs were worried at the effect that Mr. Howell's announcement would have on the public sector borrowing requirement. They sought assurances that the board would not use the funds to finance future wage increases for the miners.

The package was given a begrudging welcome from the Labour benches and Mr. Merlyn Rees, Opposition energy spokesman, suggested that the figure was too low and could only be seen as a first step.

Replying to the Tory critics, Mr. Howell, who is one of the hardline monetarists in the Cabinet, emphasised the need for improved productivity and reasonable wage settlements in the coal industry.

"It is the Government's declared aim and determination through the operation of the external financing limits and their tight application to see that costs are reduced and efficiency increased," he declared.

At the heart of it is the need to limit growth of labour costs.

He said it was planned this year to double exports of coal. We were now seeing markets

opened up for British coal right across Europe from Finland to Romania.

But he added: "The period immediately ahead for the coal industry continues to be difficult, and the market will remain slack. I don't want to give any false illusions about that."

Mr. Kenneth Lewis (C. Rutland and Stamford) said that by any standards this increased the amount which the taxpayer would have to provide for the Coal Board. He wondered whether Mr. Howell had sought assurances from the NCB and the unions that the money would not be used to meet extravagant wage claims.

There was a complaint from Mr. Trevor Skeet (C. Bedford) that the triumvirate of the NCB, British Steel Corporation and British Leyland was now costing the taxpayer a total of £3.4bn a year. This was roughly equivalent

to the sum spent on secondary education or the amount brought in last year by the petroleum revenue tax.

"When is it going to stop?" he asked. "We have one system of economics for the coalmines and an entirely different set of economics for the rest of the country."

Mr. John Townsend (C. Bridlington) asked how the Government hoped to bring the PSBR down to a satisfactory level while still increasing subsidies to nationalised industries. He felt there was no case at all in the next wage round for the miners to be paid a bigger increase than in industry generally.

Another Tory, Mr. John Ward (Pole) told Mr. Howell that private industry generally did not share his faith in the ability of the NCB to control its finances.

He thought it was a matter of considerable concern to industry

that they were being asked as taxpayers to shell out more money to keep the coal industry going. It would make more economic sense if the board started to sell off its vast stockpiles of coal.

Mr. Howell agreed that this must be the objective. A high rate of investment in coal-mining was worthwhile in terms of higher returns and it did provide substantial opportunities for equipment and machinery manufacturers in Britain.

Mr. Nicholas Lyell (C. Hemel Hempstead), urged the Secretary of State to lose no opportunity to emphasise that £74m was going "down the drain" this year towards keeping open old pits which it had been hoped to close. He thought there would be a far brighter future if the 13,000 miners in those pits would transfer elsewhere.

Authorities braced for ambulance stoppage

By Pauline Clark, Labour Staff

MOST OF Britain's big regional health authorities expect a majority of ambulancemen to join today's national stoppage over pay, although action could be patchy in some areas where sizeable trade union branches have indicated they will be working normally.

In London, most ambulancemen are expected to defy their national union leaders' call for action, however, because they do not support the official strategy involving maintenance of emergency services.

London shop stewards, representing 2,300 ambulancemen, who led Monday's all-out strike in the capital, will meet today. But they have been asked to delay a decision on any further unofficial stoppage until national leaders have met to assess the impact of tomorrow's action and to consider their own pay claims.

National leaders also are expected to meet at the headquarters of the Advisory Conciliation and Arbitration Service today for exploratory talks.

Representatives of the country's 18,000 ambulancemen have rejected a pay offer tied to the Government's cash limits set for wage rises in the health service this year. They are pressing a 15 per cent claim and demand for pay links with firemen and police.

Unions warned yesterday that industrial action could be intensified if health authorities carry out threats to pay only ambulancemen allocated to emergency duties during today's action. Four Northern authorities — Durham, Northumbria, Cleveland and Cumbria — were said to have indicated they would pay only those who carried out operational duties.

But major pockets of resistance to tomorrow's action were reported yesterday from the West Midlands, where 70 out of 680 ambulancemen say they will continue to work normally.

In Gloucestershire, about 100 out of the 1,200 ambulancemen employed by the South West Regional Health Authority are unlikely to take action. Another 135 with authority, 88 in Liverpool and some ambulancemen in Gwynedd, North Wales, are expected to defy the strike call.

Southampton dockers to meet on pay

By Pauline Clark

A MASS meeting of Southampton's 1,800 dockers is to take place on Saturday following the breakdown of talks between union representatives and employers in the port's three-month-old dispute over dockers' pay.

Dockers have asked for an extra £16 a week in bonus payments which they claim could be partly self-financing and which represents a reduction in their original demand of 20 per cent to 17 per cent.

Employers dominated by the British Transport Docks Board yesterday rejected a second revised pay claim put forward by dockers' union leaders.

The 3,500 dockers on the Mersey are to hold another 24-hour strike, the fourth in three weeks, from the first shift tomorrow in protest at what they regard as inordinate delays in settling their annual pay claim which should have been implemented on May 1.

No resumed joint talks with the Liverpool Port Employers Association have been arranged so far.

The employers are insisting that any pay rise must be accompanied by changes in working practices, while the dockers are demanding a separate agreement before negotiations on reduced manning levels and mobility of labour.

Six thousand production workers at Perkins of Peterborough, the world's biggest producers of diesel engines, have voted by more than 2-1 to accept a new pay deal.

The decision came yesterday from a secret ballot after shop stewards threatened to take industrial action unless they got a better deal. The offer, backed to April 1, gives the men an extra £6.50 a week and concessions over clocking on.

Steelmen call for EEC withdrawal

BY JOHN LLOYD, LABOUR CORRESPONDENT

THE Iron and Steel Trades Confederation, which was one of the Labour movement's staunchest supporters of the Common Market, yesterday voted by a large majority to campaign for withdrawal.

At the same time Mr. Bill Sirs, the union's general secretary, called for the renationalisation without compensation of any British Steel Corporation plant hived off to private ownership, and for workers throughout industry to inform the confederation of companies "guilty" of using foreign steel.

Union is first to win state aid for ballot

BY NICK GARNETT, LABOUR STAFF

PROVISION of Government money for union ballots has been successfully taken up for the first time. A grant of £4,069 has been made to the non-TUC Professional Association of Teachers.

The Certification Office, which investigates the suitability of claims made under the ballot money provisions of the 1980 Employment Act, accepted the association's application and the money has been paid.

The association, which claims 22,500 members in junior and senior schools, made the application under 4c of the Act's ballot regulations to cover the cost of electing its vice-chairman.

The size of the grant to cover the election of one officer indicates the cost to unions. The TUC is opposed to the use of Government money for ballots.

The national committee of the Amalgamated Union of Engineering Workers, involved in the biggest series of elections in its history, voted against using Government money.

Leaders of the Electrical and Plumbing Trades Union, who had said they were not opposed to the proposal of using such money have since said they will not accept Government cash.

The successful application by the Professional Association of Teachers reflects the fact that at least some non-TUC unions will take the money.

The Certification Office has three applications outstanding from non-TUC bodies — the Assistant Masters and Mistresses Association, the British Association of Occupational Therapists, and the Society of Chiropractors. The non-TUC Clearing Bank Union is due to make an application.

The Certification Office has refused three applications because they did not meet the terms of the act from the Royal College of Nursing, the Guinness Brewing staff association, and the British Medical Association.

The fifth annual report of the Certification Office, published yesterday, says that at the end of last year, 61 trade unions maintained ballot funds, compared with 73 for the previous year.

Figures for 1978 relating to 71 of the 73 unions show that 8.1m members contributed in political funds, which is equal to 81 per cent of their total membership.

There have been 56 trade union mergers between February 1976, when the office was set up, and December last year. A quarter of them involved the Association of Scientific, Technical and Managerial Staffs as the union to which they were transferred.

All-out Civil Service strikes less likely

BY PHILIP BASSETT, LABOUR STAFF

ALL-OUT strikes in the Civil Service over pay looked significantly less likely last night after lay representatives of the Civil Service Union rejected a recommendation from the union's executive.

Yesterday's decision by a joint meeting of the CSU's section executive committees could have greater influence on tomorrow's decision by the major policy committee of the Council of Civil Service Unions than the relatively small, 46,000-strong union might be expected to have.

Militants in other unions, where the vote has been going against all-out action, expected the CSU to deliver an all-out vote. This would have given an overall majority for such a course when coupled with votes from the Civil and Public Services Association and the Inland Revenue Staff Federation.

However, those calculations now look shaky. The executive proposal in the CSU for all-out action was defeated by the votes of eight sections to six with one abstention.

Instead, the sections carried, by nine to four with two abstentions, a motion committing the union to supporting further selective action.

The CSU is the first union in which the leadership's recommendation has been over-

turned, though after branch meetings yesterday the IRSE has swung marginally against all-out action.

The CPSA results yesterday morning showed 3,763 (22.5 per cent) in favour of further selective action, 12,030 (47.5 per cent) for all-out strikes and 7,401 (29.4 per cent) in favour of settling. Meetings yesterday seemed to confirm these figures, with branches in the Department of Health and Social Security heavily in favour of all-out action, but the Department of Employment a little more mixed.

The Society of Civil and Public Servants' executive recommendation for all-out action was defeated in central London yesterday by about three to one. Voting overall is still running at about three to two against all-out action.

Some moderate union leaders are arguing for retrenchment — a scaling-down of the selective action to save money, though this in effect might see the end of the 14-week-old pay campaign.

Scottish air traffic is likely to be badly hit today by strikes by air traffic control staff at the Scottish and oceanic air traffic control centres, which will continue until 7.30 am tomorrow, and at Glasgow, Edinburgh and Prestwick airports.

Cement process workers to vote on revised offer

BY NICK GARNETT, LABOUR STAFF

UNION OFFICIALS decided yesterday to put out to ballot a revised pay offer to process workers in the cement industry whose principal companies are being hit by industrial action.

A delegate conference for the 7,000 process workers in the industry decided yesterday that the new offer did not warrant the calling-off of the action.

The ballot will carry no recommendation. However, a vote for rejection would be a vote for an all-out stoppage.

Representatives of 2,500 craft workers have been made the same revised offer and will hold a delegate conference on Friday.

The previous offer, to run for 12 months from May, involved an increase of 8.5 per cent on

grade rates and allowances and the introduction of a 39-hour week on August 31.

The new offer does not alter these items. But the employers are proposing a 20-month deal with a rise of 10 per cent from the 8.5 per cent. A new settlement would then operate from January 1, 1983.

In the main construction industry dispute, Mr. Les Wood, general secretary of the Union of Construction, Allied Trades and Technicians, yesterday called for a further national meeting to try to resolve the dispute.

Only Unat of the four construction unions has accepted the offer. However, Mr. Wood said he would be seeking further improvements in the offer.

TUC in anti-racist drive

A CAMPAIGN to drive out racism at work and the trade union movement was launched yesterday with the publication of a TUC charter on equal opportunities for black workers.

The charter, "Black Workers," calls for a counter-movement against the activities of racists.

The TUC says there is overwhelming evidence that ethnic minorities "continue to face discrimination, are under-represented in skilled and professional occupations

Not a crisis Cabinet, PM tells Foot

By Ivor Owen

OPPOSITION attempts to dramatise the significance of today's special Cabinet meeting on economic policy were rejected with disdain by the Prime Minister in the Commons yesterday.

She scornfully dismissed a renewed assertion by Mr. Michael Foot, the Labour leader, that it will be a "crisis Cabinet," and assured MPs that it will be a relaxed occasion with Ministers able to "express their minds freely."

At the same time, Mrs. Thatcher took advantage of an invitation from the Tory backbenches to keep alive the possibility of further legislation on industrial relations in the next parliamentary session.

In doing so, she gave another demonstration of her determination not to be inhibited by the repeated indications from Mr. James Prior, Employment Secretary, leading Cabinet "wets" — that the Government could find a "tougher" approach to the closed shop and other issues counterproductive.

Scoffed

The position of the Cabinet "wets" was probed by Mr. Foot when he scoffed at the Prime Minister's assurance that her colleagues will be able to express their minds freely at today's meeting.

He pressed for an assurance that no decision would be reached on providing more investment for British Rail until the matter had been debated by the House of Commons and all concerned.

Refusing to have her hands tied in this way, Mrs. Thatcher insisted that she could give no such assurance. She also stressed that British Rail's external financial limit was higher in real terms than last year.

Mr. Foot defended his use of the description "crisis Cabinet" by reminding the Prime Minister that there was a crisis in industry and a crisis over unemployment with a total number out of work which had not been seen for years.

It was for this reason, he said, that decisions on public investment covering projects like those advocated by British Rail were not taken in advance of a discussion by the House of Commons.

Mr. David Steel, the Liberal leader, referred to reports that the monetarists were going to win at today's Cabinet and pressed for an undertaking that Ministers would not only be free to speak their minds but also to make their own decisions.

Retorted

The Prime Minister retorted: "Decisions are taken by the Cabinet as a whole and not by individual members."

Mr. Martin Plummer (Lab., Sheffield, Hillsborough) pointed to the fact that 250,000 people had supported the recent "people's march for jobs" as evidence of the concern in the country over unemployment.

"If there is no crisis in the Cabinet, there certainly ought to be," he declared.

To Tory cheers, Mrs. Thatcher answered: "There is certainly no crisis in the Cabinet — although there may be a crisis in the Labour Party."

She agreed that the present level of unemployment was a serious matter. But the situation would not be helped by marches or the "ranting" of Labour MPs.

Mr. Nicholas Winterton (C. Macclesfield), spoke of the closed shop, secret ballots and secondary action when he called for further legislation on industrial relations.

The Prime Minister told him that the Employment Secretary was receiving a big response to the consultative document issued by the Government on trade union immunities.

"We may have some legislation next session," she added.

Liberals and SDP agree principles for pact

BY ELINOR GOODMAN, LOBBY CORRESPONDENT

THE Social Democrats and the Liberals yesterday agreed the principles which they hope will underpin an alliance between the two parties at the next election. They produced a joint statement in which, for the first time, they set out their joint priorities, and went a small step down the road to saying how they would tackle the problems facing Britain.

The document, produced on thick parchment type paper with the names of the signatories printed on the front like the names on a marriage contract, basically amounts to an amalgam of the principles set out in the Liberal Ten Point Plan for the Economy and the Social Democrats' Lime House Declaration — plus a commitment to discuss the practical arrangements necessary to "make an alliance effective."

Under the title "A Fresh Start for Britain," the two parties reaffirm their commitment to proportional representation, incomes policy, continued membership of the EEC and multilateral disarmament. But they do not attempt to spell out at this stage what precisely their policies would be.

Nevertheless, the agreement does represent a major step forward in the co-operation between the two parties which is so important to their electoral chances. Before it can be formally adopted by either party, however, it will have to be put to their members.

The Social Democrats are to have a unique series of two-day consecutive conferences in Perth, Bradford and London in October at which members will have a chance to discuss — but not vote on — the principles con-



Liberal leader David Steel and Social Democrat Shirley Williams pictured before yesterday's Press conference to formally announce a pact between their political parties

tained in the document and the party's own constitution.

For Mr. David Steel, the Liberal leader, yesterday's agreement is particularly important. Since the idea of an alliance was first mooted, he has argued that he must have tangible evidence — that the Social Democrats share many of the Liberals' ideals — to put to his party conference this year if he is to carry the party along with the idea of an alliance.

Yesterday, Mr. Steel said the agreement was "a basis for asking the Liberal Party to endorse the revolutionary proposition that we align ourselves in political terms, and in government, with the Social Democrats."

Mrs. Shirley Williams, the member of the SDP collective leadership whose name appears on the front of the document, also made it clear that a Social Democrat-Liberal alliance

would regard acceptance of the principles in yesterday's statement as the price of its co-operation with any other party in the event of a hung parliament.

The document, which will probably be incorporated by Mr. Roy Jenkins into his election address for the Warrington by-election, begins by stressing that the two parties have their own identities. It then goes on to identify their shared "concern" about the politics of confrontation and the deepening divide within the country.

Britain's resources, it says in a section which could have been lifted from a Liberal manifesto, cannot be harnessed for the common good without a fundamental change in our adversarial political system. The key to such a change it claims lies in electoral and constitutional reform.

Benn's supporters challenge Healey to fight for Foot's job

BY ELINOR GOODMAN, LOBBY CORRESPONDENT

SUPPORTERS OF Mr. Tony Benn yesterday attempted to undermine one of the main planks behind Mr. Denis Healey's campaign for Labour's deputy leadership by trying to exploit the incipient policy differences between Mr. Healey and party leader Mr. Michael Foot. Turning Mr. Foot's challenge to Mr. Benn to stand up and fight him for the party leadership on its head, the far Left Labour Co-ordinating Committee challenged Mr. Healey to fight Mr. Foot for the number one job.

Given Mr. Healey's differences with Mr. Foot, they claimed, the only proper course was for him to oppose Mr. Foot for the party leadership "in order to give members an opportunity to choose between the two distinct points of view that you each represent."

The LCC claimed that Mr. Healey's personal manifesto, released yesterday, indicated a "welcome" conversion to Labour policies. But they argued the apparent change of heart had come too late to be taken seriously by the party members and trade unionists who, with MPs, will make up the electoral college. In an open letter to Mr. Healey, the LCC renewed its attack on its record as Chancellor and detailed what they claimed were

the main policy differences between him and Mr. Foot.

Part of Mr. Healey's strategy in the deputy leadership campaign stressed how he and Mr. Foot together make up a balanced team. But yesterday, interviewed on BBC radio before the release of the LCC letter, Mr. Healey conceded that he did not share Mr. Foot's views on the key issue of unilateral disarmament. Mr. Foot, he said, knew that and it would not stop them working together as a team.

Mr. Healey yesterday chose his words carefully as he was pressed to amplify some of the points left vague in his document. But he made it clear that at present he did not go along with the party conference decision to include a precise commitment to withdrawing from the EEC in the next Labour manifesto.

Nevertheless, he said he could not rule out the possibility of Britain having to withdraw its preferred solution however was the compromise, now favoured by Mr. Foot, under which Britain would try to restore sovereignty to Westminster.

He said this "might well" involve repeal of Section 2 of the European Communities Act. As it was, Brussels was exerting a "quite improper and unacceptable" kind of control over matters, like aid to the British

steel industry, which should be left to Westminster.

Mr. Healey was particularly careful to avoid verbal traps when questioned about incomes policy.

He said that what he meant in his manifesto by "an alternative strategy" was a combination of "demand management, sensible money policy and co-operation with the trade unions to keep wage increases in line with productivity." He acknowledged that some Labour Party members were opposed to anything resembling an incomes policy.

In an implied reference to Mr. Tony Benn, his rival for the deputy leadership, he said that some members of the last Labour government had been opposed to its economic policies "even when they were members of it." The fact was that both the trade unions and the Labour Party had agreed at their annual conferences that they should talk together to try to deal with the problems of inflation.

Later in a speech in Bournemouth, Mr. Healey gave an indication of the tactics he may use while Mr. Benn is invalided out of the contest.

He devoted a speech to attacking the Government rather than heaping more abuse on Mr. Benn.

Today in Parliament

Commons—Debate on Opposition motion on Monopolies Commission report on domestic retailing. From about 7 pm debate on Opposition motion on Air Traffic report on fares, people and the environment. Remaining stages of the Town and Country Planning (Materials) Bill.

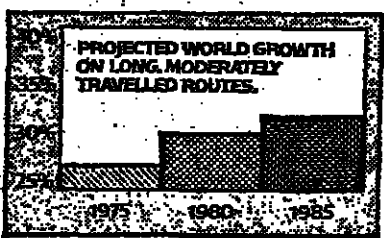
Lords—British Railways (Pension Schemes) Bill. Third reading. Subject: transfer of the testing of heavy goods vehicles and public service vehicles to the private sector. Witnesses: Confederation of British Road Transport (Room 17, 10.45 am.) Public Accounts. Subject: qualification of certificate to HMSO accounts. Witnesses: Controller of HMSO (Room 18, 4 pm.) Transport. Subject: transportation in London. Witnesses: ASLEF, NUR, TSSA (Room 17, 4.15 pm.) Treasury and Civil Service. Subject: effectiveness in the Civil Service.

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Take long, narrow routes, for instance, that span more than 3,000 miles while serving only moderate numbers of passengers. In 1975, these routes accounted for about 25% of the total air route mileage. By 1985, the figure will

L-1011 can deliver the greatest profits on those long, moderately travelled routes.

Size helps to make the L-1011 more profitable. Although just as wide as the other big three-engine jetliners, the L-1011-500 is a little shorter. That's a key reason why one of the world's foremost airlines concluded that this aircraft operates at plane mile costs 8 to 10% less than those of its nearest competition.

Twin-engine jetliners, even those at present being developed, lack the range to handle long routes. Besides, jetliners need at least three engines to be certificated for passenger traffic over long stretches of ocean.

That leaves the big four-engine jetliners. And with their high acquisition and operational costs, they can't handle the moderately travelled routes at the profit levels of the L-1011-500.

Advanced technology advances profits.

The L-1011 remains the most advanced big jetliner because it is uniquely able to accept the best of new technological advances as they develop.

A new digital autopilot, for example, is now in service on L-1011-500 TriStars flying for two major airlines. A technological breakthrough, this Lockheed autopilot has no moving parts

and is lighter, smaller, and 150% more reliable than other current systems.

Then there's the L-1011's lengthened wing span, resulting in less drag and significant fuel conservation. An exclusive system of computer-driven Active Control ailerons makes this possible. It also helps give the L-1011 the smoothest flight in the air.

Another technological feature exclusive to the L-1011 is its Flight Management System, which automatically selects the best speed and power levels, and then controls throttles in flight for the most economical use of fuel.

L-1011-500: the plane for the times.

The times are favouring 'open skies'. And the increasing development of long, moderately travelled air routes will cause an ever-growing demand for a flexible, long-range, wide-cabin jetliner.

Its unbeatable combination of low plane mile and low seat mile costs makes the L-1011-500 the jetliner to fit the need.

In this fast-growing market, the airline with the competitive advantage will be the one with right equipment.

Isn't it time to take a good look at the Lockheed L-1011-500 TriStar?

Lockheed L-1011 TriStar

Energy review: Industries serving oil and gas development

By Hazel Duffy

The flexibility of gas turbines

THE GROWTH in oil exploration and development in countries outside OPEC, and the plans to construct massive gathering pipelines in the North Sea and perhaps in the Soviet Union, provides new opportunities for those industry sectors which service the oil and gas industries.

One such sector is the gas turbine, a product which has proved to be particularly suitable for oil and gas production and transmission applications. In terms of size, weight and fuel efficiency, it has been found a satisfactory solution for a range of tasks including gas compression and injection, crude oil pumping, and the generation of power.

While many sectors of engineering are in the doldrums — the victims of depressed demand, overcapacity and shifting international manufacturing locations — the gas turbine sector has enjoyed a relatively steady ordering pattern over the past five years. Peak sales were achieved in the early 1970s as a result of the growth in oil and gas exploration. This was followed by a more static period as the international economy adjusted to the huge increase in oil prices.

Total shipments of gas turbines in recent years, according to estimates made by the London-based Planning Research and Systems agency, varied between 17,500 MW in 1977, 15,300 MW in 1978, and 15,800 MW in 1980 — the same level as in 1976. These fluctuations

WORLD MARKET FOR GAS TURBINES

Geographic area	Total unit shipments 1976-1980
North America	767
Middle East	1,315
Central and South America	596
Eastern Europe	428
Western Europe	417

Source: Planning Research and Systems

have occurred mostly, however, as a result of the changing demand levels for gas turbines for use in power generation onshore. Demand for mechanical drive applications — which are predominantly used for compressor and pump drives associated with the oil and gas industry — have not changed significantly over the past five years.

The advantages of the gas turbine over other forms of prime mover, says the industry, are:

- lower installed capital cost;
- faster deliveries;
- fast start-up (5-10 minutes);
- ability to burn wide range of fuels from natural gas to crude or residual oil;
- lower maintenance costs;
- fewer operating staff required;
- ease of transport to remote areas of the world.

Gas turbines can operate on a variety of fuels, but tend naturally to use gas when being used in association with oil and

gas processing, while gas is usually the chosen fuel when the turbine is being used in association with pumping gas along pipelines.

The drive for greater fuel efficiency, however, is as rigorous among gas turbine manufacturers as in any other industry. One method of achieving greater efficiency is by adding a waste heat recovery unit — some manufacturers claim that by using the exhaust heat of the turbine in addition to the shaft horsepower, thermal efficiencies of 70 per cent and more can be achieved. In simple cycle machines in the under 10 MW range (which are mostly destined for the oil and gas industry), efficiencies of 30-32 per cent are being achieved with some of the later models compared with 23-24 per cent for the first-generation models.

In certain onshore power generation applications, such improvements may well warrant an operator substituting

a new model for the less efficient.

The gas turbine industry tends to be divided conveniently on either side of the 10,000-hp line. While those manufacturers in the 10,000-hp and above range are heavily involved with the oil and gas industry—John Brown Engineering estimates, for instance, that 40 per cent of its total sales of gas turbines have been to the industry—those making the smaller turbines are involved almost exclusively with oil and gas.

In common with the oil and gas industry which it is serving, the gas turbine industry is very internationally structured. Solar Turbines International, based in San Diego, California, is one of the world's leading manufacturers in the 10,000 hp and below category (although in fact its latest gas turbine, the Mars, is slightly over at 10,450 hp).

The growth potential of the industry has prompted Caterpillar, the international earth-moving equipment group, to offer \$505m to International Harvester, Solar's present owner. The offer, which has been accepted, is subject to confirmation. Caterpillar has been reported as saying that it intends to inject more cash into Solar than has been available from the troubled IH, and it seems likely that Caterpillar—which for many years worked on designing a gas turbine of its own—will follow a route in developing Solar similar to that which it adopted in expanding

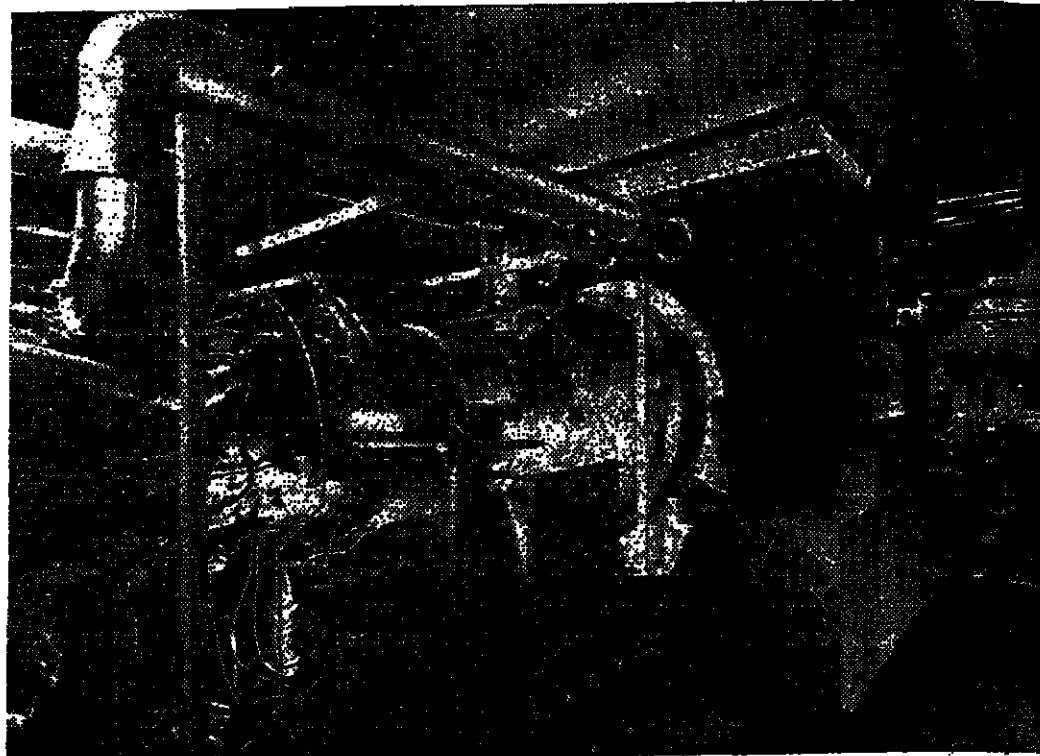
its diesel engine interests.

Solar has a substantial domestic market as well as a highly developed export business, but its major competitor, Ruston Gas Turbines (part of the GEC group in the UK), was forced into developing an almost wholly export oriented business before the development of the North Sea. Ruston continues to export around 90 per cent of its production (sales in 1980 were approximately £90m), between a quarter and a third of its business being put through the company that Ruston set up in Houston a few years ago.

Ruston's Houston office was opened in response to the dominance of the American oil companies in the exploration and development of oilfields worldwide. The growing importance of Japanese contractors (which is frequently the customer for the gas turbine manufacturers) led Ruston to make an agreement with NKK in Japan last year whereby NKK incorporates a Ruston turbine in a package of associated Japanese equipment, such as compressors, pumps, etc, which may be sold in any part of the world.

Other major manufacturers of the smaller gas turbine include Kongsberg, Sulzer, and Hispano Suiza (part of Saecma) in Europe, and a number of American companies, such as Ingersoll Rand, Garrett, Detroit Diesel Allison, for which gas turbine manufacture is only a part of their activities.

The larger gas turbines fall



A Rolls-Royce gas-driven engine at a British Gas terminal, providing power to boost pressure before gas enters the transmission pipelines.

into two main categories: (a) heavy-duty gas turbines, which is dominated by General Electric (GE) in the U.S. and its associates around the world (John Brown Engineering in the UK, Nuovo Pignone in Italy, Alsthom Atlantique in France, and several others); (b) lighter industrial gas turbines which have been derived from aero-engines. Companies in this category include Rolls-Royce, United Technologies (the parent company of Pratt and Whitney), and GE, with other companies such as GEC Gas Turbines acting as main contractors. Rolls-Royce also has a joint company with Cooper Industries, the U.S. group, which was formed to

supply gas turbine compressors to the oil and gas industry. The decision on the size of gas turbine to be installed will depend largely on the function for which it is required, but the reputation of a manufacturer is a key engineer's estimation will also sometimes play a key part.

The quest for greater fuel efficiency, however, is likely to dominate the development programmes of all the major manufacturers. At the same time, their marketing divisions are positioning themselves to take advantage of potential projects, such as the North Sea gas-gathering pipeline, the Trans-Canada pipeline, and the Yamal pipeline in the Soviet Union, where many millions of gas turbine horsepower will be required if the projects go ahead.

The industry is presently suffering from some reduction in demand as a result of the recession and the restrictions on output of crude oil which have been imposed by some Middle Eastern countries, and

the loss of the Iranian market. This is being compensated for to some extent by the exploration activity by some of the smaller Arab producers, and the newer non-OPEC producers, while there will also be a growing demand to satisfy some of the changing requirements in the established oilfields.

The tighter restrictions being imposed by governments on gas flaring, for instance, mean that the oil companies are having to make greater provision for the reinjection of the gas, for which gas turbines are frequently used. And in the North Sea, the move to deeper waters, often requiring multi-deck platform structures and greater restrictions on space than the single deck structure, has highlighted the advantages of the smaller, lighter gas turbine.

The gas turbine manufacturers have shown themselves well able to adapt to the changing needs of the oil and gas industry, and there is no doubt that they will continue to demonstrate their flexibility.

Why the railways need a drop of Britain's oil.

To conserve world energy supplies, it is crucially important that all countries optimise their transport systems.

It is clear that other countries attach a greater priority to the development of their transport systems than does Britain. 1977 figures show that West Germany devoted 1.3% of GDP to rail and road investment, France 1.2%, and Italy 1% while the UK devoted 0.8%. Yet both West Germany and France already had superior road and rail networks.

Why should there be this difference in priorities?

One explanation perhaps is energy resources—they have no oil of their own and Britain does. Time, for once, has been on our side.

In the financial year 1979/80, government revenue (royalties and tax) from North Sea Oil was £2.32 billion. Official estimates of June 1980 expected 1984 revenue to be about £6.5 billion.

Wealth on this scale needs to be made the most of. One of the benefits it could bring is to free the railways from the rust of neglect.

OIL FOR NEW JOINTS AND OLD

Much of British Rail's equipment originated from the 1956 Modernisation Plan—a strategic decision to update the railways with a massive injection of money, the equivalent of £72 billion today. This equipment is now nearing the end of its serviceable life. We are rapidly reaching the point where 'mend and make do' is not only not enough, it can be harmful. Without extra money, by 1990, 3,000 miles of track will be unusable, many of our signal installations will be more than 50 years old, and the condition of rolling stock will have deteriorated much further.

An injection of investment would not only provide much needed renewals to make the railways run more smoothly, a major electrification programme could even conserve oil.

LUBRICATING THE ECONOMY

Greater investment for British Rail would, in turn, provide a shot in the arm for British Rail's suppliers, the majority being in the private sector. They would benefit

from increased orders for rail equipment. These companies are of great importance to Britain's economy. They employ thousands of people and could employ more.

Railways are once again in expansion throughout the world. With our widely acknowledged rail expertise, there is a growing export potential for Britain. A thriving home market generated by a long term commitment to railway investment can only strengthen our capacity to export.

TIME TO TURN ON THE PUMP

Having our own oil, there is nothing strange in advocating that we should follow the example of countries who don't.

The point is, of course, that we must ensure that the North Sea's benefits are put to good use—before they begin to run out.

Surely one of the best uses of oil revenue today is the provision of a better transport system for tomorrow.

So when the oil does begin to run out, at least it will have helped to free the wheels for a better railway.

This is one of a series of advertisements designed to increase public awareness of the position of the railways in the national transport system and also in the life of the community as a whole. Whilst the facts and figures contained in these advertisements are known and appreciated by those directly concerned in shaping the future, an industry as much in the limelight as ours has a duty to address itself to a wider audience, which needs to be well informed if it is to play its part in helping to form public opinion.

This is the age of the train ➡

CONTRACTS £4m nuclear engineering orders

Two orders worth a total of £4m over the next three years for specialised nuclear fuel containers have been won by JORDAN ENGINEERING, Bristol. The orders, each worth £2m, have been placed by the CEBG and BNFL. The order placed by the CEBG is for nearly 600 fuel skips used in the storage and transport of irradiated fuel from advanced gas reactors throughout the British Isles. These skips, made in the shape of oversize "egg boxes," will be supplied over the next three years. Each skip weighs about 1 tonne. One hundred multilevel fuel containers for transporting reactor fuel for Europe and Japan are to be supplied to British Nuclear Fuel over the next two years.

KRACHT HYDRAULICS, Eland, West Yorkshire, hydraulics specialist, has expanded into a new factory and has an order book of £4.25m. Kracht's (a member of the BAHCO group) latest orders include £250,000 from Shell International Marine involving modification of an off-loading tanker and a £347,000 order to supply indication systems to Shell Tankers UK for the refitting of E Class ships at Singapore.

M. E. BOILERS, Peterborough, has an order worth about £900,000 from BP Chemicals for four sets of waste heat boiler plant for the Hull factory.

WANG (UK) has won a £500,000 order from Ford Motor Company to supply eight VS (Virtual Storage) computer systems, 60 workstations and 30 printers. Systems will be installed in Brentwood, Dagenham and Merseyside. Applications include accounting, truck fleet, maintenance and system development. The VS computer systems are to be linked to Ford's data centres.

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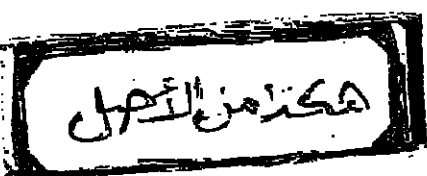
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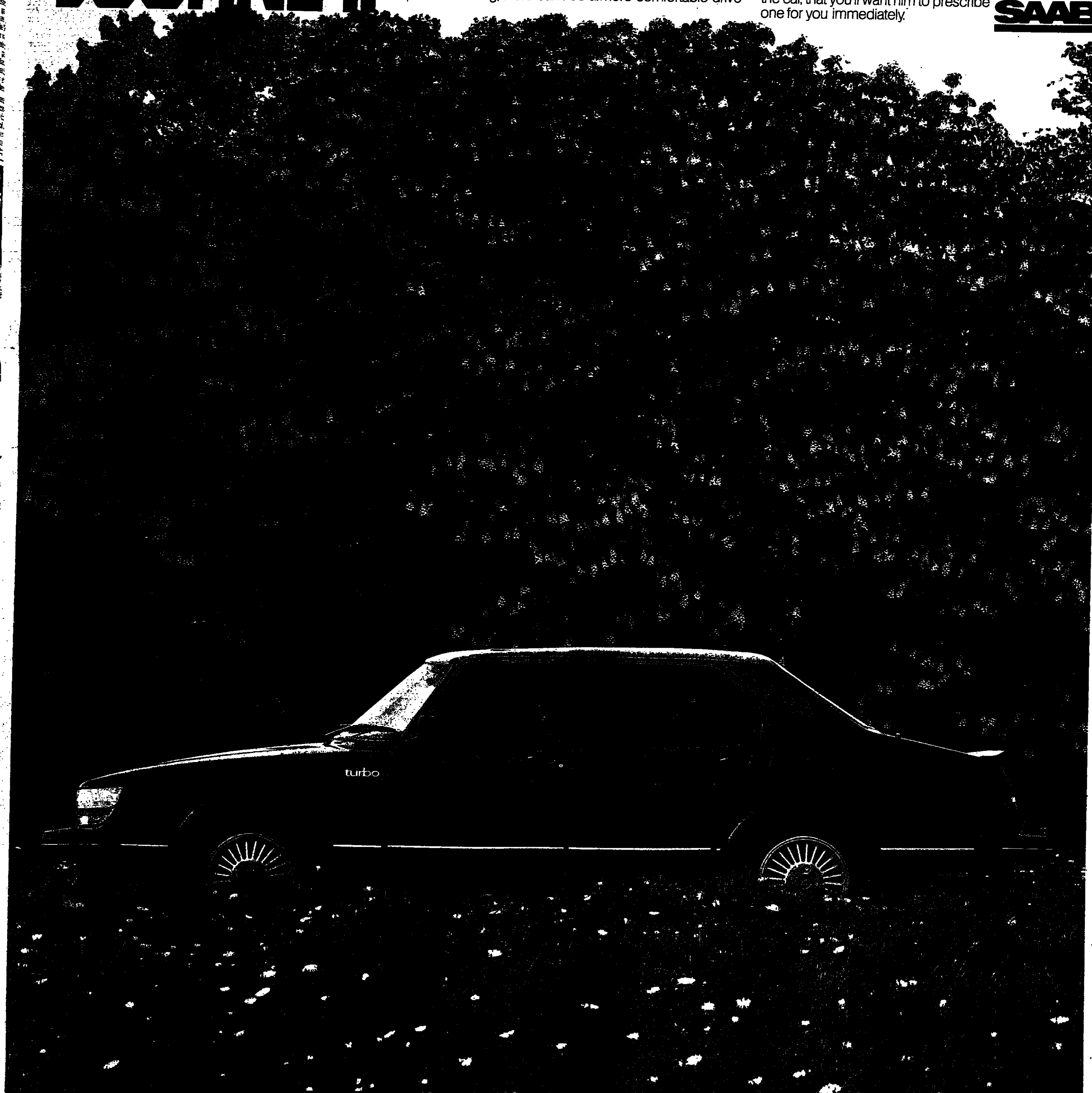


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THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

A foreign act of faith in UK productivity

Kenneth Gooding examines Eaton Corporation's new £15m investment project

THERE HAS been an increasing tendency in recent years for North-American multi-nationals to trim their British operations or to pull out completely.

Yet Eaton Corporation, which in the past has done its fair share of cutting back, is now bucking the trend and investing a further £15m to get its truck transmission plant in Manchester back into operation.

The old plant was destroyed by fire in September 1979 and Bob Gillison, president of Eaton's truck components group, admits that the company considered several options before deciding to spend heavily in the UK. (The £15m does not include the cost of rebuilding the factory by the landlord, Equity and Law Life Assurance Society.)

In Britain's favour, apart from the enthusiasm and co-operation of the Manchester workforce, was that the cost of labour "is not so high as long as you get reasonable productivity," according to Gillison.

The financial climate is good. Corporate taxation is reasonable and "so are capital and other allowances," he believes. As for the pound, "We expect the 1980s to be the decade of the strong dollar. If the pound stays with the dollar we can live with that. But we don't expect that it will."

Starting afresh after the fire—the new plant comes on

stream in September this year—has helped Eaton make fundamental gains in labour productivity. Careful positioning of machine tools, lots of computer-controlled machines and other forms of automation will make it possible for Eaton to get much more output from fewer people.

The old Manchester plant employed 402 direct and 310 indirect workers. The new one will need only 188 direct and 108 indirect, the reduction having already been achieved through voluntary redundancies. And a three-year pay deal has been worked out so that until 1984 wages will trail inflation. For example, if inflation runs at 8 per cent, pay will rise 6 per cent.

Flexible

Gillison reckons that as a result of the new and more flexible working practices, Manchester will give marginally better productivity than Eaton's U.S. truck transmission plants in spite of having to cope with a wider product mix and lower volumes of output.

Eaton has eight transmission plants around the world—four in the U.S., two in the UK (Basingstoke as well as Manchester), one in France (St Nazaire), and the other in Brazil. They all make Eaton-Fuller gearboxes to the same standards and specifications, which was one reason why

Eaton was able to keep customers supplied even though it lost 40 per cent of European transmission capacity when the Manchester plant was destroyed.

And, in theory anyway, if the worst happened Eaton could ship the plant and equipment it is having installed at the Manchester factory to another plant somewhere else in the world. (The group has done something like this in the recent past by moving valve making equipment from a U.S. valve factory and using it in a new facility being set up by a Mexican associate company.)

For, though it reckons to have put its own operations into good order, Eaton remains concerned about the state of British manufacturing industry as a whole.

"Every time we see another

castings business close down we wonder whether the infrastructure will be eroded any further and just how many more of our British suppliers are going to disappear or cease to supply," says Gillison.

Of course, Eaton could rely more on imports of such items as castings, forgings, bearings and so on and concentrate mainly on machining in the UK. Gillison reckons the group could cut the value added by the Manchester plant from the expected 50 per cent of the product's ex-factory cost to a mere 20 to 25 per cent of the ex-factory value of the product if this was absolutely necessary.



Prepared for a rainy day Robert Gillison (right), with John Rodewig, Vice President, Operations Europe, Manchester plant

sary. This is one of Eaton's options should things go haywire with British costs.

There is also a question mark over truck manufacturing in Britain. British truck assembly capacity is being reduced substantially as the whole European industry reshapes itself.

If truck-making capacity does not remain at reasonable levels then Eaton would have to re-think its UK policy.

The impact would not be so severe on the transmission business. Eaton expects to export about half the Manchester output and, in spite of the recession throughout Europe last year, it kept the transmission plants operating at about 80 per cent of capacity.

There are so many Eaton-Fuller gearboxes installed in European trucks now that 20 per cent of the capacity of the European transmission plants is taken up with providing service

parts. However, Eaton's medium-weight transmissions and its truck axles operations rely much more on it having a healthy band of British customers.

The axles division has already taken a hammering as Eaton slimmed down to keep pace with the steep decline in demand for heavy trucks in the UK. Eaton had the capacity to manufacture 100,000 truck axles a year in Britain yet demand has fallen to 20,000.

Job losses

To give itself more flexibility of movement, Eaton quietly bought out the 25 per cent minority holding in its Eaton Axles subsidiary previously held by the Rothery Owen group. Earlier the partners had closed down the Darlaston, West Midlands, axle housing plant at the cost of 430 jobs and the Aycliffe, Co. Durham, axle

manufacturing plant also suffered job losses totalling 400. This cut the workforce in the axles operations to 750.

Eaton argues that these moves actually showed it had faith in the future of UK truck manufacturing. Otherwise, faced with losses of £3m in the axle business in 1979, and more than double that sum last year when redundancy and closure costs were included, it would have shut the whole business down.

The £15m invested at the Manchester plant is further evidence of a faith that is all the more touching because Eaton predicts that demand for heavy trucks in Britain will not again reach the peak of nearly 80,000 reached in 1979 until the late 1980s.

And that indicates Eaton is betting heavily on the ability of its UK-based truck customers to export successfully as well as win back a bigger share of their home market.

An inside challenge to 'Japan Inc'

Christopher Lorenz reviews an unusual study of management in Japanese industry

A COMBINATION of internal competition and consensus is the key to Japan's rise to industrial power, says Naoto Sasaki: tough competition between the big groups like Mitsubishi and Fuyo is reinforced by consensus within them.

Sasaki rejects the concept of "Japan Inc." as the main driving force behind Japan's success, claiming it springs into existence only occasionally, when the country or a particular industry is in trouble—rather like a Western "project team" on a grand scale. When the crisis is resolved, the team is dissolved and the rough and tumble of competition is resumed.

Unlike certain other Japanese critics of conventional Western attitudes, Sasaki does not quarrel with the view that his country's industrial strength rests to a considerable extent on its unusual financing system—close links between banks and industry, high debt-equity ratios and the rest—which allows industry to take a long-term view of profitability. Indeed, he emphasises that competition within the Japanese economy has almost always been for volume rather than profits. With "houses" such as Mitsubishi or Fuyo engaged in an annual sales race that escalates into overall competition on a nationwide scale.

Within such groups and their component entities, Sasaki argues that through the famous "Ringi" system of creating consensus may slow down the making of decisions, it speeds

'When a project fails, sanctions are not taken against those who proposed and performed it... though rewards go downward, sanctions do not.'

A senior executive of C. Itoh & Co. on Japanese consensus decision-making

up the subsequent process of implementation, so that both sides together may take less time than in the West. Not only do people feel committed to implementing a decision that they helped to formulate, but the trauma that accompanies change is reduced... and far bolder decisions can be taken.

Sasaki, who is Professor of Economics and Industrial Administration at Tokyo's Sophia University, has the extremely unusual credentials for a Japanese academic of having worked for much of the past decade in Europe and North America. So he is better than most authors at interpreting the intricacies of Japanese management for Westerners.

His new book, *Management and Industrial Structure in Japan*, paints a broad picture of industry in Japan against its economic and social background (the closed nature of society, group ethics, lifetime employ-

ment, the seniority system, and so on). He examines in depth the process of decision-making in business organisations, in terms that are attractive both to the layman and the sociologist. In the process, he sheds new light on the phenomenon of the rising sun (to coin, or adulterate, a phrase).

Given that much of Sasaki's time is now spent in Western business schools, it is ironic that the book makes a forceful point about the lack of significance of business education to Japanese companies. Only 62 out of Japan's 339 colleges and universities have departments of business administration, he says. Companies feel that on-the-job training is preferable, albeit augmented by in-house training facilities.

But internal education does seem from Sasaki's evidence to have become a major activity, with a high proportion of Japan's executives attending short programmes each year on something akin to the German pattern.

Rotation

Drawing on his personal experience in Belgium and Britain, Sasaki draws a parallel between the Japanese system of training by job rotation and the increasingly popular Western practice of action learning by job swapping. This was pioneered in the face of business school opposition by Professor Reg Revans, a Briton.

Although job rotation in Japan produces good general managers, Sasaki considers it is not always undertaken as a thought out policy. But he says it tends to work as follows: a new recruit, say a university graduate of 22 or 23, enters a company. "He is still a 'layman', an undeveloped generalist who possesses only a broad background of education."

In addition to the formal effect of rotation, Sasaki considers various by-products important. The employees' morale may be improved, and

with it human relations in the workplace. Rotation gives extensive contacts in the firm to those who will be promoted later: "when they become middle managers they need all the contacts they can get to generate the required consensus under the Ringi decision-making system."

Contrary to widespread assertion, Sasaki denies that the spirit of this traditional system is dying, even though some of its formalities may be.

The word *ringi* means obtaining approval for a proposal through the vertical, and sometimes horizontal, circulation of documents within the organisation. As an administrative procedure, as opposed to an underlying approach, it consists of four steps: proposal, circulation, approval and record.

The procedure starts by securing consensus within the particular departmental section where the proposal originates; a wider agreement is then sought within the department, before an overall consensus is laboriously built up in the company as a whole.

This prior co-ordination is vital for the effectiveness of the system, Sasaki argues. It is only when the department considers it has achieved an informal agreement from all the other departments that the formal process starts, with the circulation of a document of request, the *Ringi-sho*.

Under American influence after the Second World War, the potential drawbacks of this "feudal" system were recognised (over-formality leading to inefficiency, reliance on compromise rather than choice of the optimum decision, and other problems).

Some aspects of the system have since gone into decline, notably use of the *Ringi-sho*, but Sasaki denies that its spirit is dying too. It may be time-consuming and politically delicate, but he regards it as highly appropriate for the Japanese form of business organisation, which is still largely based on seniority.

SMALL AND medium-sized companies in Japan have been "left behind" by the productivity growth of the country's few big businesses, considers Professor Sasaki. Almost 98 per cent of its manufacturing enterprises employ less than 100 people each, but he says that over two-thirds of the employees in such companies receive wages which are at least 40 per cent lower than their counterparts in large companies.

Co-ordination

In arguing against the concept of "Japan Inc." Sasaki admits the existence of guidance by the Ministry of International Trade and Industry (MITI) to regulate exports from such sectors as cars, colour TV, steel and shipbuilding. But he claims that the government only starts to promote real economic co-ordination when the collapse of a company or an industry threatens to produce macro-economic problems or serious social effects. He quotes several examples, including Ataka and Co., which ranked as one of Japan's top ten trading companies but whose threatened bankruptcy was staved off only by absorption into C. Itoh and Co. He also cites the government-backed rescue of Sasebo Heavy Industries in 1978, and the impact of the oil crisis on the Japanese economy as a whole.

Sasaki does not report whether the nationwide "project team" formed to cope with the effects of the oil crisis has yet been disbanded, but he is emphatic that the focusing of excessive attention on the co-ordinated behaviour of government and industry will cloak the "very tough competition" that exists within the Japanese economy.

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practice but also from the Asian norm. He quotes a survey which suggested that only 13 per cent of purchasing decisions in South East Asian companies were made by group consensus, compared with 38 per cent in Japan. A further 32 per cent of its manufacturing enterprises employ less than 100 people each, but he says that over two-thirds of the employees in such companies receive wages which are at least 40 per cent lower than their counterparts in large companies.

Change of shop front

The following statement appears on an auction paper:

"By oral agreement between the Vendors and the Tenant, the Vendors granted consent to the Tenant to change the shop front. No written licence was entered into, nor is it intended to enter into such written licence."

Could you please let me know the full legal significance of the statement? Can the Tenant claim compensation if the lease is not renewed? Can the Landlord claim rent for this improvement on a renewal of lease?

The statement appears only to disclaim any duty to enter into a formal variation of the lease. Clearly the change of shop front is not a matter of either the vendor or the purchaser of the reversion could complain as being in breach of covenant. We doubt if the tenant could claim compensation as he probably did

Self-employed pension

I am self-employed, and shall be 59 years of age next birthday. My self-employed pension policies are rather modest, because the firm has constantly required infusions of capital, and this tended to use up available cash. Would it be prudent to pay the maximum permitted amount into a self-employed pension policy assuming that I will go on working at least until I am 65, and my present annual income is about £13,000 (i.e. earnings from my work)?

The amount that you can pay into a self-employed policy and on which you can get relief is 17.5 per cent of your earnings which you say are £13,000. It would appear that you have paid substantially below the maximum self-employed contributions during the past six years. You could therefore go back over each of the past six years and pay the maximum permitted in each of those years less what you actually paid and get relief in the current year. You should get your accountant to calculate these maximum payments for you.

Your scope for retirement saving would be substantially increased if you were to turn your partnership into a company—which you should do unless you are prevented by the rules of any professional body to which you might belong (legal accountancy) from so doing. As a company there is no 17.5 per cent limit on contributions. The company can pay whatever is required to fund maximum benefits of two-thirds final salary provided you can complete 10 years' service which you could do by age 69.

If you set up a self-administered pension plan for yourself and your co-directors (i.e. the people who are at present your partners) you could solve the problem of retaining funds in the business. Part of the fund which would be built up out of gross untaxed earnings of the company could be lent back to your company, used to buy company property, etc. Various self-administered pension packages are available.

Right of pre-emption

I desire to obtain legally the "first refusal" opportunity to buy a small farm from X. If I get him to sign the following contract, would it be binding on X and his successors? "In consideration of £1 paid now by you Y I agree that if ever I dispose of Daisy Bell Farm or part thereof I and my successors in title will first offer it to you at the then open market price. Signed X". Can this be registered as a Land Charge?

A right of pre-emption must be registered in the land charge registry or protected by caution on the title of registered land. It is wiser to make the payment more than £1, say £5. The formula you set out should at least be amended to read "I desire to dispose of" and it should be limited to operate within a 21 year period. It is also wise to make express provision for the service of notice to operate the pre-emption right; and its acceptance or refusal and to make provision as to the title.

Notice to quit

I wish to give notice to quit to the tenants of a house in London which is let furnished to 10 tenants. Will the Solicitors' Law Stationery Society's form Landlord and Tenant 61 be suitable? What about rent in the meantime? Is there not some question of "mesne profits"? I view of the London Borough's notice requiring provision of necessary means of escape from fire could I obtain vacant possession by serving notice to quit in pursuance of Section 9 of Schedule 24 of the Housing Act 1980? During the hearing of my appeal against the Council Notices can I cite the case referred to by Justianian in the Financial Times of Monday October 6, 1980, namely *Hauer v. Land Rheinland-Pfalz* (Case 44/79) (1980) e CMLR 427?

1.—The notice to quit in the form supplied will suffice. You can accept rent for the period up to the date of expiry of the notice to quit. If money is tendered for any later period you should accept it only as "mesne profits" and without prejudice to your rights to seek to recover possession. This is to indicate that you do not intend to create a new oral periodic tenancy.

2.—You should be able to press for an order for possession on this ground if an undertaking has been given.

3.—Yes, you are entitled to cite any authority which you regard as relevant.

No legal responsibility can be accepted by the Financial Times for the answers given in these columns. All inquiries will be answered by post as soon as possible.

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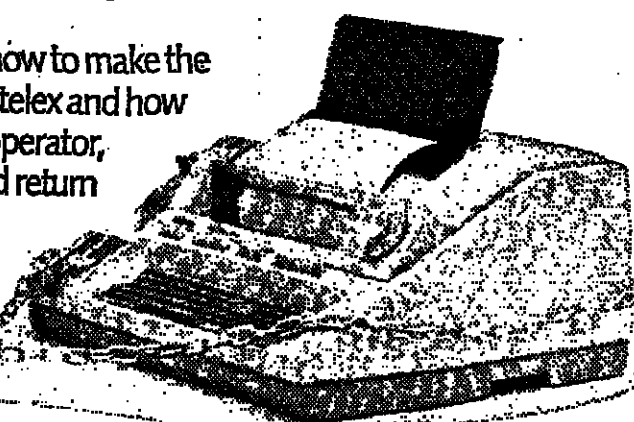
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16
LOMBARD

A powerless Cabinet?

BY PETER RIDDELL

THE POWER of ministers, to influence events must seem very elusive to the Cabinet as it meets this morning to discuss the economy. This is nothing to do with the alleged exclusivity of an economic matters of the Prime Minister and the Treasury. Instead it reflects what the Victorians called the force of circumstance.

The Government's freedom of manoeuvre has seldom been more restricted—by its past record, by manifesto commitments, by external pressures and by apprehensions about the election prospect. The strategy has, of course, been modified since May 1979: the large handouts to British Steel and BL have been matched by what one official describes as a "less technical" view of sterling M3 as the main monetary target.

Adjustments

Events since the Budget have, however, limited the scope for significant adjustments on even the most flexible interpretation of the strategy. The hope in March was that a tight fiscal policy would help to secure a further reduction in interest rates (preferably within three or four months).

The omens on fiscal policy are, admittedly, not all bad. There are signs—for example in the monthly central Government borrowing figures—that public spending will not overshoot significantly in 1981-82 and that public sector finances are at last starting to improve. But it is very early days yet and the figures are completely distorted by the Civil Service dispute.

The monetary outlook is murky for the same reason. Ministers can claim that the underlying monetary growth rate is within the target range but this is only after several adjustments for special factors. As brokers L. Messel pointed out on Monday, bank lending has been higher than one would expect at this stage of the cycle. Moreover, the sceptics point to a rise in the unadjusted money supply of 20 per cent in the last year and the big upward

drift in the base in the current target.

Developments in the real economy have been more of less as was expected in March. There has been growing evidence of a flattening out of activity and unemployment has been rising more slowly than last autumn. But there have been no real signs of recovery. The main new feature since the Budget has been the weakness of sterling. While so far this looks more like an adjustment than a crisis of confidence, the slide in early June was a reminder of the potential vulnerability of the exchange rate.

The result is that a cut in interest rates now looks to have been deferred indefinitely. The Government may be lucky to avoid an increase by the end of the year—for domestic as much as for external reasons. Economic forecasters have also been busy revising their inflation projections. While they may have over-estimated, a single figure annual rate of increase in 1982 has now moved from the middle to the optimistic end of the range of estimates.

Gestures

The risks in the strategy have therefore been emphasised since the Budget and the Cabinet has no real choice today. There may be some gestures towards increased public sector investment, but there is no scope for any relaxation of fiscal and monetary policy if the inflation rate is to be held down.

Even if the disasters of a further sudden drop in output or a sterling crisis are avoided, the best that can realistically be hoped for during the next two years is unemployment of over 20m and an inflation rate of around 10 per cent.

The danger is that this prospect will create a negative and almost fatalistic "there is no alternative" approach. Within the current constraints, however, there is plenty that ministers can do to try to improve the functioning of the labour and housing markets and to reduce the monopoly power of nationalised industries. Even partial success in these areas would have a larger beneficial impact on the British economy than all the familiar alternative strategies put together.

Three of the best for the June border

OUR GARDENS have begun to show their true colours after the rain, so I want to dwell on three of the best-loved families of June flowers.

Each increases by a different method. Each owes a special debt to a British gardener, and each of their champions came from widely differing circumstances.

A century ago their flowers looked far less exciting. There is a tale of progress, until recently when they reached a point which can hardly be bettered. I hope it may encourage anyone who is embarking on a new or first garden and is wondering how to keep up with all the summer borders which are to be seen elsewhere. These three families are a quick and cheap route to success.

Of the three, the humblest story is the birth of the modern lupin. Our granddaddies knew two wild forms, one of which was the Tree lupin given by Mediterranean farmers to their herds. The other has longer spikes of flower but lacked the rich colours we enjoy today. By the 1820s, the two forms were being crossed and selected in line with the principles of a very practical observer.

George Russell had been a working gardener in Yorkshire, but had long fixed on the lupin as a flower with vast potential. Over 20 years, he crossed the two best-known species, found

seed of several others and developed his own Russell lupin after patient and repeated experiment.

Writing recently of the Chelsea Flower Show, I was regaled by a reader's memories of an RHS Show in 1937 which he thought the finest on record. Then, the Russell lupin first came before the British public. The sensation, he assured me, has never been equalled.

I see no point in buying mature plants of named colours at £1 each. Lupins ought to run in long rivers of colour where the garden begins to fade into its wilder boundaries. They thrive in towns and in semi-shade.

Lupins dislike wet and heavy soil and will not last long at their best. Mature, therefore, is a bad mistake, as the plants will become too leafy and flower less freely. The best lupin borders seem to stand on acid soil and to dominate the garden when the main azaleas are over. In a lime garden, the seedlings begin to turn yellow and are glad of some peat for comfort.

Like most of you, I prefer lupins in Mr Russell's original mixture. They range from bicolorous composites to long spikes of a burnt brick-red which I find irresistible. If you sow the seeds now, you will have a good lupin border for next to no cost in 1982.

I remember the seed packets of the 1950s, on which long streams of red and yellow lupins stood in full flower and framed a small and plausible portrait of Mr Russell himself. Bald and browned from hours in the grey border, he gave a grin, mouthstretched welcome to the world which he had created. Perhaps the portrait was true to life. Mr Russell, I believe, died at the age of 94.

If you admire somebody else's lupins, you can increase it quite easily from short cuttings taken in early April when it starts into growth. The clumps are not easy to divide because their stems are so woody. Instead, you can pull a strip of wood out with the new shoots and grow the cutting in a light sandy soil for a year.

The lupin's one vice is its early disappearance from a border's summer ranks. By July its stems have darkened and begun to dwindle. Ingenious gardeners can cover up the gaps with creeping annuals or well-placed clematis.

I would trust to the good old nasturtium if the colour-scheme named plants for their shape and colour, bred into earlier this century by one of Britain's greatest families of nurseries.

Unlike Mr Russell, Amos Perry extended his efforts to irises and other families, and left hybrids of each which we still enjoy. This Home Counties nurseryman changed the range of a good June border by his life's work, above all by the superb white perennial poppy which bears the family name of Perry's White.

The red and salmon pinks are better known, but Perry's White is still the star of the family. It combines so freely with any colour and stands up

straight in bad weather. Young plants flower freely in their second year and belong with the showers of white flower on climbing roses, the white geraniums and the enormous stems of the giant cabbage called Crambe.

By July it has died away and left another space for a second sowing. The first crop, however, is worth any effort for the contrast of the large white clips of poppy petals with the central hub of dark black. Any sunny soil suits it if the drainage is not too bad, but poppies, like lupins, soon lose their vigour, so you must know how to make more from a parent plant.

Seed will not come true, so you should dig deeply below your Perry's White in March or April and remove its long tap-root for the pleasant art of root-cutting. Inch-long pieces of root can be cut and bedded into a box of sandy compost, watered well and allowed to grow into a cluster of young leaves.

By moving them into a nursery bed for a year you can multiply Perry's named poppies many times over. Mrs Perry is as pink as a well-oiled salmon. Marjorie Perry a strong orange scarlet. All are good, but the white is particularly lovely.

Irises, finally, are a third themselves, but they, too, are creatures of the past century and owe their fame to British amateurs. By 1880, a few

bearded hybrids had spread from France, but the iris's great future was built on quite a different class, the assured parsons and the schoolmaster, the doctor and the Oxford don. Irises reached their peak at the end of the nineteenth century, so I like to think of their patrons turning with relief from pupil to iris and celebrating their release from teaching by notes on the new year's show of flowers.

Life begins with the iris and the long vacation: we owe the origin of the modern iris to large part to the work of Sir Robert Foster, Professor of Physiology at Cambridge. Over 300 crosses stood to his name, scattering other amateurs to rival him.

Those enviable irises descend from the generation's vigour and can be multiplied by beggaring divisions of a friend. After the parents have flowered, leave two or three weeks while their leaves and roots build up strength. Then ask for a root or two in mid-July and reckon that each will make a bold clump after two years.

From working gardens in Cambridge professors, the June flowers have taken shape. I am a gardener, believe that the next 50 years will see much improvement in these three great families, but these, who know how to increase them, will always find they are plants which anyone can still afford.

GARDENS TODAY

BY ROBIN LANE FOX

If you admire somebody else's lupins, you can increase it quite easily from short cuttings taken in early April when it starts into growth. The clumps are not easy to divide because their stems are so woody. Instead, you can pull a strip of wood out with the new shoots and grow the cutting in a light sandy soil for a year.

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Nasseem to fight off Irish trio

IN SPITE of the absence of Fairy Footsteps from this afternoon's Coronation Stakes, the Group 2 event will be worth watching for it sees Nasseem and Tolmi taking on an Irish trio made up of Martinova, Lone Bidder, and Happy Bride.

RACING

BY DOMINIC WIGAN

It will be interesting to see how backers have decided to interpret the form of Kempton's recent UBM Merchants International Stakes. In a somewhat unsatisfactory race for that mile event confined to three-year-old fillies, Nasseem slipped the field on the home turn and was never caught by her five opponents.

Bruce Hobbs, who rarely voices criticism of his jockeys in public, felt that Edward Hyde played a large part in the 9-4 on Tolmi's downfall there after trying to hold up the free-running 1,000 Guineas runner-up.

Although there may be some basis for his criticism the fact remains that Tolmi finished almost 14 lengths behind Nasseem and what is more, looked dull in her coat.

I cannot see Tolmi, a precocious two-year-old, returning to her best and envisage Nasseem finding most trouble in repelling the challenge of Martinova. At the Curragh last time out, Paddy Eddery's mount was made a 5-2 favourite to account for 14 opponents including Blue Wind in the Goff sponsored Irish 1,000 Guineas.

Although she did not win,

Martinova ran a gallant race to finish only a length behind Arcticque Royale and her short head victim, the subsequent Oaks winner.

Stable companions can only have dominated the finish to one of Royal Ascot's bigger handicaps on a handful of occasions since the Second World War. However, this does not stop me believing that Atlantic Boy and Imperial Ace may fight out a close finish to the Royal Hunt Cup.

ROYAL ASCOT

2.30—Cut Throat***
3.05—Shared Moment**
3.45—Atlantic Boy
4.20—Nasseem
4.55—Jungle Jim
5.30—Commodore Blake*

TV/Radio

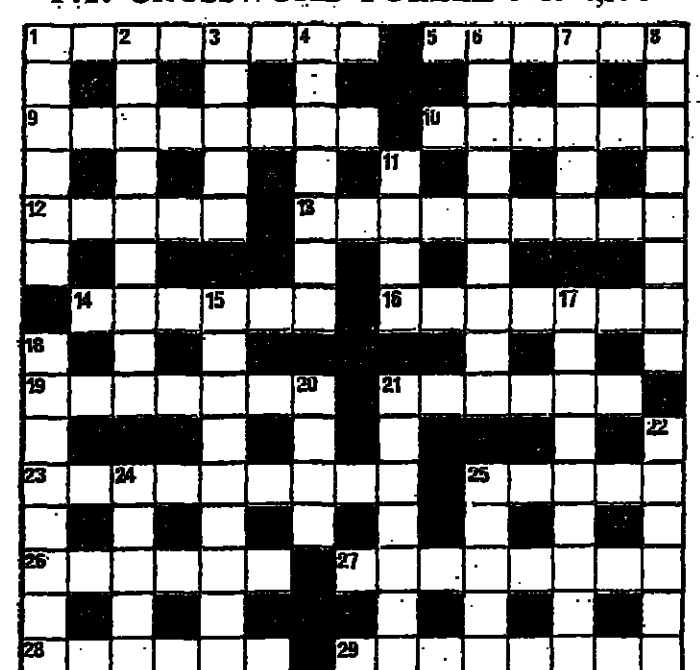
† Indicates programme in black and white

BBC 1

6.40-7.55 am Open University (Ultra high frequency only).
10.00 For Schools, Colleges, 11.25-11.37 You and Me, 1.12 pm Regional News for England (except London), 1.15 News, 1.30-1.45 Bagpuss, 2.03-2.10 For Schools, Colleges, 3.53 Regional News for England (except London), 3.55 Play School (as BBC 2 11.00 am), 4.20 Hong Kong Phooey, 4.40 The Song and the Story, 5.05 John Craven's

Newround, 5.10 Wildtrack, 5.40 News, 5.55 Regional News Magazines and Nationwide, 6.20 Nationwide, 6.45 The Wonderful World of Disney, 7.35 The Music of Wall Street Crash, 8.05 Inside Wimbledon, 9.00 News, 9.25 A Town Like Alice by Susan, 9.55 News, 10.15 Cosmos, 10.45 Paperbacks with Terry Jones, 11.40-11.45 News headlines.

F.T. CROSSWORD PUZZLE No. 4,596



- ACROSS**
- What one is doing in palmistry (8, 2, 4)
 - Presentable girl broadcasting with a pleasant manner (8)
 - Notice rent straying (8)
 - Forbidden one quarter of fifth (5)
 - Request to teacher suits the inland revenue (6, 3)
 - Artist caught in gas (6)
 - Before and after time with churchman (7)
 - Order a river to wander (7)
 - Sleep during pet card game (6)
 - Return thanks to tax on quality (9)
 - Get over without being spotted (5)
 - Loyalty due to silver in house (6)
 - Shares accommodation (8)
 - A trend becoming passionate (6)
 - Clerical sound of novelist (8)
- DOWN**
- Chap on time turning up in bar (6)
 - Like this second-class relative she tugs at readers' heartstrings (3, 6)
 - Not a Church of England member for the present (5)
 - Boss in a jumper (7)
 - Agree with the head (3, 6)
 - Wrong test batsman (5)
 - Put off by daughter chopping up tree the colour of beetroot (8)
 - Look both ways (4)
 - Suspension not cancelled by waiting (7, 2)
 - Humiliation in a place below stairs (9)
 - Stop three articles becoming material (8)
 - First person upset useless birds (4)
 - Square oral examiner (7)
 - Surly quality of French bread (6)
 - Faint-hearted, it turns back halfway (5)
 - Turn victory into restoration (5)
 - Solution to Puzzle No. 4,595

LONDON

9.30 am Schools Programmes, 12.00 The Munch Bunch, 12.10 pm Rainbow, 12.30 Music of Man, 1.00 News, plus FT Index, 1.20 Thames News, 1.30 The Electric Theatre Show, 2.00 Live From Two, 2.45 Big Show, Little Shamus, 3.45 Play It Again, 4.15 Porky Pig, 4.30 News, 4.45 Boomer, 5.15 News, 5.45 News, 6.00 Thames News, 6.25 Help!, 6.35 Crossroads, 7.00 Where There's a Life, 7.30 Coronation Street, 8.00 The Video Entertainers, 8.30 Have I Got You... Where You Want Me?, 9.00 News, 9.30 "Red Sun" starring Charles Bronson and Ursula Andress, 10.30 News, 10.35 "Sir Up and Listen with Sir John Boyd", 11.45 News headlines.

CHANNEL

1.20 pm Channel Lunchtime News, 1.25 pm News, 2.25 pm The Ant Room, 3.15 News, 3.20 Channel News, 3.25 pm Channel News, 3.30 News, 3.35 News, 3.40 News, 3.45 News, 3.50 News, 3.55 News, 4.00 News, 4.05 News, 4.10 News, 4.15 News, 4.20 News, 4.25 News, 4.30 News, 4.35 News, 4.40 News, 4.45 News, 4.50 News, 4.55 News, 5.00 News, 5.05 News, 5.10 News, 5.15 News, 5.20 News, 5.25 News, 5.30 News, 5.35 News, 5.40 News, 5.45 News, 5.50 News, 5.55 News, 6.00 News, 6.05 News, 6.10 News, 6.15 News, 6.20 News, 6.25 News, 6.30 News, 6.35 News, 6.40 News, 6.45 News, 6.50 News, 6.55 News, 7.00 News, 7.05 News, 7.10 News, 7.15 News, 7.20 News, 7.25 News, 7.30 News, 7.35 News, 7.40 News, 7.45 News, 7.50 News, 7.55 News, 8.00 News, 8.05 News, 8.10 News, 8.15 News, 8.20 News, 8.25 News, 8.30 News, 8.35 News, 8.40 News, 8.45 News, 8.50 News, 8.55 News, 9.00 News, 9.05 News, 9.10 News, 9.15 News, 9.20 News, 9.25 News, 9.30 News, 9.35 News, 9.40 News, 9.45 News, 9.50 News, 9.55 News, 10.00 News, 10.05 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THE ARTS

Television

Not such a silly season by CHRIS DUNKLEY

Summer is in the air and if previous years are anything to go by, he will need to be because it is usually in about mid-June that the rest of television starts its long summer hiatus. As increasingly large flocks of viewers adopt their normal summertime practices of winging their way south in the garden and so on, the population watching in front of the television shrinks so much that top rated programmes attract a mere 12m instead of the 20m they might get in November.

That, presumably, is why the year's first reported hearing of "Ooh! I say!" accompanied by the characteristic cry of "Thirteenth, fortnight" so often coincides with the appearance in other parts of the wood of large quantities of artificial American birds. Nowadays some of it isn't even fresh: *Roots*, which was in pre-digested form even before being offered for the first time looks quite a lot less palatable now that we are being invited to consume it again.

This year the trouble is that programme schedulers were already being uncomfortably affected by the recession long before the summer doldrums approached. More and more new series, especially from the BBC, have been talking-head shows chosen for their economy. Some such as *Robin Day's Question Time* and Robert McKenzie's *Pursuit of Power* have been remarkably good and would have been worth their air-time, recession or no recession.

The same goes for the new though brief ITV series *Where It Matters* in which Desmond Wilson has been doing what he always did particularly well: chairing large public meetings to debate controversial social issues. The two I have seen—in Sheffield discussing the rates war between central and local government, and in Bradford discussing race—have both contained distressing evidence of the growing intolerance of the Left. Showing down attitudes you dislike is fast becoming standard Left-wing practice.

In the chair Wilson has "reaped his old reward": the hate of those he guards. Yet such eye-opening scenes have been as valuable as the arguments expressed.

But other talk shows such as *The Theatre Quiz* in which Alfred Marks has been promoted from quizzer (at which he is good) to quizzer (at which he is not), and a news



Sir Hugh Casson

quiz called *Scoop* chaired by Barry Norman (heavily tipped as the next Parkinson) might have had trouble finding space in the schedules in a more prosperous era. They are amusing enough but certainly not the sort of series that would make you hurry home to switch on every episode.

Of course there has never been a time when the schedules contained more than a handful of "hurry home" programmes but with the ending last Wednesday of both *Private Schulz* and *Personal Pleasures* with Sir Hugh Casson my own current list was wiped out entirely in 14 hours.

The latter four episodes of *Schulz*, set mainly in France and England, never managed to equal either the originality or the comedy of the first two wonderfully manic episodes set in Hitler's Germany. But they did achieve an atmosphere and occasionally even a technique which took them closer to the spirit of vintage Ealing comedy than anything else I have seen originated by television, including (especially) *Eric Sykes*' recent ITV comedy *If You Go Down In The Woods Today*. Though obviously made with fond memories of Ealing that

was too mannered, deliberate and over-worked ever to reach true Ealing standards: a wedge of mashed potato instead of fast-fried chips.

Schulz was at its least successful when resorting to social observation (the over-long sequence with the English double-agent in the pub for instance) and best when exploiting the classic elements of farce such as sex (in the Salon Kitty and with the French countess as the chateau was shelled) and the chase (*Schulz* escaping by small boat from England to arrive on the beach at Dunkirk during the evacuation). If the series does not result in endless offers for Michael Elphick who played *Schulz* and Ian Richardson who seemed to play everybody else, there is no justice in the world.

Personal Pleasures, with Sir Hugh Casson was one of those series like W. G. Hoskins' *Landscapes Of England*, Alec Clifton Taylor's *Six English Towns* and various people's *Spirit Of The Age* in which presenter, subject matter, and the fondness of one for the other combine to provide a peculiarly endearing and deeply English experience. Admittedly Sir Hugh included Portmeirion and Clough

Williams-Ellis among his subjects, but then the idiosyncrasies of Williams-Ellis and his village and the Portmeirion mafia always were more English than Welsh.

The other subjects and places—Ruskin, G. F. Watts, Castles, Drogo, the Russell-Cotes Museum and the Royal Academy itself—all proved to be quirky, old fashioned, likeable and surprisingly obscure. On all of them Sir Hugh spoke with an entirely convincing familiarity, as though he had known them intimately all his life. In some cases perhaps he had, but it was on those that he could not have known that he was most impressive.

When *The Making of Man* ended on Monday the outlook seemed even flatter, though that is not to suggest that Richard Leakey is a hurry-home character. With his habit of delivering little speech-day homilies and then arguing back-wards from his fashionable predilections (man is naturally cooperative not naturally aggressive, physical distinctions between races are undeniable, all other racial distinctions to be denied, nurture is central to behaviour, nature incidental, and so on) his scripts have often been distinctly irritating. Yet when the programmes stuck to facts and visual observation on cave painting, hunter-gatherers and so on—they were often fascinating.

With that series and *Private Schulz* and Sir Hugh all gone the schedules began to look decidedly lacklustre. Even at the opposite end of the quality spectrum in the Jiclar Top 10 which invariably contains a high proportion of the meretricious, things look more than usually depressing. Slots 1 and 8 are filled by secondhand American series (*Hot to Hot* and *Mann*) and slot 2 is occupied by more slots (two each for *Coronation Street* and *Crossroads*) a repeat of (*The Professionals*) is at No. 5, and the other three places are filled by the sickly *Shillingbury Tales*, *World Cup Football*, and an unremarkable comedy called *Miffin*.

The feeling of barrel-scraping is emphasised by ITV's raid on the BBC cemetery to exhume the corpse of Alf Garnett in *Till Death*, a despairing measure which throws a pitiful light on the level of originality and initiative in ITV. I did have a sneaking suspicion that it might nevertheless work all too dreadfully well: Johnny Speight's old monster might

prove as endlessly revivable as Frankenstein's, and just as effective in entertaining a new generation, 17 years after his first appearance.

That has not proved to be so. Where once there was shock, belly laughs and outrage there is now pathos, sad smiles and lethargy. Speight has moved his anti-hero out of the Wapping back-to-back and into an Eastbourne bungalow. The son-in-law has disappeared, Patricia Hayes is drafted in as Min the lodger, and Dandy Nichols, whose immense strength as *Else* was always that she said so little and looked so much, now gets more lines than are good for the character.

The only glimmer on ITV's comedy horizon is *Sorry I'm A Stranger Here Myself* which has Robin Bailey as the husband of a woman whose life is geared entirely to the television schedules. Episode 1 contained some cherishable verbal humour: can it last?

Quite definitely on the credit side have been three one-off programmes: Mike Beynon's marvellous film about the urban foxes of Bristol, *20th Century Fox*, which included even more amazing infra-red night sequences than those we saw in *For Watch* (foxes can collect the Kentucky Fried Chicken detritus from the front of my house any time they like); Keith Cheetham's *Markova* with its eye-opening sequences of '50s film of the great ballerina; and in "Playhouse" on BBC 2, still sustaining its reputation for variety, an American adaptation of Dorothy Parker's short story *Big Blonde*. British costume drama may often be better, but this, with Selly Kellerman's tragic good-time girl, was still impressive by any standards.

And with summer in the air, *Inside Wimbledon* on BBC 1 to-night, and *The First Test* starting on BBC 1 tomorrow morning, is the field now clear for *Don Maskell* and *Peter West*? Not exactly: tonight also offers the third part of the BBC's new version of *A Town Like Alice* which started on Monday, the first part of *John Keats* perceiving himself with it on BBC 2, and just to make life quite impossible John Tagholm's documentary about *Nureyev* on ITV. Furthermore on BBC 1 at 10.15 Carl Sagan, the man whose Christmas lectures for children at the Royal Institution a few years ago were so memorable, starts a 13-part series on the *Cosmos*. Could 1981 really have seen the shortest silly season on record?

Under its director, Odaline de la Martinez, *Lontano* has developed over the years into one of the most consistently eclectic and enterprising of our small new-music ensembles. In two programmes at the Wigmore Hall this month hand next, under the title of "British/American music," the group are offering four world premieres, as well as a pair of British and American first performances—and in each programme a major chamber work by the American composer George Crumb.

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Critics, of course, are predominantly "male." If they were predominantly "female," you can be sure this would be another example of women only being allowed to go "so far," like publicists and stage designers.

The book's terms of reference are hopelessly narrow and arrogantly maintained.

New Half Moon

The Worlds by MICHAEL COVENEY

The *Worlds* is Edward Bond's first play since *Saved* to be placed in a contemporary setting. Although persistently allegorical in tone, it releases a series of real arguments about the use of terrorism, the justness of militant industrial action and the machinery of capitalism. Only on the third topic does the writing stray into fancifulness. We are told enough about his fictional company to be sure of the boardroom logic of what happens once the boss, Trench, has been kidnapped in the middle of a strike.

The writing is swift, often humorous, and to the point. I saw the play performed two years ago by students in New

castle. Nick Hamm's new production carefully delineates the three spheres of action and is especially good at the ironic counterpoint of terrorism with union militancy. The pickets, in the end, refuse to discover the terrorists who follow the kidnapping with an abduction of a director's chauffeur. Who is so moral he can, in all honesty, point a finger?

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of the music was altogether more purposeful and incisive than LeFanu's—yet somehow not more decisive in its final cast. So many passages, long or short, which one would have been delighted to hear expanded into another, single piece, crowded together—a hectic journey of twists and turns, halts and reversals, difficult to perceive as a coherent design. The fault may well lie with the listener: I would welcome second and third performances soon, and the chance to unravel the knot.

As well as George Crumb's less characteristic sonata for solo cello (his earliest published work, played with fine assurance by Melissa Phelps), Lontano also gave us the four books of his *Madrigals* complete. Each book (composed between 1965 and 1969) sets three fragments of Lorca for a different small ensemble—the first three for a trio of voice and percussion with, respectively, double-bass, flute, then harp; the last a quintet. Each one of the dozen settings is a microcosm of Crumb's music from the Sixties: a sequence of tiny gems, supremely elegant, cut with simple, brilliant strokes, dappled with flecks of light and shade, every tint and line precisely gauged. The economy of effect is remarkable: a splinter of tiny bells, breaking over a single flutter-tongued flute note; a sudden dramatic convergence of voice and vibraphone, who touch notes together then soar apart; double-bass harmonics and slackenspiel. The soprano soloist Karen Jensen, discreetly amplified, sang her part not always with the most spectacular accuracy, but with unfailing sensitivity and beauty of tone.



Raina Kabaivanska

Leonard Bur

Covent Garden

Madama Butterfly by MAX LOPPERT

by MAX LOPPERT

Raina Kabaivanska gave on Monday her first London Cio-cio-san. In her too-infrequent appearances at the Opera House, as Desdemona, Liù, and Tosca, the Bulgarian soprano has built up a following—rightly so, for she is a singer of uncommonly careful and perceptive style, and a slim, graceful actress. In many respects her Butterfly proved the most polished this house has encountered in recent revivals. The role is completely "played in," completely thought out; in such things as the conversational exchanges of the second act, where the range must briefly be broadened beyond romantic longing, and where the less good Butterflys go astray, words and tone were lightly and winningly infected, thrown off (but never away) with rare subtlety, the portamento expertly judged. There were many other instances of a similar subtlety at work, in asides, moments of repose, a

specially gentle communion with Suzuki. There is nothing in the least coarse in Miss Kabaivanska's stage persona, and it tells.

Was something missing? In the end, I felt so. Though the role has been accommodated by the widest spectrum of soprano vocal types—Toti Dal Monte to Eva Turner, as it were—it responds most naturally to crucial points that Miss Kabaivanska does not now command. In exaltation and in final tragic resolve there was, on Monday, a sense of "negotiation" in the attack that one admired for its intelligence and, often, for its success (only a handful of climaxes turned shrill, and even then the pitch was truly maintained). But the ideal freedom and also the properly ripe, sensuous bloom of tone could not be summoned at will; the central driving passion, physical and moral, activating the

character (and making bearable the lengthy dramatic unfolding), was something one had to take on trust.

The revival, a considerate and affecting one (though the ageing Fedorovitch sets surely deserve smoother transitions of day and night, on a less rumpled cyclorama, from the lighting technicians), also brings Dennis O'Neill to London for his first leading role. Good to hear, from a young British tenor, such phrases of genuine lyrical sweetness, in a well-formed Italian; the voice is not large, but it takes to the music. Leo Nucci, who in his floppy hat and mustache assumes a sudden striking resemblance to the young Richard Strauss, is strong casting as Sharpless; so is Josephine Veasey, returned to the house in excellent voice, as Suzuki (Miss Veasey's meaning with the Kate of Diana Montague was notably well handled). The revival is conducted by Lamberto Gardelli.

Wigmore Hall

Lontano by DOMINIC GILL

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taking off for a moment in a spongy activity, it quickly subsides. There is much use of ostinato, and of refrains (some clear and simple, others slyer and more complex) to punctuate and frame. Many of the ideas—especially the dramatic implications of a big percussion cadenza towards the end—were promising; but their actual working was curious, dry and thin. Edges were blurred, nothing was finally asserted; too many threads were left untied. What began as a bold poetic statement ended as a decorative trifle.

In Anthony Gilbert's *Vasanta* with dancing, the other recent work of Lontano's evening, the Eastern influence was more strongly marked. *Vasanta* is a spring raga, whose components Gilbert uses to weave an oriental fantasy for five instruments and percussion. The grip

Book Reviews

And then the lover . . . by MICHAEL COVENEY

Bernard Shaw and the Actresses by Margot Peters. Doubleday, £8.75, 480 pages. Innocent Flowers, Women in the Edwardian Theatre, by Julie Hollidge. Virago, £9.95 (paperback £4.50), 218 pages. Understudies, Theatre and Sexual Politics by Michéle Wandor. Eyre-Methuen, £2.95, 88 pages.

At the opening London performance in 1898 of Duse's *A Doll's House* one famous line was accidentally omitted. The actor Herbert Waring forgot to say "No man sacrifices his honour, even for one he loves," thus precluding Nora's immortal reply, "Millions of women have done so."

The translator, William Archer, was horrified, but the matinee audience in the little Novelty Theatre remained placid, and polite in their reception. Only Bernard Shaw, it seems, came away convinced he had seen a play that "gave Victorian domestic morality its death-blow." At the same time, he was hopelessly written by the actress playing Nora, Janet Archer, and she became for him an object for pursuit as well as a symbol of the New Woman. Margot Peters has written a majestic and highly entertaining book about Shaw's relationships and their importance to his art and theories. Any biography at the moment must be

a stop-gap before the appearance of Michael Holroyd's. Shaw's life was too full, too varied and too complicated to be contained in a partial view of his activities. But the ornate self-consciousness of his love life, the impassioned primness of his devotions, does spill over into the plays, and Margot Peters makes some telling connections.

It now appears that he did sleep with Jenny Patterson before writing about her in *The Philanderer*; the triangle in *Caedra* is known to be based on CBS Archer and Arrington, but the patient unravelling of the affair is unexpectedly rewarding: the eclipse of Achurch in Shaw's affections by Ellen Terry is clearly marked by the *Cymbeline* review of 1896. ("With the single exception of Homer, there is no eminent writer, not even Sir Walter Scott, whom I can despise so entirely as I despise Shakespeare when I measure my mind against his.")

The book balances strict chronology with imaginative investigation. It still comes as a shock to remember that Shaw courted Terry for years without meeting her. But despite all this romantic folly, Shaw was consistent in his advocacy of the need for women theatre managers and for plays written by women. Elizabeth, Robins,

the American actress and one of many impressive feminists of the day, did not care for Shaw. But Shaw's respect for her, and her colleagues, was undoubted.

The sound of Nora slamming the door on Torvald echoed down the years. There was a feminist underbelly even to the work of Ibsen, Shaw, Robins and Mrs Pat Campbell. This is the subject of Julie Hollidge's marvellous account of an organisation called the Actress's Franchise League. A subsidiary of the suffragette movement, the league went public in 1908 and attracted all the actresses of the day, from Irene Vanburgh downwards. Julie Hollidge includes illuminating excerpts from long-forgotten feminist playlets, many of them produced by Edith Craig, daughter of Ellen Terry by Edward Godwin.

The book tapers off into an account of the lesbian message of *Small Boy*, where Edith lived with Chris St John and a third formidable lady, a painter widely known as "Tony." But the evidence of their work is meticulously compiled and makes a good claim for Edith Craig to be considered a key theatrical feminist alongside Elizabeth Robins, Florence Farr, Miss Horniman, Lena Ashwell and Lillian Baylis.

After all this cool excavation it is depressing to find Michéle Wandor beating on

as if women only took up theatrical cudgels in 1908. The style is tattered polemical, couched in the most dreadful Marxian jargon about the division of labour and so on. Critical analysis and historical awareness are minimal.

Joan Littlewood is slightly referred to as "working mainly with male writers." So what?

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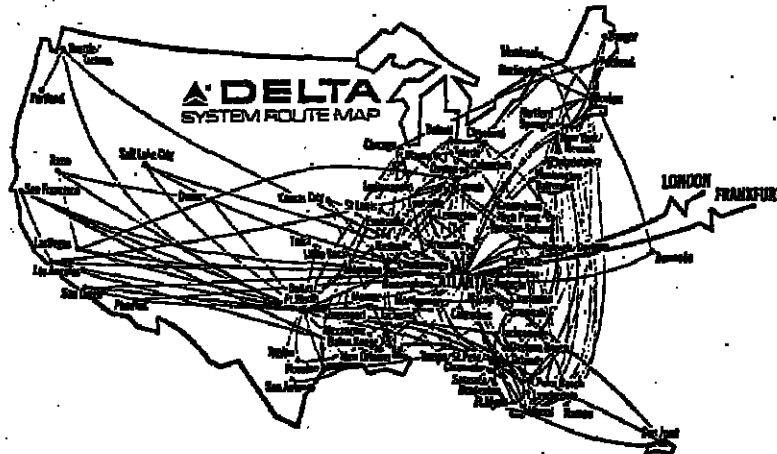
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Money in an open world

THE MONETARY authorities in Germany and Switzerland especially will have little hesitation in endorsing the warning given in the annual report of the Bank for International Settlements in Basel: excessive reliance on monetary policy in one country can pose acute problems for its trading partners. The recent rise in dollar interest rates and its exchange rate faces such countries with a dilemma with no satisfactory solution, for they must either impose interest rates which are high in real terms, risking slump, or suffer higher inflation.

It is good to have the authority of the BIS behind this sharp reminder that no country—and certainly not the biggest in the free world—should frame its domestic policies without regard to the international consequences. The logical extension of this warning, which is that good neighbourliness demands fiscal as well as monetary restraint, may be unwelcome to the U.S. Administration, but would bring relief to Wall Street as well as to the major European economies. This is a message which will no doubt be repeated in the mid-year assessment from the OECD, an ahead again at the forthcoming economic summit.

Inadequate

However, the BIS warning, which is a natural response to recent events, comes as the conclusion to a lengthy analysis of their underlying causes, and here the BIS may find less widespread agreement. Its central message is that monetary restraint, whether imposed by monetary or fiscal means, is in any case an inadequate answer to the domestic problems to which it is addressed. The BIS urges that other policies, including structural reforms aimed at reducing monopoly power of all kinds, and some form of incomes policy, are also necessary to support the objectives of monetary restraint, and ensure that it makes its maximum impact on prices rather than on output.

This argument cannot be faulted for abstract logic, but it can be questioned for realism and relevance. Talk of "structural reform" sounds innocuous, but the issue is a struggle over power—political

as well as market power. Governments in inflation-prone countries often represent, directly or indirectly, the power centres which the BIS would have them attack.

The search for solutions to this problem is as old as the century, but the only effective answers so far found in countries where the problem is persistent have been open trading and financial discipline. Calls for more direct attacks on the problem are calls for a change in the nature of the societies concerned, and are about as effective as other sermons on sin. Even on the most sanguine view, the time-scale involved is enormous.

This part of the BIS message is in any case likely to be less persuasive than its authors may hope simply because it comes from the BIS: a club of central bankers never sounds at its best when it argues that fighting inflation cannot be a purely central bank responsibility. True as this may be, it is best said by someone other than central bankers. There is not simply a cautious objection; the sad fact is that bankers who devote their energies to urging virtue on others sometimes neglect problems nearer home.

This is unhappily true, to some extent, of the BIS report. The analysis of fiscal policy errors, and of the dangers of stifling the private sector by contradictory fiscal and monetary policies, is admirable, but it is incomplete.

Dangerous

What is missing is a clear account of the financial result of these policy errors. The vast financial saving by Open central banks has been unmatched by any corresponding rise in real investment. It is partly for this reason that international capital—deposited in the banking system, and lent on to governments rather than invested in specific projects—is so mobile, and interest rate differentials so disruptive. In the long run, moreover, an endless growth of a debt structure with no sound base in real assets is obviously dangerous. Central banks must no doubt strive to preserve calm and do much of their good by stealth; but this does not seem an adequate reason for total silence, or for passing the buck.

An Alliance problem

THERE IS one central point to remember as the British Cabinet meets tomorrow to discuss the latest defence review. It is that defence is an Alliance rather than a purely national problem.

The escalation of defence costs—which means that governments are having to spend more and more to procure less and less—is not confined to Britain. The West Germans have been facing similar difficulties with their defence budget. The U.S., which has recently embarked on a major increase in defence expenditure, has repeatedly found that the cost of individual programmes has exceeded the original estimate by several hundred per cent.

At the same time, Soviet military strength continues to grow. There is no obvious case for reducing the defence effort. There is a case, however, for rationalising the use of defence resources within the Atlantic Alliance.

British defence resources probably are too thinly spread over too many areas: the Channel and the eastern Atlantic, the European front and air defence. But the conclusion to be drawn from that is that the Government should go to NATO as a matter of urgency and call for greater specialisation in the

defence of the Alliance as a whole. No solution will be found in paring at the edges yet again. The objective should be a NATO, not a British defence review.

Disagreements between the exchequer and defence ministries over defence spending are not confined to Britain either. They are the common stock of democratic government. One answer might be to involve finance ministers in defence planning from the start. They could go to NATO meetings alongside defence ministers. Too often at present the Alliance Defence Planning Council appears to be living in a world of its own, accepting commitments to spend in Brussels which it must know will be impossible to implement at home.

Trident

As for Trident, that too is an Alliance question. If the Government can show that the Alliance wants a continuation of the British independent strategic deterrent, well and good. The Alliance might then have to pay for it, or at least ease the British defence contribution elsewhere. If not, we think that Trident is an expensive luxury. The money could be better spent on conventional defence.

Monopoly power

A STRONGLY unionised, state-owned monopoly affords ample opportunity for management and unions to advance their own interests without much regard to anyone else's. Last week one of the principal gas industry unions threatened to launch protest strikes if the Government took steps to transfer the British Gas Corporation's gas appliance retailing business to the private sector—the more radical of two options recently recommended by the Monopolies Commission.

This threat, far from prompting rebuke or criticism from the management, seems to be regarded by them as an additional argument to support their own case, which is, of course, to retain control over gas appliance retailing.

There are respectable arguments, fully rehearsed by the Monopolies Commission, against a total hiving-off of retailing activities by British Gas. Less

drastic alternatives are available for injecting greater competition into gas appliance retailing. But this is a matter which the Government must decide on the basis of the public interest, not in response to bullying from entrenched forces within the industry.

Whatever the future of the British Gas showrooms, the tactics used in this case must reinforce the Government's determination to curb the baronial power which some of the monopoly State-owned industries enjoy—and are not afraid to use. Their power needs to be reduced, either by introducing competition or through more effective regulation so that their objectives are clearly defined and the privileges of statutory monopoly are not abused. The Central Policy Review Staff, which is examining relations between the Government and nationalised industries, should put this problem at the top of its agenda.

Sir Denis keeps the gloves off

By Ray Dafter, Energy Editor

The Conservative Government has earmarked a number of the plum parts of the British Gas Corporation for turning over to private interests. But Sir Denis Rooke, chairman of Britain's most profitable state enterprise, is fighting any attempt to dismember his empire even if it means another clash with the Government.

"I KNOW a lot of people think I am an awkward sod but I must represent the organisation in the best way that I can." The comment, delivered proudly and with characteristic forthrightness, was made by Sir Denis Rooke, chairman of British Gas, who now finds himself ever more deeply embroiled with the Government over plans to restrict the Corporation's gas appliances business.

Sir Denis, 57, a former major in the Royal Electrical and Mechanical Engineers, has adopted the Herculean role of protector of the state-owned gas industry. He has fought with successive governments over pricing policies, cash limits, financial targets and moves to cut the Corporation's oil interests. And he is still fighting.

The belligerent stance he is now adopting shows that he is neither being humbled nor intimidated by his recent reappointment as chairman for a further five years. For Sir Denis has moved the battle front into the High Street where he has proclaimed himself willing to defend the 900 gas showrooms in the face of the possibility that the Government may sell them to private enterprise.

The issue is to be debated in the Commons today and there are clear signs that the "Think-Tank" review of the deteriorating relationship between the Government and the state industries and to recommend by July 31 changes that could put their dealings on a new footing.

Given that Sir Denis has caused the Government so many headaches, why was he reappointed for a second five-year term anyway? The answer is not clear. Surprising as it may seem, there is grudging

respect within the Cabinet for his toughness and his dedication to the gas industry.

As a post-war gas technocrat Sir Denis has done as much as anyone to put the industry back on its feet after the dismal days of coal-fed town gas and to turn the Corporation into Britain's most profitable State enterprise.

Not to have renewed Sir Denis's contract might have appeared vindictive, an admission that the Government is not strong enough to impose its will on the chairman and the Corporation.

So the scene is set for further confrontation. The Government can expect Sir Denis to continue to defend the status quo, the ideal of an integrated corporation as enshrined in the Gas Act.

"I do not argue for the sake of arguing, but I am not afraid of an argument. I do not try to hide my views under honeyed words," he says.

The arguments are heard most in Thames House South, headquarters of the Energy Department where, it is said, Sir Denis—a big, burly man—makes his point as much by "intimidation as through persuasion." "He can be pretty frightening," said one official.

This may help to explain why energy ministers have tended to take a softer line with British Gas denationalisation proposals than some of their colleagues in other departments. Sir Denis, who has never thought much of politicians (or journalists, for that matter), is polite but resolute in discussions with ministers. Civil servants, with whom Sir Denis tends to have closer relations, have become more accustomed to his blustering and table-banging.

On the showrooms issue, the Corporation's arguments have been backed up by an expensive press and television advertising campaign extolling their virtues. Mr Norman Lamont, Under-Secretary of State for Energy with special responsibilities for gas, says he is concerned about the campaign: he has now asked British Gas to provide details of the costs involved. "We were planning the corporate campaign long ago. Nobody told us what the Government was thinking about it," he replied.

In a similar vein, a campaigning newspaper has been distributed to over 100,000 British Gas staff. Under the defiant headline "Ready for D-Day," Sir Denis delivers a "We will fight them on the beaches..." type message. He spells out what he sees as the possible consequences of the Govern-



Sir Denis Rooke: "Let us get on and build it"

ment hiving off showrooms to private enterprise: thousands of lost jobs, reduced service to the public, and less Corporation influence over the safety of appliances.

The reaction to all this has been predictable. The National and Local Government Officers' Association and the General and Municipal Workers' Union have threatened industrial action if the showrooms are sold off. In the Commons, political views have become polarised. The Labour Opposition has tabled a censure motion deploring need less denationalisation while more than 100 Conservative backbenchers have called on the Government to press ahead with the abolition of the monopoly powers of British Gas and other state industries.

In consequence the Government will now find it more

difficult to decide the future of the showrooms in a considered, rational manner. For the issue is still far from clear cut. The Monopolies and Mergers Commission, which reported on domestic gas appliances in July last year, set out two main options. One was that British Gas should be forced to stop selling appliances to customers. The other option—"a less radical proposal"—called for new accounting arrangements designed to secure the financial independence of retailing from the corporation's other activities.

"I still find it difficult to understand the commission's findings," says Sir Denis. "On the one hand it was perceived that we had provided the public with a nationwide retail and advice service which the public had found of high value and yet

it was discerned there were two overriding defects. The first of these, the commission said, was that the public was losing the benefits of some methods to be employed in the whether or not the Corporation's retailing system is indeed cost effective or whether it provides a range of appliances meeting consumer demand at the cheapest price." The commission reported.

The second, the report said, is that the present retailing system threatened the longer-term efficiency and viability of the appliance industry.

Both assumptions are challenged by Sir Denis. There is no impediment to private retailers entering the market, he says. Indeed, the Corporation knows of several hundred independent dealers as well as several electrical appliance chains which sell gas appliances.

Even so it is a fact that British Gas sells between 85 and 90 per cent of the country's gas cookers and some 80 per cent of gas fires. During the 1980-81 financial year its 6,000 domestic sales staff sold 1.3m appliances worth £170m as well as £20m worth of central heating equipment.

Sir Denis maintains that private retailers could not offer the range of appliances or the depth of service now provided by British Gas and prices might well rise in a more fragmented retail sector.

In the same vein, Sir Denis and his fellow directors are fighting vigorously to prevent the Government selling off the Corporation's 50 per cent stake in the attractive Wych Farm oil field in Dorset. "This is a unique discovery which would never have been made without British Gas. The disposal of our share would not be much reward for the imagination and hard work, and the very clever and patient detective work of our staff. You must expect that the rewards will be commensurate with the risks."

The Government's determination to sell Wych Farm assets—and a queue of potential oil company buyers is already forming—has apparently increased as a result of the Corporation's refusal to divest itself of its offshore oil interests.

British Gas holds varying shares in a number of North Sea fields, among them Beryl, Fulmar, Hutton North West, Tatten, and Marnock. The Energy Department suggested that these interests should be hived off into a private company in which British Gas could still have had a significant minority stake.

But Sir Denis and his colleagues stood firm. As the Government has found with British National Oil Corporation it is difficult to untangle complicated consortium agreements without the active support of the state-owned participant. Like BNO, British Gas "has thus resisted the disposal of offshore assets."

Sir Denis argues that the discovery of oil at Wych Farm is a discovery of oil at Wych Farm. "If you start integrated structure of the limiting yourself to only those areas where there is gas you wouldn't get anywhere. You

cannot tell whether you will find gas or oil."

British Gas has a reputation for being a well qualified explorer and producer. The exploitation of the Morecambe Field off the Lancashire coast will be monitored by the all-party task force set up to study the North Sea into a national storage cavern is recognised as a unique and imaginative venture.

On the other hand the industry has long complained that the prices paid for supplies by British Gas have been too low and have stifled the incentive for further gas exploration and development work.

One senior oilman, long versed in negotiations with British Gas, commented: "There is no equality and no basis for bargaining. Anyone with a gas discovery is almost forced to take what they offer."

Sir Denis refuses to be deflected from his gas pricing tactics, even with the £2.7m gas gathering network at stake. Oil companies have claimed that it is difficult to work out the economics of the proposed pipeline network without first having some idea of the price at which British Gas will pay for supplies.

"There is no way in which I am going to set an area (general) price," says Sir Denis. "Every field is different with regards to the quality and quantity of gas. There are enormous differences in the price that could and have been offered for gas."

As a prominent member of the North Sea gas gathering organising group, this Corporation now finds itself in the thick of the doubts and uncertainties surrounding the financing of the ambitious project.

Sir Denis points to the similar Norwegian scheme where the state-owned Statoil corporation had just been allocated a 60 per cent partner in the venture. "The Norwegians are taking a Japanese view. If it is in the national interest let us get on and build it. We should be doing the same."

Behind his comment lies the desire of the Corporation to have a majority stake in the British system, rather than the 30 per cent interest as proposed by the Government.

The chairman has argued in Whitehall that the £1.35m levy on the Corporation's profits over the next three years should have gone towards the gas gathering system rather than to the Exchequer. The levy, announced in February, will take £130m from profits in the 1980-81 year, £420m in 1981-82, and £750m in 1982-83.

This was yet another Government proposal that Sir Denis had opposed, arguing that the measure would distort the state-owned Corporation's economic performance and damage morale. "The Corporation's success, he said at last year's annual press conference, had been based on the loyalty and creative drive of its staff and the wholly integrated structure of the business. "Taking away either is a recipe for making another helping of lame duck," he says.

MEN AND MATTERS

Goodbye to Mr Chips

Edward Brodie, Glasgow City Council's "business ambassador" in San Francisco, has decided to turn in his letters patent after little more than a year of trying to lure business from Silicon Valley to Scotland. Brodie's appointment by the Labour-controlled City Council is estimated to have cost the city £100,000, without yet yielding more new investment or jobs.

Brodie leaves the £200,000-a-year job at his own request in October. "We are not dissatisfied with what he has done or anything of that kind," says Council chief executive, Steven Hamilton.

"He suggested to us that because of the establishment by the Government of the Locals in Scotland bureau in March to attract inward investment, it would not be necessary for him to continue his work in the present form after October."

It was added yesterday that no-one really expected tangible results at this stage, and that Brodie's appointment was intended to strengthen contacts and to build on existing American electronic investment.

Going for gold

Though the genial lady at Gallagher and the creative brains of Collett, Dickinson Pearce tried hard to extinguish my fears, anti-smoking campaigner David Simpson insists that there is no smoke without fire.

The burning issue is Benson and Hedges' minimalist poster and magazine advertising campaign, which has now succeeded in dispensing with their controversial product altogether. The pure gold cigarettes, having passed through mouse holes, bird cages and even the pyramids, are now safely shrouded from public eye in a gold-padded safe, sunk deep beneath the waves. Only the tell-tale public health warning gives the game away.

If the logic behind this metaphorical escapism, it has certainly justified itself in the sales figures. Benson and Hedges' new claims to be Britain's top-selling cigarette without the help of seductive words or special offers. Disasters have a more sinister explanation, however.

With a new code on tobacco and advertising and even pos-

sible prohibitive legislation soon to be discussed, some have wondered whether the latest advertisement could be a means of slipping through regulations on the grounds that it neither depicts nor promotes cigarettes.

Both Gallagher and the agency vigorously deny any such intention, assuring me that the spirit of any legislation or code would always be vigorously respected.

But while Simpson, of pressure group Action on Smoking and Health, yesterday insisted that he was levelling no such accusations against Benson and Hedges, he claimed that campaigns of symbolic advertising had been practised in Finland and Norway where all promotion is outlawed.

"If there are loopholes in legislation you can be sure that the tobacco industry will turn them into gaping tunnels," he said.

Poland, and sold at a handsome profit.

But one of the major difficulties facing the emigre workers is that of border formalities in fellow Warsaw-pact countries. Border officials in East Germany and Czechoslovakia have been instructed to give thorough searches to passing Poles.

Grievance aired

The plans of a group of British Aerospace shareholding employees to kick up a fuss about the re-elections of industrial relations director Leslie Buck founded at yesterday's annual meeting of the group. When representatives of the group stood up to speak, they were advised by chairman Sir Austin Pearce and his legal advisers that they were not entitled to ask questions. For, although employees receive special opportunities to subscribe for equity, the shares are held in trust.

Pearce was magnanimous enough to allow one of the group to voice his objections—not, apparently, to the approval of the rest of the meeting, which re-elected Buck by a large majority.

Relief at hand?

Civil Service union officials finally thought an end to their 15-week-old strike action might be at hand when a phony rang in the Council of Civil Service Unions' headquarters in London's Rochester Row and a voice asked wearily: "OK, what are your terms?"

Lord Soames? Mrs Thatcher? Unfortunately, no. Just one of the many honest citizens mistakenly following the advice, scrawled in an unknown London telephone box, to ring a given phone number—now a line used by the Council's press office—if they should find themselves suddenly overwhelmed by an urgent desire for a visiting massage.

Observer

Sergeant J'n'k'n was hit on the head



he lost his reason

After 3 years in the last war, after keeping his peace in Kenya, after seeing through the evacuation of Aden, Sergeant J'n'k'n was hit on the head. With a stone.

He lost his reason. He has been with us ever since he was twiddled home. Sometimes in hospital, sometimes in our Convalescent Home—wherever he is, we look after him. One day, he'll probably enter our Veterans' Home for good, still thinking that the next man in the street is about to attack him.

Every year brings in more and more deserving cases like Sergeant J'n'k'n. For those who are homeless and cannot look after themselves in the community, we provide permanent accommodation in our Hostel.

And every year our costs go up. If we are to survive, we must have more funds. We're doing everything we can, but in the end it depends upon what you can afford to give.

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مكتبة النور

FINANCIAL TIMES SURVEY

Wednesday June 17 1981

Sweden

The collapse of the country's second non-socialist coalition will influence the way Sweden is governed in the next decade. Future economic policies will be largely shaped by the fortunes of industry but in turn their implementation may depend on the formation of a strong government which has the unions' confidence.



Central Stockholm: more punch is needed to adjust the economic system

Pitfalls in the political system

By William Dullforce
Nordic Correspondent

THE BREAK-UP last month of Mr Thorbjörn Fälldin's second coalition government must have important implications for the way in which Sweden is to be governed in the 1980s and for the methods which will be used to deal with the country's present economic predicament. It probably means the end, at least for some time, of any concerted attempt by the non-socialist parties to put together a credible alternative to socialism. It almost certainly means the return to power next year of Mr Olof Palme and his Social Democrat Party.

This scenario in turn poses the question of what kind of relationship, or even understanding, Swedish industry may be able to reach with a new Social Democrat administration. Both the trade union federation and the Social Democrat Party are holding congresses later this year, which should demarcate the ground for compromise or confrontation.

In the meantime, Sweden is being run by the tenacious Mr Fälldin and a minority Centre Party/Liberal Cabinet, whose 18 members include six farmers and four teachers. It is an odd team to be organising the industrial revival which all the political parties agree is the answer to Sweden's economic troubles.

Yet it may well survive another 15 months simply because nobody wants an earlier election offering a brief mandate up to the general election which, electoral law stipulates must be held in September 1982.

It might be noted in parenthesis that more and more politicians recognise the inadequacy of a system which allows Swedish parliaments and governments a maximum three-year mandate.

Mr Gösta Bohman led his Moderate (conservative) out of the three-party coalition in anger last month. He felt betrayed by his Centre and Liberal partners who had made a deal with the opposition Social Democrats over tax reform.

This agreement will postpone from 1982 until 1983 cuts in the top (marginal) income tax rates which had been a major plank in the Moderate Party's platform and on which Mr Bohman believed he had secured the accord of his political partners. It could also be unfavourable to homeowners.

Mr Fälldin and Mr Olof Palme, the Liberal leader, argued that with a majority of only one for the coalition in the Riksdag (parliament), it was a success to win opposition.

backing for tax changes, even at the cost of some delay and compromise, thereby ensuring their continuation after the next election.

Various tactical motivations among the three parties can be read into the events that led up to the split. The Centre Party, whose voters stood to gain least from the tax changes, was lukewarm about them and its parliamentarians were restless at the apparently growing influence of the Moderates on government policy.

Some liberal leaders have long been toying with the idea of a coalition with the Social Democrats. Both the Centre and Liberal parties have been losing public backing while the Moderates, who became the biggest of the three at the 1979 election, have continued to grow.

Commitment

However, miscalculation seems to have played an important part in the debacle. Mr Bohman underestimated the strength of Mr Fälldin's desire for an understanding with the opposition and reacted too late. Mr Fälldin and Mr Ulsten failed to measure the commitment of the Moderates to pushing through tax cuts before the 1982 election.

The Social Democrats, on their side, had entered the talks on the tax changes without conviction. They were astounded when they had most of their proposals accepted by the Centre and Liberal parties and found they had broken the coalition.

The outcome was the collapse

of the second experiment at putting together a coalition of all the non-socialist parties. The first failed in October 1978 when Mr Fälldin quit after failing to get his partners to put a stop to the nuclear power programme.

The Moderates, the warmest advocates of an anti-socialist coalition, are now in opposition and with reduced influence on the formation of government policy. Their stand on principle may promote their cause with some anti-socialist voters but

Cabinet, he gave Mr Bohman written assurances which Mr Palme claimed would ensure Moderate control over the government.

Before dismissing the non-socialists' record in governing Sweden over the past five years, it should be recalled that when they took over after 44 years of Social Democrat rule in 1976, the country was plunging into the worst economic setback for 30 years.

They had to nationalise the shipyards, which had been one of Sweden's most prestigious industries, and take charge of the bulk of the commercial steel operations. It was an inauspicious time to try to change the direction of economic policy.

After stumbling through the referendum on nuclear power in March, 1980, the three parties did map out a programme for economic change. It included tax reform, tax relief for investment in company shares, a reduction in bureaucracy, incentives for small businesses and a blueprint for a re-allocation of resources from state and local authority services to industrial production and exports.

Too little was actually put into practice. Above all, the non-socialists failed to cope with the runaway growth in public expenditure. This weakness in fiscal policy prevented any real liberalisation of the capital markets.

Nevertheless, it can be argued that the main lesson to emerge is that any attempt to alter the system built up under social democratic rule or to change the thrust of economic policy is con-

tingent on the reaction from the trade unions.

Perhaps that is too sharply phrased. The key to change lies in the relationship between the labour market protagonists and the reforming government.

Under the Swedish model of free collective wage bargaining the unions and employers establish the wage level. The government has to ensure full employment at the wage level set by the unions and employers. The non-socialist coalition took over the commitment to full employment.

Expansion

The government can try to influence the wage settlements through tax changes but in general economic policy has to be formulated after the wage level has been determined. The system tends to push up wages and to accelerate expansion of the public sector to meet the full employment target, at the same time as industrial production is constrained.

A strong contributing factor to these pressures is the so-called solidarity wage policy of equal pay for equal work and the competition among the unions to maintain their differentials.

A principal cause of the big strike and lock-out in May last year was the success of the public sector unions in getting their pay-increases settled first, after which the blue-collar industrial workers could not settle for less. This year another strike was barely averted, when the white-collar unions insisted that their

settlement should provide full compensation for any wage drift achieved by the blue-collar workers.

"Good sense" and "the national interest" have been the traditional restraints on the pressures inherent in the system. In recent years the employers' association and the federation of industries have been more active in publicising industry's problems and needs.

The suspicion remains, however, that the system can be adjusted to Sweden's current economic realities only by a strong government which has the confidence of the unions. A non-socialist coalition struggling to put together a consistent policy has too little punch.

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closer co-operation and to accept the idea that shareholding must be more widely spread. But any fund system must allow for individual ownership of shares, industrialists insist.

Much will depend on the final formulation of the proposed employee investment funds at the coming LO and social democratic party congresses. When the first proposal was made in 1975 it was seen as the Swedish labour movement's next step towards socialism.

With the collapse of the non-socialist coalition the political initiative has returned to the social democrats. Traditionally, Swedish socialism has been pragmatic and until the late 1960s at least very much aware of the importance of maintaining Sweden's industrial health.

The "fund" issue will decide whether the Social Democrats can renew a pragmatic relationship with the industrialists which could provide the foundation for industrial renewal and an answer to Sweden's economic problems.

Industry's reaction has been to welcome the LO's offer of

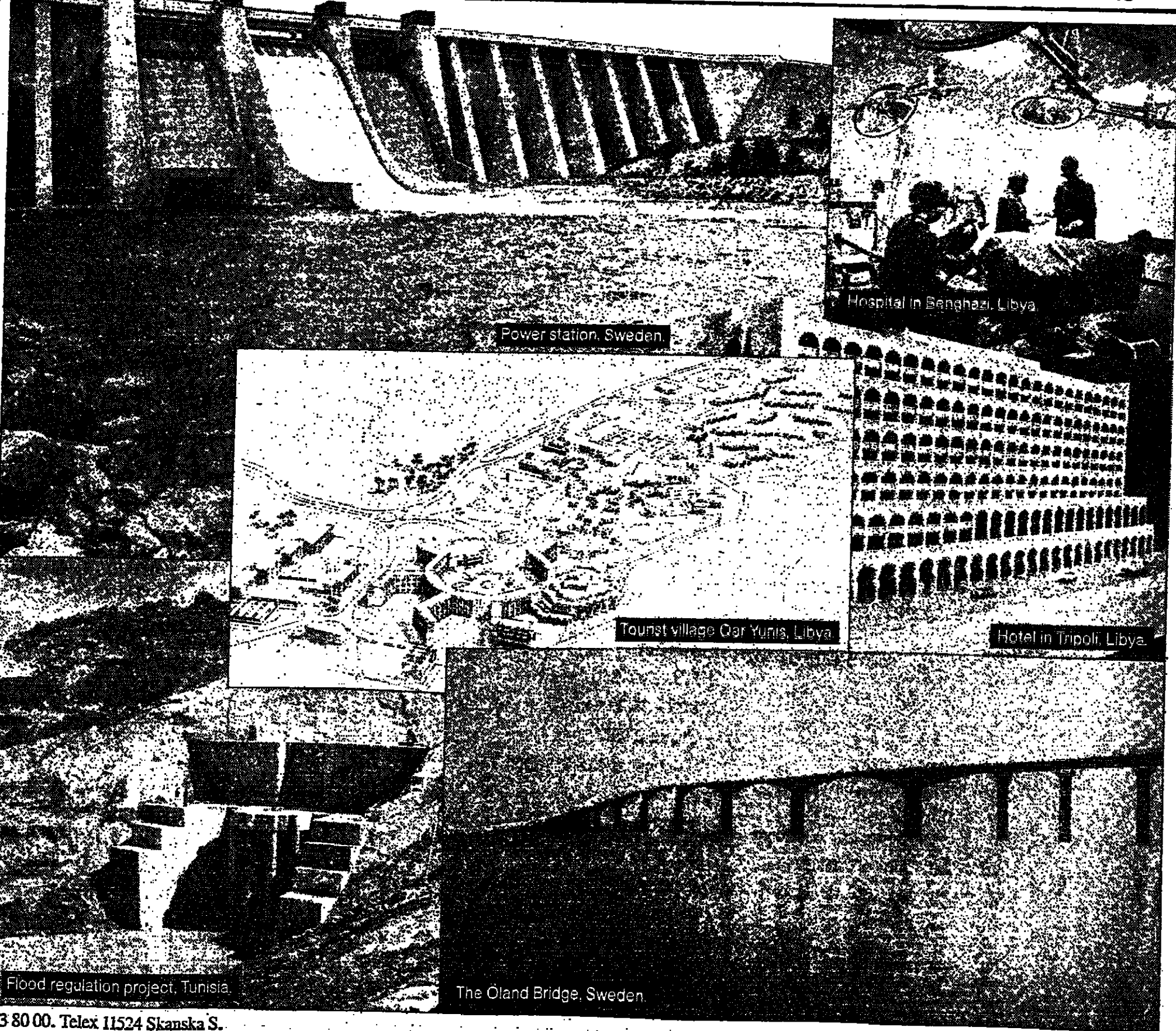
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Current assets	1,922
Fixed assets	3,994
Investments	2,546
Other assets	1,482
Total assets	9,944
Liabilities and Equity Capital	
Current liabilities	2,743
Uncompleted contracts	1,198
Liabilities from construction contracts	1,198
Expenditures from construction contracts	1,198
Other liabilities	1,198
Equity capital	1,198
Total equity capital	1,198
Total liabilities and equity capital	9,944



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VIKING is the name of Sweden's latest venture into space, a satellite for scientific research to be supplied by Saab-Scania. SAAB JA 37 VIGGEN fighter, an aircraft of the highest international class, is now in full production and service. SAAB FAIRCHILD 340, a new commuter airliner for 34 passengers, is currently being developed in cooperation with Fairchild Industries of the USA. SAAB CARS have already produced their second-generation turbo engine. Another newcomer is the Saab 900 Sedan - an important addition to the Saab 900 range of quality cars famous for their technical innovations, performance, comfort and safety. SCANIA trucks have consolidated their position as one of the world's leading manufacturers and exporters of trucks for heavy loads with their new range of modern vehicles capable of technical and profitable adaptation to any transportation task.

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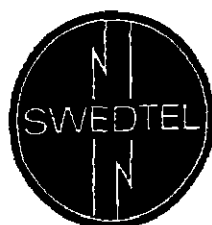
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SWEDEN II

Getting to the heart of the malaise

THE ECONOMY WILLIAM DUFFEL

AN AMERICAN banker, who travels widely in Europe, says that when visiting Stockholm these days he finds himself slipping into the role of the exasperated doctor who chides his patient: "What are you complaining about? You have broken only one leg!"

To keep matters in perspective, it is a remark worth remembering when reading on "Economic crisis" is a well-worn phrase among Swedish politicians and economists at present and it is true that the economy needs treatment for some very nasty symptoms. To an outsider the symptoms may seem to be common to several industrialised countries which, when exposed in the 1970s to large increases in oil and raw material prices and to sharpened competition from newly-industrialised nations, found that middle-aged spread had slowed their reactions.

Many Swedes, including Mr Gösta Bohman, leader of the Moderate (conservative) party, and until last month Minister of the Economy, argue that their economic problems are more deeply rooted and call for drastic correction. They fear they may succumb to the "British disease" or even the "Danish disease." Mr Bohman gave his reasons for believing there is something fundamentally wrong with the economy when he presented the 1981 Finance Plan. Briefly, they are:

- The expensive "bridging" policy adopted after the first oil price shock in 1973 has had devastating consequences for industry's relative costs and for the foreign payments balance.
- Sweden depends more on imported oil than most other countries and has an industrial production which is highly energy-intensive.
- Heavy reliance on foreign trade exposes Sweden more strongly to international economic fluctuations.
- Sweden has gone further than other countries in de-industrialisation; public and private consumption together consume a larger share of total resources.

These factors combined have produced the structural problems which currently characterise the economy and which are displayed among other symptoms in a budget deficit now expected to reach SKr 70bn (\$8.8bn, \$14.4bn) or close to 13 per cent of the gross national product in 1981, Mr Bohman reasoned.

Growth

To prove his point, he pointed out that in the 1970s Sweden had experienced a growth in GNP of 2 per cent a year compared with an average of 3.5 per cent for the OECD countries. Industrial output had increased by 1.1 per cent against 3.4 per cent for the OECD average and exports by 4.4 per cent against 6.5 per cent.

The development of the current account balance rounds off the picture. After the krona's devaluation in 1977 it almost returned to balance, only to slide through 1979 to a level of more than 4 per cent of GNP in 1980.

This year it appears to be confounding the pessimistic prediction in the Finance Plan by shrinking to about 3 per cent of GNP but this is due to a sharp fall in imports, not to any success on the export side.

The fruits of economic growth have been spent far too abundantly on consumption and far too thinly on building up an effective and competitive production apparatus, Mr Bohman summed up in a more moralistic tone.

The diagnosis is illustrated in

the accompanying diagrams which are taken from the Economy Ministry's Medium Term Programme published at the end of last year. That report set targets for bringing the economy back on to the right course by 1985. Few have been realised in the first two years of the decade.

The Programme singled out the "cost crisis" in industry as needing most urgent treatment. The weak growth in industrial output and the reluctance of companies to invest were attributed to the failure of the national wage bargaining system in keeping pay settlements within the economic limits, to labour market restrictions and to the sapping of company finances.

The coalition government has worked out a strategy for restraining cost rises within industry and for improving its competitiveness. It planned to reduce income tax, partly in the hope of stimulating work, partly as a trade-off for restraint in demand for wage increases from the trade unions.

It acknowledged that industry needed to generate higher earnings if companies were to invest in expansion as well as in rationalisation, and it introduced tax incentives for people who invested savings in company shares.

Inflation

Finally, it undertook to reduce the budget deficit as a source of both inflation and high interest rates. The high cost of borrowed capital has both deterred company boards from investing and inclined finance directors with cash to look for profitable lending opportunities.

The first Finance Plan for 1981 published at the end of last year accentuated the state of crisis and the need for tougher action than the Government had demonstrated up to then. Doubling the coalition's capacity to act decisively enough in any other way, many businessmen read it as heralding a devaluation.

An outflow of currency in January motivated the Riksbank (central bank) into raising its discount rate by 2 per cent to an unprecedented 12 per cent, thereby pushing up interest rates and elevating a further barrier to industrial investment.

The currency situation was restored, the krona subsequently firmed up alongside the dollar on the currency markets and the reserves rose. But leading industrialists still call publicly for reductions of 15 to 20 per cent in industry's cost levels to enable it to regain market share abroad.

This could be realised, it is suggested, by reductions in corporate tax and companies' payroll charges, agreement to hold down wage growth and a compensatory increase in Value Added Tax. The suggestion is advanced with considerable scepticism about the Government's ability to implement it.

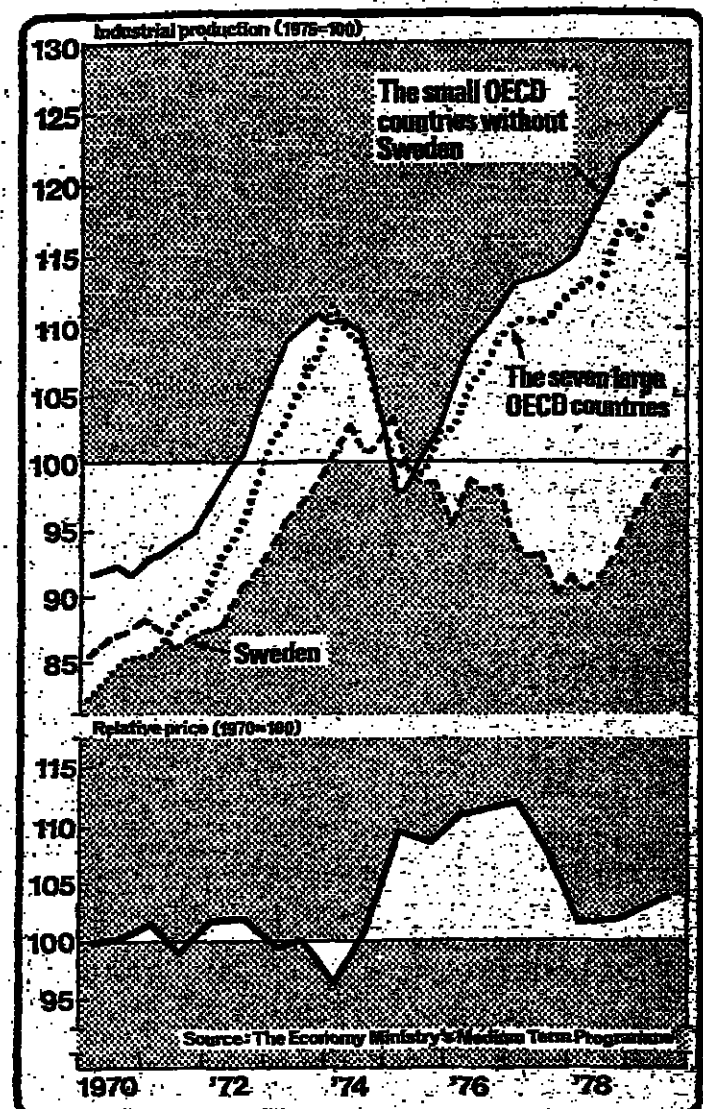
Moreover, the Government—or parts of it—has shown little enthusiasm for any dramatic move to adjust industry's relative cost position. It fears that bottlenecks on the supply side would soon halt expansion even if the demand existed on the export markets.

Industry would find it difficult to recruit sufficient labour, wage drift would accelerate and production costs would climb again, the argument goes. The Finance Plan gave priority to achieving greater labour mobility without indicating how this could be done.

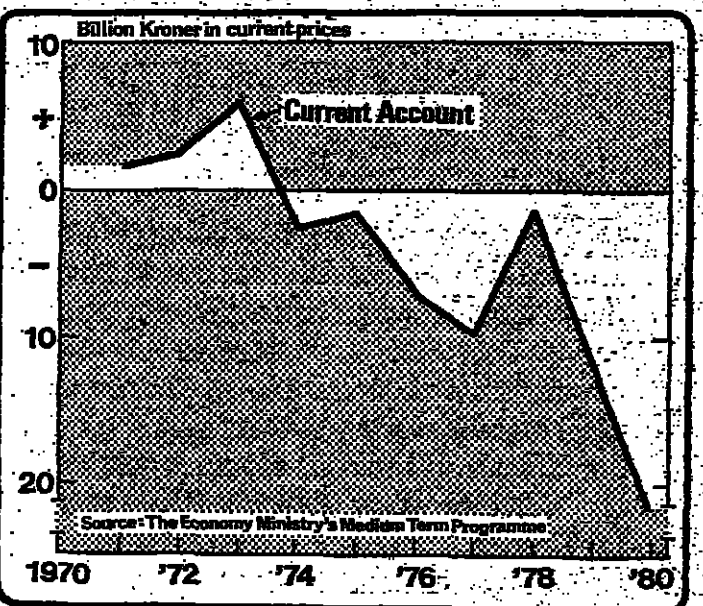
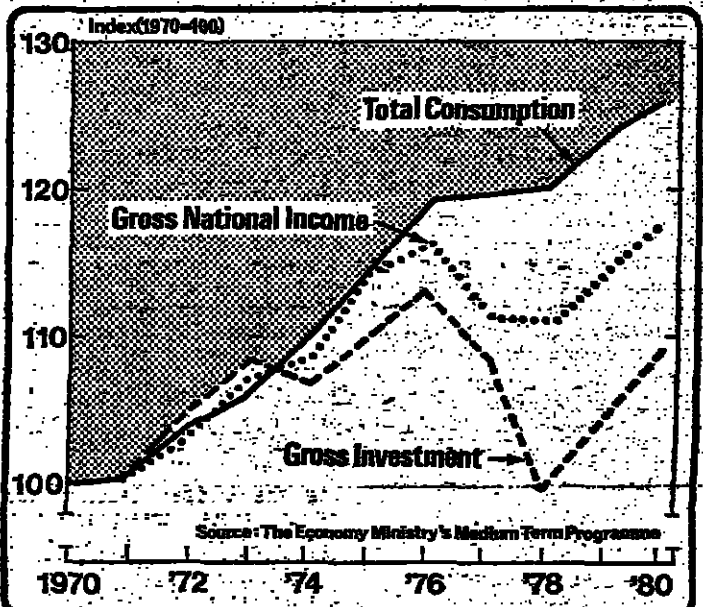
Last year the competitive position of Swedish industry was enhanced without any significant improvement in its export performance. Instead, it has been proposed, efforts might be concentrated on reducing imports and replacing them with domestically produced goods.

Opinions vary about the effect of this year's pay settlements, which were regarded as crucial

THE PROBLEM: the decline in Swedish industrial production compared with that in other OECD countries and the development of the relative price for Sweden's exports to the OECD countries.



ANALYSING THE PROBLEM: gross national income, total consumption and gross investment (1975 prices) and the current account balance 1970-1980.



for both industry's prospects and government economic policy. Agreements were reached covering two years and levels which may not help industry's competitiveness this year but could do so in 1982.

However, the agreements contain inflation clauses, allowing for compensation to employees if prices (excluding oil prices) rise by more than 9.8 per cent this year. It is a moot point whether this threshold will be exceeded.

The strongest criticism of the government focuses on its failure to check the swelling budget deficit. In spite of two packages of "cuts" in spending designed to dampen the growth in public spending, the Government has had to upgrade its estimate for the deficit.

The Medium Term Programme postulated a reduction to 1.2 per cent in the annual rate of growth of public sector spending. In the revised Finance Plan issued in April the Economy Ministry raised its estimate of the increase for 1981 from 3.9 to 5 per cent. The Government has promised to implement more spending "cuts" amounting to SKr 12bn, but they will not take effect until the 1982-83 fiscal year.

Of the total state debt of around SKr 250bn by the end of March this year roughly a fifth had been covered abroad. The current account deficit and the sharp advance in the state's foreign borrowing over recent years are seen, within Sweden at least, as further evidence of the undermining of the economy.

During 1980 the Kingdom of Sweden borrowed more than SKr 22bn abroad, leaving it with a net foreign debt at the end of the year of about SKr 42bn. It is not the size of the debt in itself but the pace of the increase that has

been causing concern.

In the first months of this year the state debt office has even stepped up its borrowing and displayed considerable skill in exploiting the markets but with the improvement in the trade balance its foreign borrowing for 1981 as a whole is expected to be less than SKr 20bn.

The switch into surplus of the trade balance during the first four months due primarily to lower oil imports, and the anticipation of a reduction in the inflation rate, which came close to 14 per cent in 1980, are the bright spots in the current picture.

Estimate

The rest of the indicators suggest that the economy has yet to hit bottom. Private consumption will decline, the rate of growth in public consumption will be lower and few other forecasts agree with the estimate of a 1.5 per cent increase in exports this year. The pull from the export markets is expected to come later.

On the industrial side the question is just how much output will fall while investment is set for a decline. The revised Finance Plan predicts a drop of 1.7 per cent in gross national investment. GNP growth is put at 0.2 per cent.

The current slump in the Swedish economy reflects the general recession in Europe and Sweden's dependence on outside factors. The more pertinent issue is whether the re-allocation of resources needed to ensure future stability and growth is being realised.

The verdict on Mr Bohman's three-party coalition is that it showed willing but did not do enough. It is difficult to see how his present minority government can do better.

مكتبة القرآن

June 17 1981
A Swedish...
that in other...
development of...
to the OECD
The seven large...
OECD countries
76 78
GROSS national...
investment...
account balance
76 80
78 82

After the debate: long-term problems stay unresolved

ENERGY

WESTERLY CHRISTNER

SOME TENSION has fizzled out of the nuclear power issue in Sweden since the national referendum was held last year. Previously, the issue was so hotly debated that it caused the collapse of the first Centre-Right coalition Government in 1979.

The outcome of the referendum was to complete the planned 12-reactor programme in five years but to shut down the power plants by 2010, a decision that has been deplored consistently by the business community.

Despite industry's protests, the Government drew up a Bill on the basis of the referendum, covering energy policy for this decade. The Bill, approved last month by the Riksdag (Parliament), leaves the long-term question of what to do when

nuclear power is phased out unresolved. "We simply cannot afford to put off dealing with the energy problems for that long," says Mr. Hans Werthén, chairman of the Federation of Swedish Industries. He recommends, for instance, that an extended district heating system be fuelled by small nuclear plants. But, in the current political climate, this advice is unlikely to muster much support.

The opposition Social Democrats, who are predicted to return to power after the next election, in September 1982, have already gained mileage by calling for a Riksdag commission to oversee the dismantling of the 12-reactor programme.

With the formation of a minority government this spring, the means for effectively administering the new energy policy have been weakened. Until May there at least had been an Energy Minister, although he was working without portfolio under the wing of the Ministry of Industry. Now there is no such post. Energy questions are being dealt with by the Labour

Minister, Mr. Ingemar Eliasson. The policy's aim is to keep energy consumption by 1990 basically unchanged, or just slightly increased from today's level, but to achieve a 40 per cent reduction in oil imports. Sweden still relies on imported oil for about 70 per cent of its energy needs. Part of the reduction is to be made up for by greatly boosting coal imports.

With a weak Government, however, the opposition to coal from environmentalists may well undermine the chances of cutting oil imports by 40 per cent. This prospect is also causing concern to industry.

Gas imports

Yet another controversy is expected to crop up regarding natural gas imports. According to the policy, small-scale imports will be introduced. Minor increments only will come from domestic gas, and the use of solar power and municipal incineration of hydro-electricity and burning of pulp industry waste is being undertaken.

Sweden achieved a 9 per cent reduction in energy use during 1980, provisional estimates show, because of vigorous conservation and lower economic growth. Net domestic oil use (excluding non-energy consumption and stocks) fell last year by 12 per cent to 22.6m tonnes, according to the Central Bureau of Statistics (SCB).

If the 40 per cent reduction in oil consumption is to be achieved by 1990 a 1m tonne decrease each year must be reached during this decade. Raising taxes and levies on crude oil and products except for gasoline will be a major means of meeting the target.

Crude oil imports rose to 17.9m tonnes last year, up 11 per cent. Oil product imports dropped in volume by 23 per cent to 12.8m tonnes, just below 1978 levels, but fell in value by only 6 per cent. Product exports grew from 3.1m tonnes to 4.5m tonnes.

Sweden has negligible domestic oil reserves. Saudi Arabia

PRIMARY ENERGY CONSUMPTION

	1979	1980
Oil	22.7	22.6
Coal	1.7	1.6
Hydro	4.5	4.6
Nuclear	1.7	2.1
Others	0.4	0.4
TOTAL	34.3	31.3

Source: European Energy Report.

continues to be the largest supplier, accounting for 47 per cent of the country's crude imports, a 50 per cent rise from 1979. The new policy aims at obtaining supply security from government-to-government energy contracts made through Svenska Petroleum (SP). Sweden's state-owned energy purchasing company.

A deal with Norway was struck on March 25, when the Prime Ministers of both countries signed an agreement paving the way for increased economic co-operation between the nations based on energy and industry.

By 1990, natural gas will be contributing up to 2 per cent of total energy consumption, according to the policy. Sweden has neither gas reserves nor a distribution infrastructure. The two areas of use for gas envisioned in the policy are industrial and residential heating.

Swedegas, a subsidiary of SP, is investigating the feasibility of Government gas deals, administering contracts, and coordinating distribution with

regional energy authorities. It is studying a Soviet offer to supply about 3bn m³ a year, which could come via the planned Soviet pipeline to West Europe or via Finland. Under an agreement signed last year with DONG, the Danish oil and natural gas company, the south Swedish utility, Sydgas, will import a total of 3bn m³ of Danish gas between 1985 and 2004.

Imported coal and coke were once Sweden's main energy sources, but their use dropped radically as the country began switching over to imported oil. Last year imports sank to 2.6m tonnes, a 4 per cent reduction from 1979. The lion's share of the imports was consumed by industry.

Steam coal imports will climb to 4m-6m tonnes a year by 1990, according to the policy, most of it for newly-built municipal district heating plants. By then, half of all space heating—which accounts for 40 per cent of Swedish energy use—should come from district heating. Tighter sulphur emission control standards were included in the policy. Sweden will contribute up to SKr 5m-SKr 7m a year (\$1.02m-\$1.4m) to prospecting for foreign coal supplies that meet the tight environmental rules.

Electricity accounts for about a third of Sweden's energy use. During 1980 consumption remained at 94.1 TWh as in the year before, according to SCB. By contrast, demand rose 5.4 per cent from 1979. Demand is expected to increase by 1 per cent this year. Industry's share last year was 40.4 TWh, 1 per

cent below 1979.

By 1990, according to the policy, hydropower will account for 65 TWh, more than half the electrical production which will disappear when nuclear power is phased out.

New electricity taxes will be coming into force to finance creation of a Government fund from which power companies may borrow to build up systems for handling and storing spent nuclear fuel. Sweden's 25.4 TWh nuclear output last year was 26 per cent more than in 1979, according to SCB, corresponding to 27 per cent of total electrical production.

By 1986, when all 12 reactors are in operation, they will account for an estimated 56 TWh a year of electrical output.

Sweden has earmarked SKr 163.6m from 1978 to 1981 for solar energy. Of this SKr 87.5m is being spent on technology and R & D, and the rest is devoted to experimental building projects. By 1990, solar power will be providing 0.2-0.6 per cent of the country's total energy consumption, according to the policy.

Last year, the Government announced plans to spend SKr 9.6m on two full-scale biomass programmes. In January the Riksdag approved setting up a fund to finance non-oil/nuclear energy projects in 1981-82.

Financed by an energy tax, it is providing loans for solar, peat and biomass. Some SKr 500m has been set aside for this year, with a further SKr 600m each, in 1982 and 1983.



Assembly of NAF stainless-steel wedge gate valves for installation in a Swedish nuclear power station

SWEDEN'S NUCLEAR POWER STATIONS

Sweden has seven nuclear power stations in operation, one completed and ready to be nuclear, two in the final stages of construction and two planned. They are situated at four coastal sites. Those built by ASEA-Atom are of the boiling water type. Westinghouse is supplying pressurised water reactors.

Station	Mw output	Operating date	Owner	Manufacturer
Oskarshamn 1	440	1973	OKG	ASEA-Atom
Oskarshamn 2	580	1974	OKG	ASEA-Atom
Oskarshamn 3	1,960	Nov 1985	OKG	ASEA-Atom
Barseback 1	580	1975	Sydskraft	ASEA-Atom
Barseback 2	580	1977	Sydskraft	ASEA-Atom
Ringshals 1	760	1985	Vattenfall	ASEA-Atom
Ringshals 2	820	1975	Vattenfall	Westinghouse
Ringshals 3	900	Apr 1981	Vattenfall	Westinghouse
Ringshals 4	900	Nov 1982	Vattenfall	Westinghouse
Forsmark 1	900	Dec 1980	FKA	ASEA-Atom
Forsmark 2	900	Aug 1981	FKA	ASEA-Atom
Forsmark 3	1,060	Aug 1985	FKA	ASEA-Atom

Source: Swedish State Power Board.

Pressure for change despite the restraints

BANKING

WILLIAM DUFFLOR

SWEDISH BANKING experienced a lively decade in the 1970s, particularly through the expansion of its foreign operations, and this year the pressure for change and new thinking is mounting again. The banks are campaigning for the lifting of controls over interest rates, while the Riksbank (central bank) has promised to overhaul its monetary instruments.

Competition remains a strong element and, in spite of the constraint imposed by the country's harsh economic situation, the banks have demonstrated considerable ingenuity in developing new ways of attracting savings and capital.

The rivalry between the two big private commercial banks, Skandinaviska Enskilda Banken and Svenska Handelsbanken, intensifies. For some years Handelsbanken, the smaller in assets, has led the earnings race but Skandinaviska Enskilda edged ahead in the first four months of this year.

Nevertheless, the major influence—and it is a restrictive one—on the Swedish banking system continues to be exercised by a swelling and apparently intractable budget deficit and an enlarged current account deficit. These contributed to an inauspicious beginning for the banks in 1981.

In January after a strong currency outflow had developed, the Riksbank increased its discount rate by two points to 12 per cent, notched up its penalty lending rate by four points to 17 per cent and raised its cash quota requirements from 2 to 4 per cent. A ceiling was placed on bank lending.

Averted

A currency crisis was effectively averted, thanks at least in part to a swift two-year pay settlement between the employers and the blue-collar unions, and the Riksbank's regulations were subsequently eased. The cash quotas returned to 2 per cent, the penalty rate was lowered to 16 per cent at the end of March and the banks gained some relief by being allowed to reduce deposit rates by 0.5 per cent.

For some years now the primary aim of Riksbank policy has been to counter the effects of the budget and external deficits. It has deployed the full arsenal of liquidity reserve obligations, cash quotas, lending ceilings and interest regulations, although in all fairness it must be said that it has shown considerable flexibility and concern for the banks' interests in applying them.

In theory, credit policy has attempted to finance as much of the State's borrowing as possible outside the banks but in practice the banks have had to contribute increasingly to finance

the budget deficit. Currently, some three-quarters of the increase in the banks' resources has to be placed in government paper and housing bonds.

State borrowing abroad, which has reached quite new dimensions over the past three years, has helped to counter the effect of the budget deficit on the money supply, but the Riksbank's controls have not been able to prevent annual increases in bank deposits of between 12 and 17 per cent nor an increase in the interest payable on state bonds from 8 per cent in the mid-1970s to 13.5 per cent today.

Satisfied

In a short period of time the direction of operations in Swedish banks has been changed. Handelsbanken noted in its last annual report. Traditional lending in kronor to corporations and private borrowers had become less important.

Corporate loan demand is increasingly being satisfied by foreign financing and the Swedish kronor resources are instead being recycled back to the Government to finance the budget deficit, Handelsbanken stated.

At the end of 1975 Swedish banks had one-third of their kronor resources placed in bonds and the rest in loans to corporations, local authorities and private persons. Over the next five years they were forced to place half the increase in resources in state and other so-called priority bonds with the result that bond holdings now make up 40 per cent of bank placements.

They help to hold down bank earnings because the return does not compensate for the rising cost of deposits. It has been estimated that in 1980 the three major commercial banks made losses of between SKr 100m and SKr 250m on their bond portfolios.

Last year, the banks financed SKr 18bn of the SKr 55bn (\$11.4bn) budget deficit. The revised finance plan calculated that the deficit would reach SKr 70m this year. An improvement in the trade balance is expected to reduce the current account deficit, with the result that the state debt office will need to borrow less abroad.

The result is that the Government will need to finance a larger share of the budget deficit within the Swedish banking system. The revised finance plan indicated a range of SKr 28bn to SKr 34bn. That could be an underestimate if the current account continues to shrink and there is an inflow of currency in the private sector, further reducing the foreign borrowing requirement.

It is now generally agreed within Swedish banking that the situation is approaching an intolerable limit. The Riksbank has accepted the need for changes and apparently will go along with the bankers' argument that a greater part of the

money supply created by the budget deficit could be drawn in by direct state borrowing from the general public.

The problem here is that the banks and the state would be competing for the same money, with the prospect that short-term interest rates would be pushed up even further. If corporations and the general public are to be induced to place their cash in Government paper, some adjustment has to be made in relative interest rates and a secondary bond market has to be developed.

A secondary market has long been urged by bankers and ways of bringing it about have been suggested by various commissions and committees, so far with little success. Recently, a so-called "bond market group" comprising representatives of the banks, the insurance companies and the major companies under the chairmanship of Mr. Lars Kallsten, managing director of the State Debt Office, has been investigating ways of getting a true bond market going.

The banks, in the meantime, have zeroed in on the interest rate controls. They argue that waiving the priority now given to state and housing bonds would benefit industrial investment and get rid of the distortions now created on the credit markets by interest rate regulations.

From the Riksbank's point of view de-control of interest rates would raise the cost of industrial loans at a time when the aim is to stimulate investment. The banks claim that tax adjustments could counter-balance the higher cost of loan financing. But the three-party coalition government, collapsed last month because of differences over taxation policy and tax reforms are likely to be delayed.

Favourable

The Government's financial problems have also had a more favourable effect on the banks—the Government has eased currency regulations in order to stimulate foreign borrowing, with the result that the banks' foreign operations have grown swiftly over the past few years to become an important source of earnings.

The banks do not normally show their foreign earnings separately but in its 1980 report Skandinaviska Enskilda indicated that about 40 per cent of parent bank profits derived from its foreign operations.

The banking association last month charted the Swedish banks' thrust into foreign markets. Ten years ago there were only 15 representative offices outside Sweden. In April this year 53 Swedish banks had been set up in 21 financial centres around the world, adding up to an investment of SKr 936m.

Of the commercial banks' combined balance sheet totals amounting to SKr 333bn at the end of last year, SKr 52.6bn represented assets or liabilities in foreign currencies.

Scandinavian Trading did a lot of Scandinavian trading in 1980.

Scandinavian Trading Co. has been trading in coal and oil products for more than 40 years. The Company became a partially-owned subsidiary of the Volvo-Beijer Group this year, and its turn over in 1980 amounted to U.S.\$ 3600 million. The operations of the Company are primarily focused on oil trading. Diversification of the activities has been in progress for the past two years.

Oil trading and associated areas

The Scanoil Group

Since this year, all oil trading operations of the STC Group have been concentrated to Scanoil AB—one of the world's largest independent oil trading companies. Scanoil AB has its Head Office in Stockholm, and operates subsidiaries in the U.S., Japan, Singapore, Great Britain, Nigeria, Hong Kong and Bahrain. The activities are characterised by continued efforts to secure long-term delivery contracts on the supply and sales sides. Scanoil also pursues shipping operations, directly related to the oil trading activities.

Exploration and Offshore

The Scandrift Company in the U.S. has acquired a successful base in oil drilling. Scandrift is now extracting oil and gas from 130 producing wells in Texas. Prospecting also started this year in neighbouring states.

STC Offshore started operations in 1980, and these are now concentrated onto three oil rigs ordered from France. The first rig—the STC Cicero—is of the jack-up type and has been chartered to Shell for operation in the North Sea. STC Exploration is involved in a consortium prospecting for oil outside the Mediterranean coast of Turkey. A newly established company—STC Technology AB—collaborates with marine consultants, naval architects and marine engineers in surveys and design.

The operations in the area associated with oil trading form a link in the development of Scandinavian Trading into a fully integrated oil company.

Trading in non-oil products, and other subsidiaries

STC Scantrade Group

While trade in oil products has been the chief activity of Scandinavian Trading, the Company has also developed successfully in several other trading areas on a world-wide basis. The main business areas of STC Scantrade are: Commodity trading, such as coal, minerals, timber, pulp and building materials. Barter trading, projects and shipping round off the STC Scantrade operations. STC Scantrade collaborates with the Scanoil group of companies around the world, although it also has its own subsidiaries in five countries.

STC Finans AB

Financing business, such as various forms of leasing, confirming and stock financing, is aimed in consolidating the financial strength of Scandinavian Trading. STC Finans AB was formed in 1979 and has developed very well in Sweden. This year, STC Finans is also launching itself on the international financing market.

Scandinavian Motors Co. SMC AB

Last year, SMC became the Swedish Importer of Mitsubishi cars. The introduction in 1981 was very successful, and the Colt and Lancer models have aroused widespread interest on the car market.

Bilisten, Scandinavian Trading Distribution AB

In Sweden, Scandinavian Trading retails petrol through its own outlets. The operations are a supplement to the upstream operations of Scandinavian Trading. The retailing of petrol may be developed significantly in the immediate future.

SCANDINAVIAN TRADING

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Telegrams: TRADE STOCKHOLM.

If you wish to know more about Scandinavian Trading Co. and the various subsidiaries, please send for your copy of the Annual Report. Phone our Head Office or return the coupon below and the Annual Report will be posted to you.

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Company

SWEDEN IV

SWEDISH PRODUCTION OF PAPER AND BOARD

	1976	1977	1978	1979	1980
Paper	3,504	3,502	3,940	4,368	4,285
Newsprint	1,136	1,111	1,258	1,484	1,534
Magazine paper	352	346	367	375	402
Kraft paper	1,009	951	1,074	1,177	1,067
Tissue	190	198	207	223	234
Sulphite paper	37	33	23	16	9
Greaseproof and glassine	22	17	20	24	25
Fine paper	405	443	557	624	596
Other paper	353	403	434	445	428
Board	1,442	1,558	1,762	1,912	1,897
Kraft liner	775	828	921	1,005	969
Other board	667	730	841	907	928
Total paper and board	4,946	5,060	5,702	6,280	6,182
Total capacity	6,342	6,903	7,025	7,300	7,210
Paper	4,479	4,505	4,855	5,085	5,049
Board	1,863	2,098	2,170	2,265	2,170

EXPORTS OF PAPER AND BOARD

	1976	1977	1978	1979	1980
Paper	2,335	2,478	2,852	3,224	3,061
Newsprint	324	338	389	420	430
Magazine paper	193	208	213	213	235
Kraft paper	817	789	904	983	846
Tissue	58	67	76	86	79
Sulphite paper	30	29	20	16	7
Greaseproof and glassine	16	12	16	20	20
Fine paper	191	264	346	412	374
Other paper	196	271	288	294	270
Board	920	1,228	1,470	1,502	1,434
Kraft liner	499	761	896	881	814
Other board	421	467	572	621	620
Total paper and board	3,255	3,706	4,322	4,726	4,495

Source: Swedish Pulp and Paper Association.

Delicate relationship with EEC papermakers

FOREST INDUSTRY

WILLIAM DULLFORCE

SWEDEN'S PULP and paper industry has been getting back into fighting trim over the past two years after the wasting of profits it experienced from 1976 onwards, when it tried to maintain output in the face of slackening demand and falling prices.

Earnings have improved, even though expectations were not totally fulfilled last year, and the industry's competitive position was strengthened. Many mills were able to work at near full capacity, although towards the end of last year pulp makers reduced output.

Prospects for 1981 are still clouded. The Swedish companies had to absorb considerable energy cost increases last year and from the autumn a new agreement pushed up dom-

estic pulpwood prices by about a third.

However, with an increase in the pulp price of \$55 a tonne due in October and a dollar rate well above the average for 1980, the Swedish pulp and paper mills should on average at least maintain last year's profit level.

The picture is not uniform. Some companies, chiefly those with substantial hydro-electric power and forest resources, look very solid; others, such as those owned by forest owner cooperatives, are aiming at survival.

The state has taken a majority holding in Norrlands Skogsgarnes Cellulosa (NCB) and a 40 per cent interest in Södra Skogsgarnes. It has also advanced a loan to Munksjö in order to induce the banks to rally round and pull the company out of its difficulties.

Shake-up

The variation in performance has opened the way for a further shake-up within the industry, a continuation of that merging into larger concerns which many

observers have seen as inevitable. The latest joint effort by Stora Kopparberg and Billerud to take over Iggesund shows the trend.

Two factors are promoting this search for new alignments. One is the physical limitation of the country's wood resources, which curtails opportunities for future expansion of pulp and paper-making. The other is the delicate relationship between the Swedish industry and the papermakers of the EEC countries.

The forest industry remains a vital element of Sweden's economy. Last year it exported timber, pulp, paper and board to a value of about SKr 28bn (\$2,750m, \$3,750m) or more than a fifth of the country's total exports.

Although engineering exports are considerably larger, the forest industry because of the much lower ratio of imported materials in its output is the bigger net exporter by far.

The sawmills export two-thirds of their production while the pulp and paper mills send more than three-quarters of their output abroad. The EEC countries take three-quarters of the paper and board exports, two-thirds of the pulp and close to 80 per cent of the timber.

There is no doubt that, even with a slower growth in paper consumption, the EEC countries will in future continue to rely heavily on the Swedes (and the Finns and to a lesser extent the Norwegians) to meet their requirements for forest products.

Under the free trade agreement between Sweden and the EEC, tariffs on pulp and board imports are due to be abolished in 1984. In the meantime tariffs are being steadily reduced and the annual ceilings on quantities, above which the Brussels Commission has the right to raise tariffs for the rest of the year, are being gradually lifted. The Swedes grumble that the remaining eight ceilings on various paper and board grades do not comply with the growth in demand and they complain strongly about Britain's failure to adjust the duty-free import quotas in line with the annual 5 per cent increases permitted under the agreement with their former EFTA partner.

For all that the Swedes should be able to look forward to duty-free access to the Common Market from 1984. If they are not completely confident of achieving that goal, it is because of the onerous which lies at the heart of the relationship between the Swedish and EEC paper industries.

Logic

Swedish mills—in common with the other Nordic producers—are both suppliers of pulp to EEC paper makers and competitors with their own paper products. Moreover, business logic dictates that they should convert more of their pulp into paper and board in their own mills.

They have been doing so although Swedish pulp suppliers vigorously deny that there has been any reduction in gross deliveries to their EEC customers. But from the EEC papermakers' point of view it looks as if they are being subjected to a scissors attack.

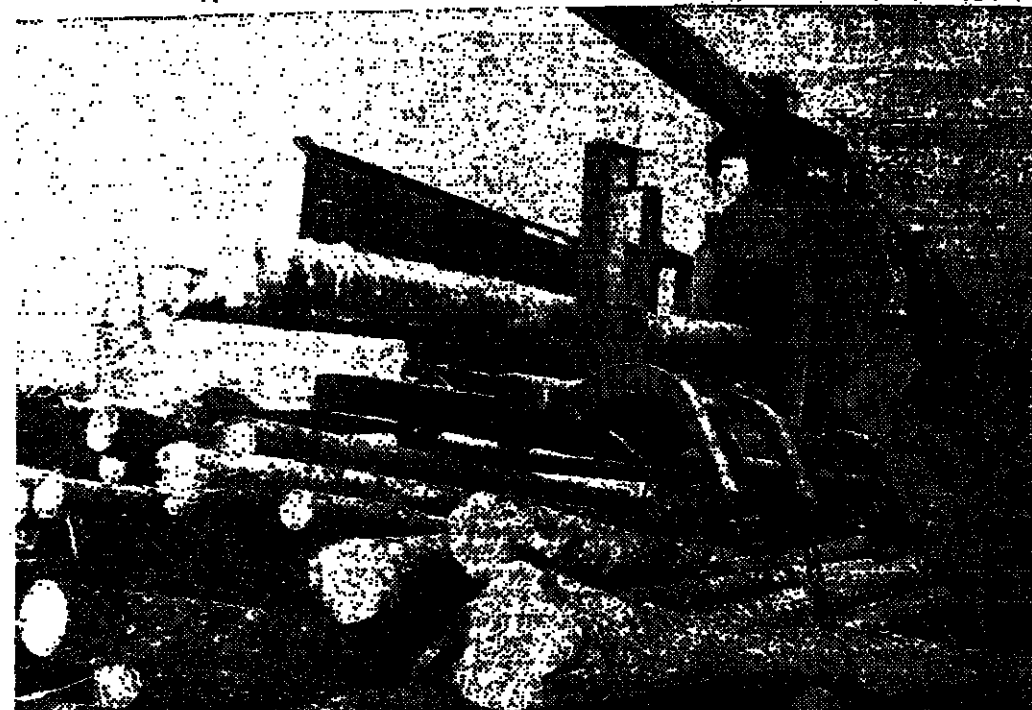
Put bluntly, the Swedes could restrict supplies of pulp to non-integrated Common Market paper makers and force them to shut, thereby making room for their own paper products.

The suspicions of the EEC industry are also easily aroused by an indication of Swedish government intervention to reduce their mills' production costs or to ease the financing of more paper capacity.

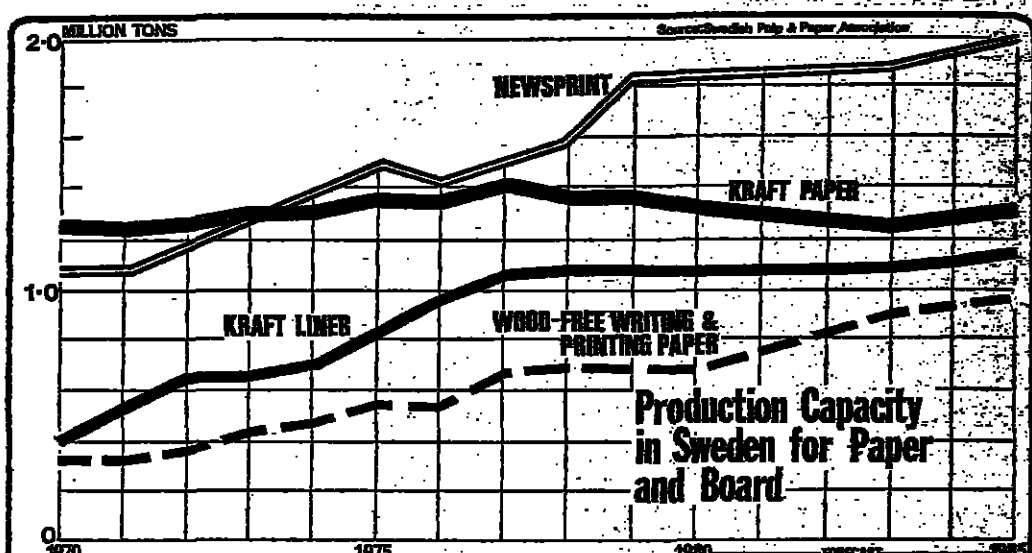
Swedish pricing can sometimes be suspect in the eyes of EEC paper makers. Their non-integrated mills (those which do not have their own pulp sources) are sometimes obliged to absorb increases in the prices of imported pulp without being able to balance them through higher paper prices.

Doubt flares up when EEC plants are forced to close down, as happened in 1980.

On the other hand, ignoring



Saving logs ready for transport to the mill. There is a vigorous debate in the industry about the amount of the country's wood reserves



INTEGRATION OF SWEDISH PULP PRODUCTION

	1960	1970	1980
Total pulp production	5,322	5,142	5,900
Pulp for the production of paper/paperboard	2,985	4,272	5,760
Proportion of pulp converted within the country (%)	42	52	65

protests from some of its papermakers, the Commission did raise the duty-free ceilings on imports from Sweden by the scheduled 5 per cent for 1981, which may be interpreted as recognition of consumers' interests and of the EEC paper market's reliance on imports.

The Swedish mill owners argue with considerable justification that the problems of EEC paper mills are due to their own inefficiency rather than to any sinister policy being pursued by the Swedish industry. But there is no escaping the tension implicit in the relationship between the two industries.

To ventilate the issue, the Swedish Pulp and Paper Association organised a two-day symposium in Stockholm last month under the heading "Sweden in Western Europe—co-operation instead of confrontation." It provided a forum for the expression of the Swedish industry's good intentions and its will to find sensible solutions.

Integration across the borders in the form of joint ventures by Swedish and EEC companies—as exemplified in Svenska Cellulosa and PWA's 50-50 investment in the Wistavärff fine paper mill and Feldmühle's participation in the Norrundet pulp project together with the Papirus group—was suggested as one form of co-operation.

The question of the future relationship between the Swedish and EEC paper industries remains unresolved and can be expected to arouse a more intensive dialogue as 1984 approaches. For the Swedes it is closely connected with their other current concern, the wood supply.

Last year some Swedish mills had to suspend production for lack of pulpwood. It was asserted that the largest forest stock that she has ever had but annual fellings have been well below the 75m cubic metres it is estimated that the forests could yield.

At the recent Stockholm symposium Dr. Börje Steenberg of the Royal Institute of Technology stated that the wood production possibilities far exceeded the official 75m cubic metres available. He described that limit, which is not even being reached, and its consequences as "something of a national disaster."

Dr. Jaakko Pöyry, the Finnish consultant, commented that there was no real lack of wood as a basis for pulp and paper production. But there were political and institutional problems in getting the wood out of the forests.

A lively debate is currently being waged within Sweden. Some argue that the wood-processing industry is already too large for the domestic raw

material available. Others claim that the forests are being inadequately exploited.

The issue is compounded by the increasing competition for the wood. In their hunt for alternative sources of energy, by which Sweden's heavy dependence on imported oil can be reduced, energy consultants have recommended the construction of district heating plants fuelled by wood chips and waste.

At the core of the debate is the cost of exploiting the least accessible parts of the forest and the price or tax incentives that could be offered to forest owners to cut more trees.

The pulp and paper industry regards this tax concession as too small an incentive. It attaches more hope to the general reductions in income tax rates which the Government is pledged to make but which have been postponed until 1983.

Tax relief

In the meantime, the industry recently proposed the Government should grant forest owners special tax relief.

However the issue of wood supplies may be ultimately resolved, the fact is that mill owners in planning for the future anticipate a shortage of wood and sharply rising costs for their raw material. Inevitably, this is an important factor in investment decisions and in weighing up the competitive possibilities of investment in new capacity.

Last year, it is estimated, the Swedish pulp and paper manufacturers were able to improve their competitiveness compared with North American manufacturers, who experienced both higher wood costs and rises in energy prices, which also increased the cost of shipping across the Atlantic to the West European market.

TOTAL PRODUCTION OF CHEMICAL AND MECHANICAL WOOD PULP

	1976	1977	1978	1979	1980
Mechanical pulp	1,514	1,527	1,748	1,981	1,959
Semi-chemical pulp	329	307	351	348	343
Dissolving pulp	237	224	231	190	122
Bleached sulphite	651	529	635	612	551
Unbleached sulphite	539	379	374	405	399
Bleached sulphate	2,060	2,088	2,945	2,155	2,089
Unbleached sulphate	2,152	1,982	2,273	2,272	2,279
Total wood pulp	8,322	7,656	8,557	9,083	8,718
Total capacity	11,215	11,440	11,545	11,210	11,540

† New definition.

EXPORTS OF CHEMICAL AND MECHANICAL WOOD PULP

	1976	1977	1978	1979	1980
Mechanical pulp	271	280	357	433	394
Semi-mechanical pulp	18	20	25	30	11
Dissolving pulp	188	207	205	163	85
Bleached sulphite	303	393	447	347	259
Unbleached sulphite	126	107	120	117	103
Bleached sulphate	1,910	1,910	2,264	2,004	1,906
Unbleached sulphate	357	432	523	425	341
Total wood pulp	3,172	3,350	5,971	5,578	5,299

Source: Swedish Pulp and Paper Association.

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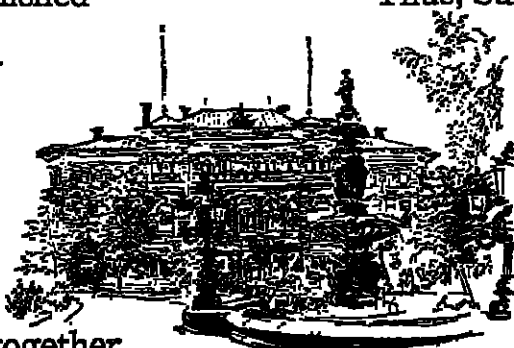
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هكذمن العنجل

Order books remain firm despite tough competition

CONSTRUCTION

WESTERLY CHRISTNER

SWEDISH CONTRACTORS have been able to maintain respectable order books despite hardening competition. They have expanded on their expertise both in civil engineering works and in handling turnkey projects as well as on their reputation for delivering on time.

Some companies have merged or found other means of consolidating their operations to ensure continued success. The four largest groups are aggressively seeking out new markets. Financing some projects has remained a problem, however, as have high production costs. State export credit resources are of modest size compared with such competitors as France.

To some extent, the Swedes have also been able to keep up sales of building materials abroad because of specialisation and early market penetration.

Still, the building materials industry in Sweden is facing a structural crisis, owing to the decline in housing construction. Some companies in the branch are joining forces to expand export operations in the hope of maintaining sales and employment.

Swedish contracting companies have been forced to look for business outside the small home market mainly because of the dramatic slowdown in domestic construction over the last decade.

Within this period demand for new housing is estimated to have dropped by more than half, resulting in buy-ups of smaller companies by larger ones. Bitterness towards the Social Democrats, who are blamed for this situation, still exists in the business. During the 1980s the Socialists, who were then in power, initiated a gigantic building programme. The scheme was said to have caused severe housing over-capacity.

Politics was not the only catalyst for triggering the demise of Sweden's domestic construction business. High prices and labour costs and in-

flation have also contributed to their share.

The costs of constructing multi-family dwellings skyrocketed by 175 per cent between 1974 and the third quarter of 1980, the government's Price and Cartel Office (SPK) reports. SPK found no basis for assuming that the cost growth was in the process of falling.

The contracting companies have continued to attempt further expansion of their foreign operations to reduce vulnerability in the home market. Skanska Cement-Juteriet, one of the largest construction companies in the world, generates a quarter of its total sales abroad.

Last year these sales rose 10 per cent, to SKr 2,630m (\$536m) from total group turnover of SKr 10,300m. In 1980 pre-tax profit climbed to SKr 610m, a SKr 174m gain on the previous year.

Skanska is strengthening its foothold in some key foreign markets through acquisitions. This has been the case in the U.S., where the group recently bought large stakes in Alpha Portland Industries, producing cement and involved in heavy construction, and Canadian Foundation, another building concern.

Established

In addition, Skanska is already firmly established in Eastern Europe, Latin America and the Middle East. It was the first Swedish contractor to strike a deal with Russia, in 1889. Skanska even had a subsidiary in St. Petersburg but it was liquidated in 1916.

The value of Skanska's Libyan orders is SKr 1,600m. In March, Libya's social security fund awarded the company its largest contract to date, worth SKr 1bn, to build a hotel in Benghazi and two tourist resorts on the Mediterranean.

ASEA, the Swedish heavy electrical engineering group, joined forces with Skanska in Paris. They signed a SKr 500m contract with the Peruvian state power company, Empresa Publica de Electricidad del Peru, for a hydro-electric power station at Carhuapampa, northern Peru. A British company, Engineering Power Development Consultants, is also participating in the project. Skanska's share of the deal is

put at about SKr 300m.

The concern has also drawn considerable financial strength from being one of Sweden's largest real estate owners. So, for that matter, has ABV, the second-largest contracting company, which grew from a merger in the mid-1970s. Its property investments today are valued at about SKr 650m.

ABV's pre-tax profit in 1980 was SKr 87m, a 14.5 per cent increase from the year before, on group sales of SKr 4,900m, a 16 per cent gain. Like Skanska, the company is buying U.S. market shares. Last month it acquired Ray Wilson Company, involved in heavy construction in California.

This group has tapped the Libyan market as well. Recently, ABV took on one of its largest contracts ever, from Libya's Ministry of Housing. The contract, worth SKr 600m, covers building a garden city for 4,000 people near the oasis of Kufra, in the Sahara Desert.

In addition, ABV is partner in a consortium of contractors for a SKr 400m order from Saudi Arabia. The contract is for building a massive water treatment tower at Jubail, a new industrial township, placed by the Royal Commission for Jubail and Yanbo. The consortium comprises Finland's OMP and SIAB of Sweden with ABV holding a 40 per cent share and the other two 30 per cent each.

With a merger due for completion by the beginning of next year, Johnson Construction Company (JCC) will become the third largest contracting group in Sweden, generating annual sales of around SKr 400m.

The two units being merged, Nya Asphalt and Svenska Vags-ktebolaget, are already well established in the Middle East and Eastern Europe. After the merger, Svenska Vag will be JCC's international division. Both companies belong to the Axel Johnson group, Sweden's largest privately-owned business after the Volvo automotive combine.

Belonging to an industrial concern represented in 30 countries gives the company a big advantage in competing for contracts, says Mr Carl Nilsson, board chairman of JCC. Two Swedish concerns—JCC and Skanska—have a specialty for which there is growing demand: constructing rock caverns for oil storage (and sub-

space contracting in general).

JCC was the first in this field. In the 1940s the company bought the patent for a construction technique for unlined rock. With surface space at a premium, the utilisation of sub-surface space is rapidly becoming an economic and environmental necessity.

In 1978, JCC completed four huge caverns for storing up to 1.2m cm of crude oil at Hisingen, near Gothenburg on Sweden's west coast. They are claimed to be the world's largest man-made underground caverns. The project is being expanded now. When the entire complex is finished it will hold 4.8m cubic metres of crude. Two more complexes are under construction.

Waste storage

Another important use for rock storage concerns highly dangerous radioactive nuclear waste. A team of American and Swedish scientists is studying the possibility of storing such waste in specially-designed underground caverns carved out of granitic rock, a stable crystalline rock found in many parts of the world. An abandoned iron ore mine at Stripa, in northern Sweden, is being used to test the properties of the rock (but no waste will ever be stored there).

SIAB Byggen, Sweden's fourth largest contracting company, has concentrated its international activities mainly in the Middle East and Eastern Europe. In the Middle East, SIAB's biggest customer is Libya and Saudi Arabia. However, its share of East European orders—once its foremost market abroad—is decreasing now, according to the company, because of the financing problems which have affected so many contractors' order-books in recent years.

SIAB has been acquiring small domestic construction companies. Last year group pre-tax profit was SKr 25.7m on sales of SKr 2.1bn. This was SKr 13m less than in 1979 when consolidated turnover reached SKr 1.8bn. In the last two years, about 10 per cent of total sales were generated outside Sweden, but this year the proportion will increase, according to the company.

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Expansion depends on growth in exports

CHEMICALS/ PHARMACEUTICALS

WESTERLY CHRISTNER

SPECIALISATION has been the key to the growth of Sweden's chemical and pharmaceutical industries. Although total chemical output is declining compared with total manufacturing, production of non-basic chemicals, including pharmaceuticals, is calculated to be rising slightly, according to the Association of Swedish Chemical Industries.

The companies, which have concentrated on products where added value is more important than bulk output, have achieved a faster rate of growth.

Sweden does not have a large chemical industry, compared with many other industrialised countries. Its turnover in 1980 was SKr 18.2bn (\$3.7bn), or just about 5.9 per cent of manufacturing industry sales. Exports amounted to SKr 7.3bn last year, or 5.4 per cent of Sweden's total foreign trade sales, showing a slight decrease from 1979.

The country possesses no oil or gas and has few other raw materials needed for chemical production. Historically, chemical production evolved within companies producing metals or pulp. The national resource applicable to chemical production was relatively cheap hydro-electric power.

During the 1960s it became obvious that petrochemicals had to be the base for organic chemical production. Today, there is only one naphtha-based cracker for ethylene in Sweden, at Stenungsund. Continued expansion within the chemical industry depends on the import of raw materials and production oriented mainly to export.

One company that can still be sustained by the small home market is Sweden's sole manufacturer of commercial fertilisers, Supra. To meet the growing domestic demand for composite fertilisers, Supra is investing SKr 150m in a new plant for added nitric acid and melted ammonium nitrate output. Negotiations are in the pipeline between its parent company, the Boliden metals group, and Norsk Hydro for Supra's takeover by the Norwegian company.

In pharmaceuticals, the Swedes have combined a preference for biochemistry with an interest in general therapeutic techniques. Now they may be well placed to benefit from the

expansion of biochemical research during the 1970s, and its development into biotechnology. But the view that the industry offers a base for industrial renewal is contested.

The industry developed quickly during the 1970s from rather small beginnings. It more than quadrupled its turnover during the decade with sales made abroad rising considerably faster than those generated domestically. The six companies, which make up Sweden's pharmaceutical industry, accounting for about 97 per cent of total output last year had a turnover of SKr 4.6bn and exports of SKr 1.07bn.

Export sales

Pharmaceutical sales outside Sweden grew to SKr 2.2bn last year from SKr 2bn in 1979, according to the Swedish Pharmaceutical Industry Association.

Overall employment within the industry in Sweden last year remained at about 13,600 while the number of people working in research grew slightly, to 1,700. Over the last 30 years, the Swedish companies have had a steady lift in the number of important product launches. In the 1950s there were three, in the 1960s nine, and during the past 10 years as many as 12.

Their research record does not, of course, mean that the Swedes have solved the problems of the costly operation needed to achieve deep market penetration.

At present the industry finances most of its research and development from its own resources. It benefits from some tax relief in that, when calculating their tax liabilities, companies can deduct 10 per cent of their research and development costs and 20 per cent of the annual increase in such spending. Foreign corporate research costs can also be deducted with permission of the Riksbank.

The system is up for review at the end of this year. The main alternative suggested is project-bound deductions, which the companies are prepared to resist vigorously.

Last year Swedish pharmaceutical companies spent SKr 544m on research and development, a rise of SKr 78m on the year before. This amounted to 16.7 per cent of turnover during 1980, up from 15.3 per cent during the previous year.

The pharmaceutical companies have been accounting on average for about 5.5 per cent of total industrial research in

Sweden in recent years, whereas the pharmaceutical industries in other industrialised countries of the OECD had a 5 per cent share of national totals.

A problem that remains is the need for reinforcement on the marketing side. The reasons are partly the problems of getting drugs registered in other countries (although the Swedish medical services offer a fine system for clinical testing of drugs), and partly the lack of financial resources.

The largest company in the branch, Astra, is finalising a deal with Merck, the U.S. drugs group, to develop and market Astra products, which may mean faster approval of their drugs about to be introduced on the American market. Astra's sales in North America reached SKr 252m last year, a 17 per cent increase from 1979. It expects to invest about SKr 65m in the U.S. this year.

Both Astra and Fortia—the second largest company—are both listed on the stock exchange, attracting considerable interest among foreign investors. Fortia, responding to demand from foreign investors, has just authorised its board to issue 500,000 new "free" B shares. Only 17 per cent of Fortia's present 2.5m shares are "free" shares available to foreign buyers. A one-for-five rights issue is expected to be made later this year.

Fortia is expanding in biotechnology through its producing company, Pharmacia. Its diagnostic kits are highly profitable and Pharmacia is among the world leaders in radio-immuno-assay testing equipment.

Kabi-Vitrum, the third biggest, is wholly State-owned and has returned to profitability this year after a loss of SKr 22m in 1979. Leo, holding the fourth spot, is owned by a Danish holding company and sells mainly to the home market.

Ferrosan, number five, also sells mostly to the domestic market. Perhaps the smallest, is involved in pituitary gland research and is widely known for preparations for the treatment of gastro-oesophageal reflux and in pre-radiology.

The situation in the world pharmaceutical market may be favouring the Swedes. Big companies with established distribution organisations in the major markets, especially the U.S. and Japan, now lack new original products. But the Swedes appear to be still in an experimental stage in their foreign marketing, operating by trial and error.

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The Swedes are looking to their famed engineering industries to provide the first signs of renewed growth. Articles on this and the next page review a selected group—with the main emphasis on high technology.

Mergers aim to strengthen marketing thrust

SWEDISH INDUSTRY must be reinvigorated and grow again. The idea has become axiomatic among politicians, trade union leaders and economists over the last few years after a period when other political priorities prevailed.

Industrial expansion is dictated by the need to provide jobs and by imbalances in the economy demonstrated in the current account and budget deficits. Even Left-wing politicians admit that industry has to make bigger profits.

The problem is that even after the profit improvement in many companies during the past two years industrial investment has not really recovered. The reason is not difficult to find. Today fewer than one-third of industrial concerns are working to capacity and during the 1980 upturn not even half reached full capacity.

In this situation the spotlight is on Swedish engineering which provides close to 40 per cent of total industrial output and somewhat more of exports. It includes six of the country's largest businesses, including multinational companies whose growth prospects should be among the best.

The immediate outlook is not bright. In their latest joint assessment of the business situation the Mechanical Engineering Federation and the Engineering Employer's Association anticipate reduced

demand, low productivity growth and a deterioration in the competitiveness of Swedish companies compared with other West German producers.

Downwards

Looking back, the long-term trend too has not been promising. In 1975, the last boom year, the engineering companies employed 440,000 people; currently there are fewer than 400,000. Earnings development has been downwards. After recovering in 1979 the return on equity achieved within engineering slipped to barely 8 per cent last year.

Nevertheless, the picture provided by the statistics needs amplification and correction. At the company level much has been happening recently within Swedish engineering and the industrial restructuring, which economists have seen as inevitable after the punishment inflicted on Swedish shipbuilding, steel and mining, is already very evident.

Last year was a bumper one for mergers, for instance. The most dramatic has been the formation of the Volvo-Weijer group from the automobile company and the Bellerinvest trading and industrial conglomerate. The health of this giant with SKR 22bn (\$4.4bn) in capital and a turnover of more than SKR 45bn will be crucial to

the whole economy from now on.

Electrolux and Granges are working hard to draw the maximum benefits from their merger. The sale of Granges' hydro-electric plants to the state power board should release considerable capital for investment and expansion in other areas.

On a smaller scale Bahco, the machine tool company, has appeared from mergers and the incorporation of Hålab-Face, the hydraulic crane manufacturer, as an interesting potential growth point on the engineering scene. Its ambitions have been demonstrated by its purchases of British and West German companies.

Several of the larger Swedish concerns have been advancing their positions and looking for new markets abroad. Atlas Copco is setting up production units in the U.S. AGA, having hived off its engineering operations into an independent company, Pharos, is busy expanding its international business in industrial gases.

The thrust to conquer new markets abroad by the big names in Swedish engineering also appears to be accompanied by a realisation of the need for marketing expertise in top management. Thus, ASEA, the heavy electrical group, which has a fine record of product development and a poor profit performance, has brought in a young mar-

keting man as managing director.

The non-socialist coalition government has followed the fashion in Western Europe generally to promote small businesses. Mr Nils Aasling, Industry Minister, has used regional development funds as his chief instrument with uncertain success. The funds have been given some SKR 2bn to spend but losses on their investments appear to have been heavy.

Suspect

A second small business Bill is being prepared for submission to the Riksdag next spring. This is expected to ease taxation on family concerns and to open up new channels for the provision of risk capital to small companies, possibly by the introduction of new, specialised investment companies and small business stock exchanges.

The existing investment companies are also paying an increasingly influential role within the engineering industry. One of them, Promotion, was behind the reorganisation of Bahco. Another, Hexagon, has a stable of advanced technological companies.

Their significance in promoting growth in engineering and industry in general should not be underestimated and is perhaps peculiar to Sweden. The ban on bank ownership of company shares prompted them to set up investment companies as the arm for their industrial interests.



The latest version of the Bofors 40mm gun with self-propelled platform and radar control—the type to be used in the U.S. contract

other, Hexagon, has a stable of advanced technological companies.

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A matter of some present concern for the engineering industry is the attitude of the Social Democratic Party which, after the collapse last month of the non-socialist

majority coalition, seems to be set to return to power next year.

The Socialists' desire to introduce employee investment funds financed out of company profits is regarded as a negative step, unlikely to stimulate investment. The production factor tax with which the social democrats have been toying is also suspect.

On the other hand, Mr Olof Palme, the Social Democrat leader, has stated firmly that priority will go to increasing employment within industry.

William Dullforce

Worldwide dominance of SKF group

SWEDISH ENGINEERING has a world leader in SKF. The Gothenburg-based manufacturer of ball and roller bearings which supplies close to a fifth of the Western world's rolling bearing requirements. Its nearest competitor is barely half its size.

SKF has fought hard and successfully to maintain this market dominance over the past five years or so, in particular against a concerted price attack from Japanese manufacturers. In 1977 the outlook, at least on the surface, was grim.

In that year SKF made a pre-tax profit of only SKR 15m on a group turnover of SKR 8bn. Last year it returned SKR 953m (£93m, \$190m) on net sales of SKR 12.5bn, having more than quadrupled earnings in two years.

The bearings accounted for 68 per cent of group sales and 83 per cent of earnings. Two-thirds of the bearings are sold in Europe, where SKF holds close to 40 per cent of the market and has four major production centres in Britain, France, West Germany and Italy in addition to the home base in Sweden.

An overseas division sells bearings in about 100 markets outside Europe, with production taking place in Argentina, Brazil, Canada, India, South Africa and in a joint venture in Mexico. Capacity is being expanded in Brazil, India and Mexico.

Moreover, SKF is now poised to go on the offensive in the U.S. Modification to the American anti-trust legislation will from now on enable SKF to co-ordinate the operations of its U.S. subsidiary with the rest

of the group. The Swedish group's successful defence of its position as the predominant world bearing manufacturer is as much a result of determined management as of technical competence. Its managing director, Mr Lennart Johansson, has pushed through an impressive production rationalisation programme.

Under the pressure of competition other manufacturers chose to concentrate on

BEARINGS

WILLIAM DULLFORCE

specialised bearings. SKF set about retaining its market shares by automating its production lines and reorganising the group to provide long production runs with their accompanying economies of scale.

Its main instrument has been its global forecasting and supply system, which has enabled SKF to concentrate production so that a given bearing is made by only one factory. Previously each factory made a broad range of bearings; now each manufactures fewer varieties and sizes in much greater volume.

Six factories have been closed but the remaining 16 produce some 70m more ball and roller bearings a year than the original 22 plants were doing four years ago. The variety of bearings produced has been cut from over 30,000 to between 18,000 and 19,000.

The workforce worldwide has

been reduced by over 20 per cent to 54,000. For several years now SKF has recorded productivity increases of 9 to 12 per cent, figures which are surely the clue to its successful resistance to the Japanese onslaught.

Significantly, too, management considers that its drive for more effective production has only just begun. Its next project, PC-80 — where PC stands for production concept — will introduce computerised machines giving wholly automated production.

A prototype is being tested and the aim is to have the first PC-80 production line working at Gothenburg in the beginning of next year. It aims to provide non-stop production of bearings 22 hours a day.

Continuous product development in co-operation with customers is another SKF hallmark, in which the engineering and research centre near Utrecht in the Netherlands plays a key role.

One of the latest fruits of its work was the "hub unit", a wheel-bearing unit based on angular contact ball bearings and specially designed for cars with front-wheel drive. It was introduced on Fiat's Panda models.

The bearing business is very capital-intensive and earlier this year SKF launched a rights issue to raise SKR 270m in additional capital. In the issue prospectus the board noted that continued rationalisation and systems improvements should allow SKF to reach its target of a profit return on total assets 3 per cent higher than the weighted inflation rate on the group's major markets.

Lively potential on the doorstep

IT IS perhaps only in the last couple of years that it has dawned on the Swedes that they have a potential new growth area in farm technology and food-processing equipment. Alfa-Laval has been known for its milk separator systems and Tetra Pak's worldwide organisation produced some 30bn milk and juice cartons last year.

Alfa-Laval, with 1980 sales of SKR 6.4bn (£630m, \$1.3bn), is an engineering group with far more than milk-processing to offer. Tetra Pak, a family enterprise, is one of the most profitable and fastest growing Swedish businesses.

Both have scope for expansion in export markets but they could also be the spearhead for several smaller Swedish concerns. Sweden is so immediately connected in people's minds with engineering, steel and shipbuilding that its agriculture is apt to be overlooked.

Yields in Swedish farming are among the highest in the world and they have been achieved by far-reaching mechanisation and rationalisation by the use of machinery and processing systems. Now, under the aegis of the Export Council, some 35 companies have formed the Swedish Agro Package Project (SAPP) to promote exports. SAPP's first target area has been the Middle East but it also has had feelers out in other

oil-producing countries such as Venezuela, Mexico and Nigeria. It has about 45 projects and ideas under examination. The most spectacular illustration of the possibilities so far has been Alfa-Laval's \$25m

FARM AND FOOD EQUIPMENT

WILLIAM DULLFORCE

turnkey project in Saudi Arabia. A tract of virgin desert has been converted into what is probably the largest integrated farm and dairy project in the world.

By the end of last year roughly 800 hectares of desert had been irrigated from 20 wells, sown with grass and alfalfa and had given about 2,340 tonnes of fodder. By then 1,900 Dutch cows had been flown in and the farm stock comprised 600 milking cows, 1,300 heifers and 600 calves. Construction work started only in the spring of 1979.

The dairy plant was completed last autumn and at the end of 1980 was producing 10,000 litres of milk a day. The import of cows from the Netherlands will continue until the full complement of 2,600 has been reached.

So far the Saudi Arabian Agriculture and Dairy Company and its Lebanese partner have invested \$200m in the project. Alfa-Laval is negotiating an expansion which would almost double the average under grass and provide for 10,000 cows in the first stage and as many as 25,000 later.

The United Arab Emirates is interested in milk production and sheep farming and has invited Swedish companies to start a pilot project. But jobs of this nature represent only a fraction of Alfa-Laval's operations. Some 88 per cent of its SKR 6.4bn revenue last year derived from customers outside Sweden.

The group's Agro Division is in fact second in size to the industrial division. Under a new managing director, Mr Harry Faulkner, Alfa-Laval is driving hard for expansion abroad.

In the U.S. \$3m is being invested in a new plant in the Middle West farming area and the whole American operation is being re-organised.

The U.S. market is also a target for Tetra Pak. Initially, however, the American market will form only a small part of the Swedish company's operations. Tetra Pak estimates that last year it became the world leader in "liquid packaging".

Breakthrough for Bofors in U.S. contract

ARMAMENTS

WESTERLY CHRISTNER

THE POLITICS of neutral Sweden's arms exports are complex in the extreme, due in part to widespread public antipathy to trading in weapons. Traditionally, the ammunition and weapons output of Bofors, the country's major arms manufacturer, has gone to the Swedish defence forces. With domestic defence spending being curbed that proportion must gradually be reduced, possibly by as much as half.

In 1980, the total defence budget remained at about SKR 17bn (\$3.5bn), while weapons exports rose to SKR 2bn from SKR 1.6bn in 1979. Preliminary figures show Bofors has been seeking more export orders to maintain production volume threatened by the stagnation in domestic defence spending.

In May it was thrust into the international spotlight by landing a major U.S. Army contract for its 40mm anti-aircraft gun. After trying to diversify into "civil" production for the last 100-odd years, Bofors has now concentrated more on armaments and chemicals under its

present managing director, Mr. Claes-Ulrik Winberg.

Group profit in 1980 reached SKR 2.5m, 43 per cent higher than the previous year. The armaments business recorded sales of SKR 2.29bn, ahead by SKR 620m, and turned in an operating profit of SKR 258m, compared with SKR 184m in 1979. This was the result of big defence contracts.

The American contract, in which Bofors is co-operating with Ford and Westinghouse, is said to be worth about \$4bn over the next 54 years. Under the deal, the U.S./Swedish consortium will supply a mobile divisional air defence system for the Army. Bofors will contribute the gun, Westinghouse will supply the radar, and Ford the platform and fire control system. Ammunition for the Bofors gun will be made under licence in the U.S.

Valued at \$159.2m, an initial order has been placed for production and development, of which the Bofors share is about \$17m.

In a second stage the Army will order 276 units, to be delivered over a three-year period. A third stage will bring the total to 618 units.

Bofors sees the contract as a major breakthrough, opening up the possibility of orders from other countries, in particular other Nato members.

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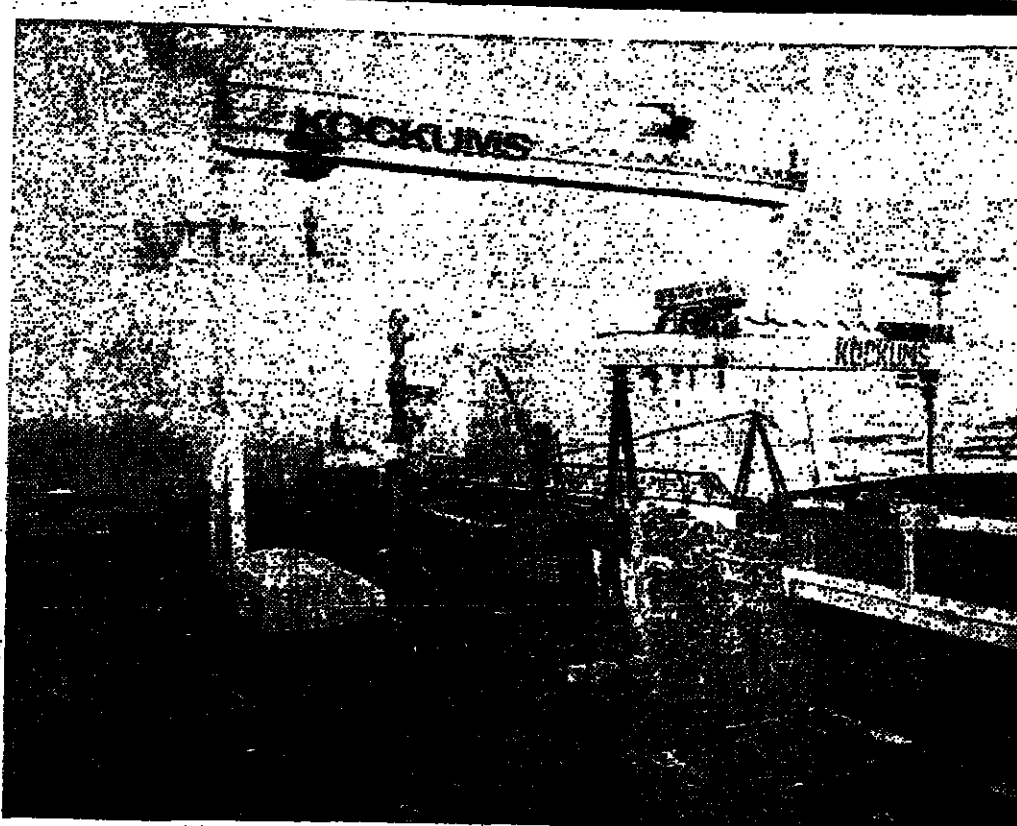
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Kockums shipyard, Malmö. Lack of orders may force closure before restructuring plan can be implemented.

Survival pinned to specialisation

IF THERE IS light at the end of the tunnel for Sweden's ailing shipbuilding industry, it is at least three years off. Restructuring of the state-owned shipyard group, Svenska Varv, is supposed to be completed by 1984, according to the plan being carried out by the group's board of directors.

The plan was approved by the Riksdag (Parliament), in January 1980. By 1985 the group should be returned to profitability—if all goes according to schedule.

To meet these timetables, however, has already proved to be very costly indeed. Even at the start, the plan was reckoned to call for state aid of SKr 6.4bn (\$1.2bn). The estimate is said to be inadequate as of this year. The government has stated flatly that Svenska Varv has received all the financial support it can expect. Even if more were to be forthcoming, it is unlikely the plan can be carried out as originally intended.

Since 1977, the state has poured more than SKr 15bn into keeping the shipyards operating, including the funds earmarked for the restructuring plan.

Even so their manpower has been reduced during the same period by at least 9,000. The present workforce of 19,000 will be cut back a further 5,000 during the 1980-84 period. Even with considerable budget trimming, Svenska Varv's deficit last year alone almost doubled, to SKr 1.6bn.

Now the system of state subsidies and loans to the

yards will be phased out by 1984, causing them to feel the pinch of relatively high product costs even more sharply.

The plan was based on one main assumption: a neat system of specialising production at each yard. There are three yards involved in commercial output—Arendal, Kockums and Uddevalla. One is in naval new building and

SHIPBUILDING

WESTERLY CHRISTNER

repair, Karlskrona; and there is a repair yard, Göteborg. Arendal is supposed to be primarily involved in production for the offshore industry, including oil rigs and accommodation platforms, and in the construction of floating prefabricated processing plants.

Kockums will build tankers, bulk carriers and utilised cargo vessels (such as Ro-Ros), and gradually shift to output of gas and chemical carriers (which it has specialised in), ferries, repair work and subcontracting—presumably also for Arendal.

Uddevalla is to compete in building tankers, bulkers and utilised cargo vessels. Kockums has had so few orders over the last two years that the yard is facing a financial crisis. Massive staff cutting is under way. Mr. Ebbe Krook, the new managing director, has stated that Kockums may have to be

closed down well before the restructuring plan is worked through.

Uddevalla has been faring better with a current total of 10 vessels on order and under construction, although the yard is expected to return a loss this year, as in 1980.

Arendal has been the big winner, doing a brisk business in offshore orders. It recently landed a SKr 350m contract for a Pacesetter-type of accommodation and maintenance rig.

The most recent loser has been the Öresund yard, the only large industry in the town of Landskrona, which is being shut down by 1983. For this purpose, SKr 1.45bn was set aside in the restructuring plan.

This picture of gloom, however, has at least one—albeit minor—bright spot. There is still a privately owned shipyard in Sweden, Oskarshamn. It belongs to the family-owned Johansson group, which keeps its financial results under tight wraps.

Despite recent over-expansion within the shipping activities, the company's yard is understood to have always done well, producing medium-sized specialised vessels such as oil tankers of the 20-24,000 deadweight ton (dwt) class.

Production has largely gone to filling the group's own order-book, but increasingly, Johansson is looking for more external orders in certain niches of the international market. For example, the group is negotiating with the Turkish Government for the sale of a 24,000 dwt tanker.

Heavy vehicles spearhead export successes

MANUFACTURE of transport equipment is a source of both strength and vulnerability in Sweden's industry. It is in fact remarkable that a country as small as Sweden has been able to build up and retain such a substantial output of cars, trucks and aircraft in one of the most competitive businesses in the world.

The importance of General Motors and the car industry to the U.S. economy is well documented. In relative terms Sweden's vehicle industry is even more important for its economy since it depends far more on its ability to sell on foreign markets.

The vital core of the Swedish vehicle industry is the manufacture of trucks. Last year both Volvo and Saab-Scania made losses on their cars but their trucks pulled in earnings which exceeded group profits as a whole. Although neither company gives a breakdown of turnover and earnings, it is understood that each earned more than SKr 1bn (\$200m) pre-tax from sales of trucks and buses.

Exports of trucks and buses amounted to over SKr 5.5bn last year, or around 4 per cent by value of total Swedish exports. Although three-quarters of deliveries are made to the Nordic countries and Western Europe, the Swedish manufacturers have succeeded in diversifying into other markets, particularly the Middle East. More than 80 per cent of output is sold abroad.

The secret of the Swedish success is their specialisation in the heaviest class of trucks, those of 18 tonnes and over, and their emphasis on quality and durability. Whereas many other truck makers assemble their vehicles from components bought from outside suppliers, the two Swedish concerns design and build their own drive lines.

Local production has enabled them to penetrate distant markets. In others they have managed to develop a sufficient sales volume to support the back-up and service organisation.

which is another factor in their success.

Last year Volvo, which also makes medium-sized vehicles, sold 28,300 trucks worldwide to a value of SKr 6.56bn. Income climbed by SKr 560m. Deliveries were down by some 1,700 but in a declining world market Volvo increased its market share.

Scania earned SKr 5.6bn on

TRANSPORT EQUIPMENT

WILLIAM DUFFLORCE

its trucks, of which it delivered 24,000 and a further SKr 612m from its buses. Its return on investment is even higher than Volvo achieves on its truck operation.

Both are investing in expansion and market penetration. Saab-Scania estimates that 60 per cent of its capital spending over the next few years will go into trucks and buses while Volvo is buying White Motor Corporation in a bid to conquer the American market.

Yet if all signals are "go" for the truck operations, the Swedish manufacturers cannot look ahead with equal confidence in their car businesses. Both sold fewer cars for less money last year and both ran into the red. They also have different strategies for survival.

Volvo made 270,000 cars last year and has capacity for well over 300,000. It has sold a minority shareholding in its car corporation to Renault of France and last month it negotiated a deal under which the Dutch Government is taking majority control of the factory in the Netherlands producing the medium-sized Volvo 340 models. Volvo has never made a profit on its Dutch operation. In the first quarter of this year, helped by a rising dollar rate, Volvo's car business returned to profit. Like most other European manufacturers Volvo has shown itself nervous

about Japanese competition but with its balance sheet cleared of the Dutch operation it should have a better chance of consolidating its share of the market, in which its larger 240 and 260 models compete.

Saab has had something of a technical triumph with the introduction of its 900 models and its turbo engine in 1978. These models, which give greater profit margins than its older models, brought the car operation into the black in 1979 but could not keep it there last year.

This year Saab is hoping to raise deliveries from 66,000 to 74,000 cars. For the longer term it is counting on co-operation with Lancia to produce a new car for the late 1980s.

It is just possible that the Swedish car industry has an ace up its sleeve. United Turbine—90 per cent owned by Volvo—has been testing a gas turbine engine with a new transmission system which could turn out to be the first practicable such engine for use in private cars.

Another impressive feature of Swedish engineering is that it is still in the aerospace business. How much longer this will be so is a matter of politics and the future size of the Swedish defence budget, but Saab-Scania has just submitted specifications and price for a new multi-combat light aircraft, code-named the JAS, for the Swedish Air Force which could keep it in business until the end of the century.

It is also making a bid for a profitable share of the civil aircraft market by building together with Fairchild Industries of the U.S. a 34-passenger commuter airliner, the SF 340.

Even in railway transport Sweden has advanced technology to offer. ASEA's electric motors are being built under licence in Britain for British Rail's 155 mph Advanced Passenger Train and the Swedish group is picking up major international orders for its thyristor locomotives.

Ericsson standard bearer for leading growth sector

ELECTRONICS

WILLIAM DUFFLORCE

THE SWEDISH electronics industry is both lopsided and dynamic. It comprises about 350 companies the majority of which are small but in terms of the number of jobs created represent the fastest-growing sector in Swedish industry as a whole. Nevertheless, roughly two-thirds of total electronics output comes from the 10 largest companies and one concern, the L. M. Ericsson telecommunications group, dominates the scene and is increasing its dominance.

Because of Ericsson's presence, the Swedish industry is heavily concentrated on communications electronics and the manufacturing of computer equipment, which together account for well over 60 per cent of total production. On the other hand, expansion has been most swift recently in industrial and medical electronics with output of measuring instruments also accelerating fairly fast. This pattern indicates that the Swedish industry, which primarily harnesses rather than develops basic electronics technology, is moving into those fields which appear to be the most expansive on the world scale.

Manufacture of components—the crucial semi-conductors or integrated circuits—is relatively small scale in Sweden but two companies produce custom-designed circuits and investment is now going into expanding the country's capacity to design and build such circuits. There are no plans to compete in the making of standard circuits.

Robots

The Swedes also have been applying electronics to their mechanical engineering plants faster than most countries. They have already installed some 4,000 numerically-controlled machines and about 1,000 industrial robots on their production lines.

A recent study by the State Industrial Board (SIND) revealed that of roughly 1,500 mechanical engineering companies it estimated could benefit from the introduction of electronics, some two-thirds had already begun to do so.

The result surprised the investigators, who had started with the assumption that the Swedish companies were not exploiting sufficiently the opportunities offered by electronics. However, it has not diminished SIND's belief that better utilisation of electronics technology is essential to maintain the engineering industry's competitiveness.

Even today, at 2.5 per cent of GNP, Swedish electronics production is in relative terms third only to that of Japan and the U.S. It is higher than in West Germany, France or Britain and well ahead of its Nordic neighbours. This position has been achieved with modest state support compared with that available in many other countries.

SIND gives a figure of SKr 17bn (\$3.5bn) for the sales value of electronics output in 1980. This includes exports of some SKr 6bn, of which the two principal items are telephone exchanges and data equipment.

Imports are roughly equal in value to exports with components accounting for about SKr 2bn and data handling equipment for slightly more than SKr 1.5bn.

One problem area has been the uncompetitive output of consumer electronics. The state has had to come to the aid of Luxor, the domestic manufacturer of television sets, and SIND is currently looking into the situation of a few exposed companies.

The Ericsson group is by far the heaviest investor in the industry. Last year it bought 90 per cent of Datasab, a manufacturer of computers and data terminals, which had been owned half by the state and half by Saab-Scania and which had been running at a loss.

This takeover is part of Ericsson's thrust to diversify from its present dependence on sales of public telephone equipment into the private market for terminals and communication networks. It had previously formed a separate division to work with private data networks and equipment for the "office of the future."

Ericsson is trying to carve out a larger share of the private communications market but the move also has a defensive element in that it is a reaction to the trend among computer manufacturers to add voice communication to their equipment

and to get into the office market.

Datasab's small business computers and terminals give Ericsson a channel to the private market and some important applications. Datasab has supplied over 100 U.S. banks, including Citibank, with equipment and has established itself strongly in Florida, for example.

Ericsson is currently focusing on the American market, having formed last year in partnership with Atlantic Richfield a new cable manufacturing group, Anaconda-Ericsson, which also has a small electronics subsidiary.

The Swedish group is working on a new digital PABX exchange and seeking ways of linking voice and data communication more effectively. It is thinking in terms of integrated networks based on a new family of products.

The ultimate goal is to make components with which we can build up systems for all types of communication. With Datasab and our own development strategy we are on the way towards a complete system, says Mr. Gösta Lindberg, the senior vice-president in charge of research and development.

Ericsson is a multinational concern with worldwide sales last year of \$2.6bn. Its computerised AXE telephone exchanges have been ordered by 23 countries. A modular system, which provides for regular upgrading as new technology becomes available, AXE has made Ericsson a leader in public telephone switching.

In Sweden, Ericsson not only dominates because of its size but also provides the electronics industry with a technological base through its subsidiary, Rifa, which is one of two companies manufacturing components, including integrated circuits. The other is ASEA-HAFO, a subsidiary of the electrical engineering group.

In addition to two plants in Sweden, Rifa has units in France and Australia. It produces capacitors, monolithic circuits and hybrid circuits of the thickfilm type. Its integrated circuits are almost exclusively custom designed.

Some 40 per cent of Rifa's \$72m turnover in 1980 was absorbed within the Ericsson group but the company is now

investing heavily in a new design centre for semiconductor technology, which promises to be a very important base for Swedish electronics in the future.

Concentrated

In the past Rifa has specialised in bipolar conductors while ASEA-HAFO concentrated on MOS technology and has also been working on SOS techniques. Recently, however, parallel with the decision to build the new design centre,

manufacturer of industrial robots in Europe and, according to Mr. Björn Welchrodt, manager of the robot company, it is aiming to achieve a 20 per cent share of the world market in a few years.

Within the industrial automation field but at the other end of the scale among the small electronic companies, the star performer in recent months has been Selcom. Formed by a small group of engineers in a Gothenburg laboratory, it developed a technique of using

successful from the unsuccessful companies. It concluded that the winners were those which dared to bring in outside help for finance and production while themselves concentrating on product development and testing. Selcom, for instance, turned to an investment company for finance and management.

The outcome of SIND's first investigation into the electronics industry in 1979 was recommendations for selective government financial aid amounting to SKr 146m spread over three years and concentrated in four areas.

It proposed increased grants to the technical universities for the purchase of equipment which would enhance their capacity to design and develop components, especially integrated circuits. It also wanted cash backing for companies' own research into semi-conductors.

To hasten the growth of awareness of the importance of electronics SIND suggested that funds be made available for secondary schools and universities to buy better training equipment. It also wanted money spent on promoting co-operation between semiconductor manufacturers and the smaller electronic companies in the development of semi-custom designed circuits.

Finally, it recommended adoption of a system similar to British's MAP (micro-processor application programme) under which mechanical engineering companies about to introduce electronic equipment could receive financial help to employ consultants.

So far only the proposal to increase grants to the technical universities is being implemented. On the semi-conductor side Rifa was given a SKr 20m loan by the Industrial Development Fund to help finance its new design centre.

However, the Swedish state is strongly involved in electronics development through Elmentel, the development company jointly owned by Ericsson and the Swedish telecommunications administration. State procurement, for instance, of locomotives for the railways and of turbines for the State Power Board has also played a role in promoting Swedish electronic technology.

ELECTRONICS MARKET 1980

	Sales (\$K m est.)	Percentage
Communication electronics	6,500	38
Computer equipment	4,500	25
Industrial electronics	2,900	12
Consumer electronics	1,500	9
Components	1,000	6
Medical electronics	900	5
Measuring instruments, etc	700	4
Total	17,000	100

Source: Roland Steen, State Industrial Board.

Rifa has been moving into MOS technology on its own account.

ASEA has its own electronics division geared mostly to developing equipment for its locomotives, turbines and process control machinery. Its most spectacular advance has been work on industrial robots, which last year emerged as a separate division with its own management.

Production facilities for ASEA's two robots, which are mainly used for arc and spot welding, have been expanded at its Västervik headquarters to give a capacity of 700 machines a year.

The company opened a robot centre in Detroit after winning orders from General Motors and in April this year ASEA announced that it was taking over production of Electrolux's pneumatic material handling robots. At the same time it reported "breakthrough" orders for robots from two West German car makers, Daimler-Benz and BMW.

ASEA is already the leading

infra-red rays to measure moving objects.

This instrument, dubbed the opticator, feeds information into a computer, where the dimensions of the object can be compared with specifications and quickly corrected. It opens up the possibility of testing every product on a production line rather than having to do random checks. Among Selcom's customers is General Motors.

Dynamic

The small companies—those with fewer than 200 employees—provide only 7 per cent of total Swedish electronics production but SIND discovered in its study of the industry that they were among the most dynamic. They expanded the number of jobs by 23 per cent in the 1975-79 period compared with a 7 per cent decline in Swedish manufacturing industry as a whole.

SIND tried to isolate the elements distinguishing the



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SWEDISH INDUSTRY REPORTS

VOLVO
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SWEDISH MATCH

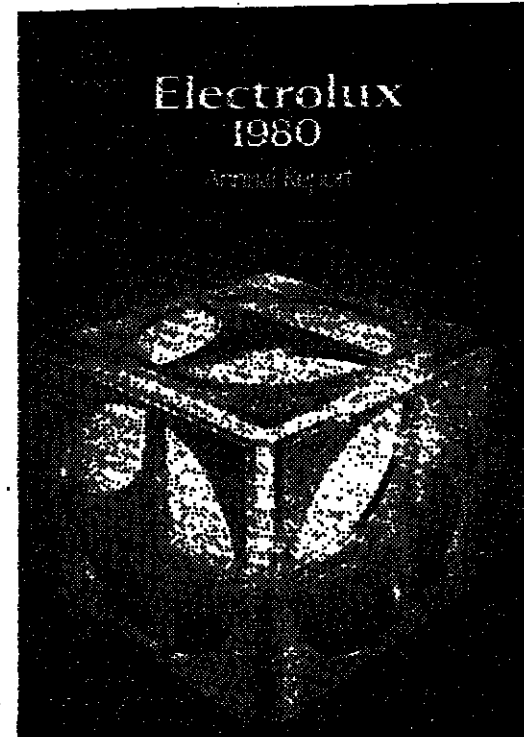
Swedish State Company Ltd.
Statsföretag AB

AlfaLaval
AGA
BAHCO

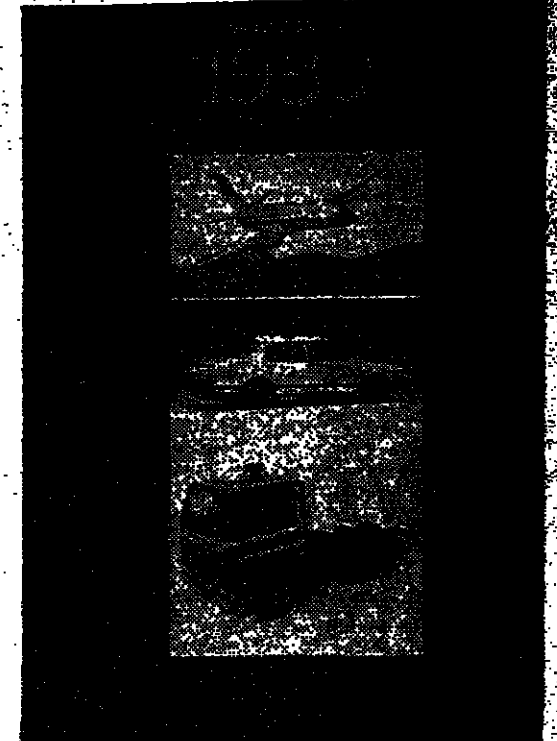

SCA has entered the 1980s with an enormous programme of investments aimed at the future. Projects already approved involve expenditure of SEK 2,500 million in plant machinery during the period of 1980-1983. Among the projects are modernisation and enlargement of the Ostrand bleached kraft pulp mill, expansion of BAKAB's production of hydroelectric power and comprehensive investment in the Molnlycke hygiene programme. The financial strength of the SCA Group is illustrated by the fact that the investment programme will be 80% self-financed. 1980 was a good year for the Group. The surplus increased by 28% to SEK 688 million.



Alfa-Laval Group sales in 1980 increased to US\$1,355 million income, before special adjustments and taxes, reached USD 99.5 million. Production capacity utilisation greatly improved. Biggest sales increase in industrial sector, particularly in the energy field and shipbuilding. Considerable increase also in food industry. Sales to agriculture somewhat reduced owing to restrictions in some European countries. Alfa-Laval Group comprises some 80 companies totalling 45 factories in 30 countries. Sales representation in 120 countries. 18,000 employees. Main sales outlets: Farming, and industry: food, chemical, power, shipbuilding. World product leaders in centrifugal separators, compact heat exchangers, marine refrigeration systems, and milking machines.



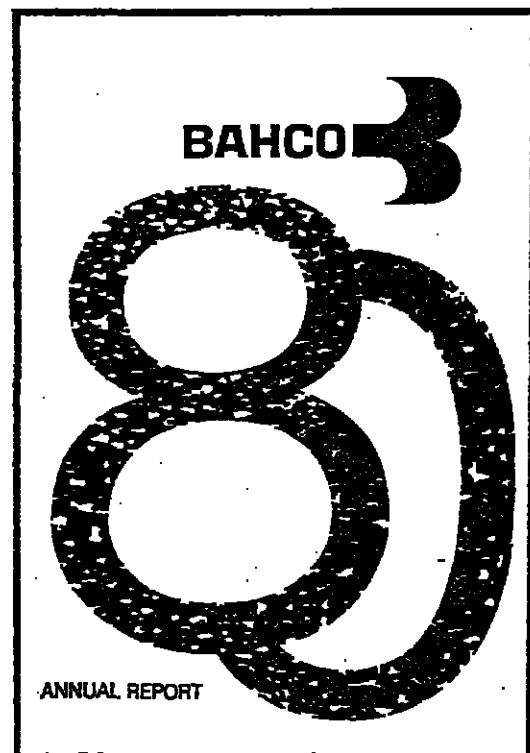
Electrolux is one of Sweden's largest industrial groups. Its sales in 1980 were worth close on SKr23bn and its results after financial items were SKr1,003m. More than 100,000 people are employed by the Group, 40,000 of them in Sweden. Electrolux is one of the world's leading producers of vacuum cleaners, household appliances and power saws. Commercial cleaning service is a rapidly growing line of business in Sweden and abroad. Other prominent branches of activity are catering equipment, agricultural machinery and office products. With the acquisition of Granges in 1980, the Group's business now includes metal production and contracting as well.



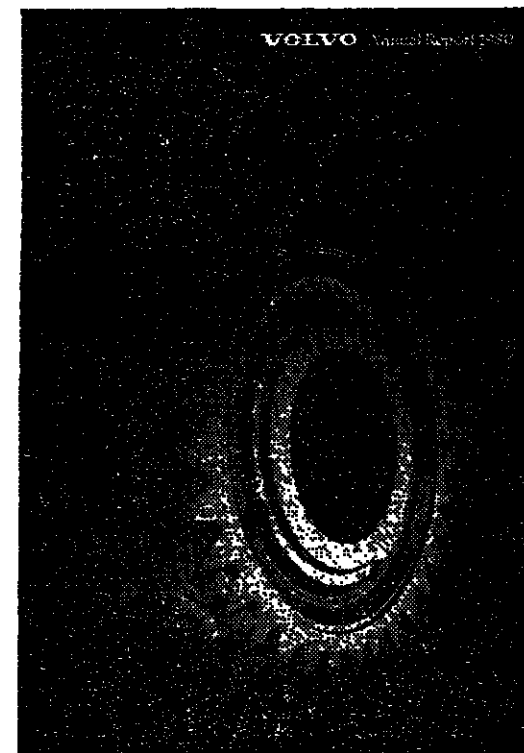
Saab-Scania has earned its international reputation for sound engineering, technological innovation and high standards of manufacture. With 40,000 employees Saab-Scania is one of Scandinavia's largest industrial groups. In 1980 Saab-Scania continued to focus its efforts on technologically advanced products. A number of significant product innovations were introduced: a new generation of Scania trucks for heavy loads, a Sedan model in the Saab 900 series, the Saab-Fairchild 240 commuter aircraft, the Viking research satellite. Sales rose to SEK 13,969m of which 55% on foreign markets. Income before extraordinary income and expenses amounted to SEK 970m (1981).



Swedish State Company is the parent company of a group of companies owned by the Swedish state. Net sales in 1980 were some £1.4 billion, of which 50% were sales abroad. The Group is active in industries such as iron/steel, pharmaceuticals, forest products, engineering etc. The Group's capital expenditure in 1980 amounted to £233.4 million—equivalent to 13% of Sweden's total industrial investment. In 1980, the consolidated result before year-end appropriations and taxes was £40.2 million. The Group has some 46,400 employees.



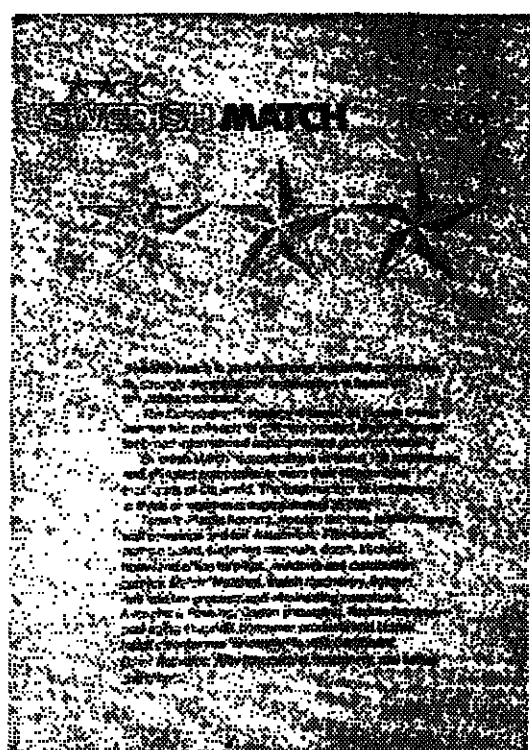
THE BAHCO GROUP
 Founded in 1892 in Sweden. Among the world leaders within their main areas of activity:
 —Automation and mechanisation:
 pneumatic and hydraulic equipment, control systems
 —Hand and power tools
 —Products, systems for air treatment
 Invoiced sales increased by 26% to SEK 1,222 million. A strong expansion is foreseen for 1981—partly through acquisitions—which will roughly double these figures. Number of employees: 5,106.



Let's get the Swedish industry in focus again! Capital expenditures have been low for several years in a row. But that doesn't apply to Volvo, which invested SEK 4 billion in property, plant and equipment during the years 1977 through 1980. The year's investment programme was larger than that of any previous year. Volvo strengthened its position among the world's manufacturers of transport vehicles. Our programme in the field of energy continued. In ever stiffer competition, we held our share of the market for passenger cars—and improved our positions in other product areas. In 1981 we expect to invest close to SEK 2 billion in Volvo's future.
VOLVO 1980
 Employees 63,900
 Stockholders 125,000
 Sales SEK 23,803 million
 Income before allocations and taxes SEK 1,007 million



The Fortia Group's competence in biotechnology enables its three Pharmacia companies, based in Uppsala, Sweden, to produce pharmaceutical, diagnostic and separation products for the International Market. Pioneering research by Nobel Prize winner, Thellus at Uppsala University laid the foundation for joint development with Pharmacia which resulted in unique products such as Sephadex® for biochemical separations and Cytodex® for cell culture which revolutionises production of interferon, vaccines, etc. Pharmacia Pharmaceuticals is a world leader with a pharmaceutical preparation and pioneered the use of synthetic blood replacement media. Pharmacia Diagnostics developed immunochemistry towards routine applications by hospital laboratories for the diagnosis of allergy and hormonal disorders. A commitment to research and widespread collaboration with academic researchers enables Fortia to expect substantial future growth for Pharmacia business.



Swedish Match is an international industrial corporation. Its strongly decentralised organisation is based on the product concept. The Corporation's strategy is based on closely linked internal ties between its different product areas, potential for broad international expansion and good profitability. Swedish Match operates through about 150 subsidiaries and partly owned companies in some 40 countries throughout the world, with about 35,000 employees. Sales in 1980 amounted to SEK 6,486m. Tarkett: flooring and wall coverings; Katrinefors: building products and furniture; Match: matches, match machinery, lighters, grill and other fire products; Åkerlund & Rausing: packaging and packaging systems; Cardboard; Other Activities: chemicals and others.



AGA is one of the leading gas companies in the world with production in 21 countries in West Europe, Latin America and in the USA. The principal products are the atmospheric gases oxygen, nitrogen and argon and the combustible gas acetylene. The gas business in 1980 accounted for more than half of the sales of the AGA Group, which totalled SEK 4,600 million. The remainder is from the subsidiaries Frigoscandia, Pharos and CTC. The AGA Group income before non-recurring items, year-end provisions and taxes increased by 19% to SEK 360 million in 1980. The return on total assets was 11.8%. Calculated net income per share was SEK 23. The investments in property, plant and equipment were SEK 574 million, of which SEK 415 million was in the Gas operations.

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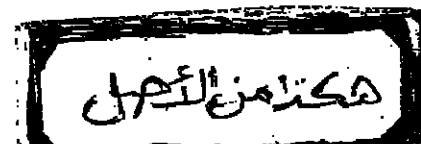
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Jason Crisp reports that microchip manufacturers are struggling in the face of the world recession and high interest rates

Microchips: down but by no means out

THE MANUFACTURERS of microchips, the driving force behind the new revolution in telecommunications and computer technologies, are dazed from the bruising they are receiving in the current world recession.

Some semiconductor manufacturers have seen profits sliced nearly as thin as a silicon chip, others have seen revenues fall as their prices have been cut and cut again. Several are shutting their plants for periods this summer.

The problems have been most severe for the makers of "mass market" chips like Texas Instruments, Intel, Motorola and National Semiconductor. Smaller, more specialised chip makers have also not escaped unscathed.

But at the same time a huge capital investment programme is continuing as companies build up capacity for the boom they all hope is round the corner. This is straining finances to the limit.

What has happened? First there was an enormous excess of capacity which has come on stream over the past 18 months. This extra capacity, primarily installed by the U.S. and Japanese semiconductor giants, was installed following the great shortage of microchips between 1976 and the middle of last year.

At the time of the last slump in the semiconductor industry in 1978 all the U.S. companies started capital investment programmes and then levels and this left them unable to meet the boom in demand when the market picked up again.

The second problem is that semiconductor manufacturers have been hit by the world recession (particularly in Europe) and by high interest rates (particularly in the U.S.). Computer manufacturers still

suck in vast quantities of microchips but a number are facing problems, such as the U.S. company Burroughs and Britain's ICL. Still computers remain a growth area—notably for the makers of mini-computers like Nixdorf in Germany and Digital Equipment in the U.S. However some companies are delaying their purchases of expensive systems. And there has been significant destocking of components.

Demand for microchips from telecommunications has remained fairly strong but it is not growing as fast as the chipmakers would like. Hardest hit by the recession has been demand for consumer products containing electronics, from televisions and radios, hi-fi equipment and video to sophisticated washing machines and micro-chip controlled hairdriers.

But it is not so much that demand has fallen, rather that the phenomenal growth in it has slowed down. And this hurts the manufacturers because they are totally geared to expanding at growth rates of 25, 30 per cent or more, which have been normal for most of the 1970s. Furthermore they need the growth to finance the ever greater cost of developing new generations of products that cram even more electronic components like transistors on to a chip.

The third problem is an inevitable consequence of the second: excess capacity has sparked a ferocious price war.

The average price of 16K RAM memory used in almost every product in which a microprocessor is to be found, in February last year was \$5.38 and by February this year it was \$3.82 according to the U.S. Semiconductor Industry Association (SIA). But today no one would

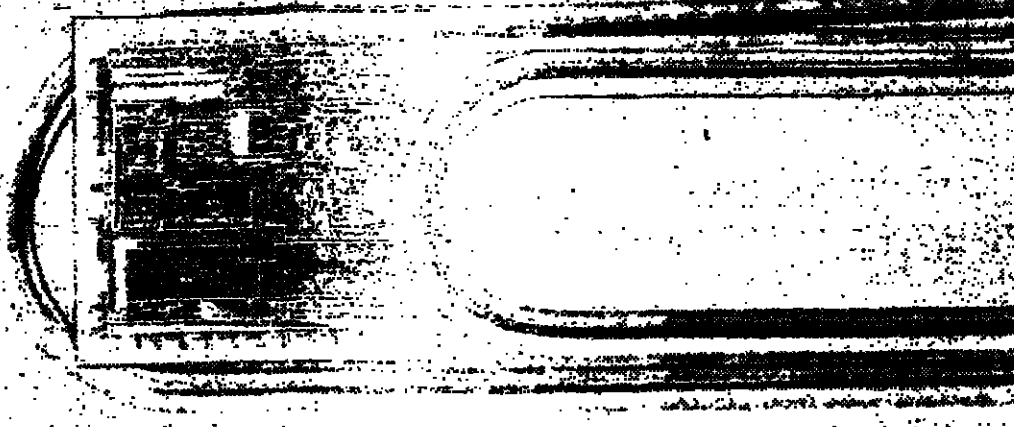
Texas Instruments, the major U.S. microchip manufacturer, yesterday cut its British workforce by 150, part of its worldwide cutback of 2,800 jobs. This is further evidence that the mass market chip makers are being particularly hard hit in the current recession.

expect to pay more than \$150 for it.

The effect of this is well illustrated by the first quarter results from Intel, one of the U.S. which has boasted the highest margins in the industry. In the first quarter of 1981 its profits plummeted from \$24.1m to \$2.1m on sales which fell from \$203.8m in the first quarter of 1980 to \$184.6m this year.

The fall in revenues obviously exacerbates the fourth problem: how to pay for the heavy investment needed to move into the next generation of equipment. The U.S. manufacturers are acutely aware of what happened last time they cut investment: when the boom came so did the Japanese.

While Japanese sales in the key U.S. markets were minimal in 1975 they are now estimated at 7 per cent by the SIA. But for certain products it is much higher. For instance the Japanese now have 40 per cent of the market for 16K/8RAMs which are consumed in great quantities by computer makers. There are considerable fears in



The MAC-4 one-chip computer, developed by Bell Labs, in a standard paper chip

the U.S. that the Japanese will have an even bigger share of the next generation of memory chip, the 64K which can store four times as much information as the 16K.

Equally worrying for the chip makers is that as each generation of equipment gets more expensive it also lasts less long before it is out of date. A recent study by the SIA found that the average U.S. semiconductor company has to spend 28 per cent of sales revenue capital on investment and research.

The research element has remained more or less constant throughout the last decade at 7 per cent of sales. But capital investment has risen from 12 per cent in 1970 to 21 per cent. And the average age of installed equipment to make the chips has been falling steadily to 4.4 years, 20 per cent less than in 1975.

The rapidly rising cost of investing in microchip fabrication has made it increasingly hard for new companies to enter the field to make the mass-produced chips which go

into a diverse range of products from computers to pocket calculators and electronic games like Space Invaders.

Indeed, the British attempt to break into the mass chip market has needed £50m government investment through the National Enterprise Board and a further £35m in loans. As the expense of installing equipment to make the microchips rises so it becomes harder for new companies to enter the mass market.

The market for so-called custom-built chips is somewhat different. Here several European companies—like Ferranti, GEC and Plessey in Britain, Siemens and Bosch in West Germany and SPS-Ares in Italy—have found a niche in the market not served by the mass-market chip makers. But how secure this niche is remains to be seen.

The major U.S. and Japanese chip manufacturers have for some time been making microchips in different centres around the world including the Far East and Europe. But in general the technology de-

veloped and used in Europe by American and Japanese companies is some way behind the "state of the art" technologies used in the home countries.

The effect of the present problems of the semiconductor industry in the U.S. has been considerable.

Texas Instruments (TI) the world's largest vendor of microchips recently announced it had cut its U.S. workforce by 2,800 (3 per cent) and was dropping several product lines. Yesterday it also cut its British workforce.

One of the products TI dropped was magnetic bubble memories, a rugged memory device which has proved difficult to produce in quantity at the right price. TI invested between \$50 and \$100m, over a ten year period.

National Semiconductor, with a reputation for being the meanest and toughest company in a ferociously competitive industry, has not escaped unscathed with earnings in the third quarter fiscal 1981 falling from \$12.4m last year to \$7.3m. Signetics, the U.S. microchip

subsidiary of Philips, the Dutch electricals giant and probably the largest European producer and consumer of microchips, has just announced it is shutting its factory in Sunnyvale, California for 10 working days this summer. Another leading U.S. semiconductor manufacturer, Advanced Micro Devices, has also announced plant shutdowns in the summer.

But none of this means that this is the end of the boom in microelectronics. There is broad agreement in the industry that it is only a hiccup even though it is bigger and nastier than expected.

And the industry's reaction differs in two ways from the 1975 slump. First the level of redundancies is lower, partly because of the great difficulty in rehiring staff in boom times. Skilled engineers may have to be paid a "signing bonus" to lure them to join a company in addition to high salaries.

The other significant difference is that capital expenditure has not been slashed this time. The SIA estimates that capital expenditure and research is continuing at "very aggressive levels." There has been some holding back on facilities where the lead times are shorter, but the building of factories has continued unabated.

There are also some signs that the U.S. market is just beginning to pick up. One of the key ratios is "bookings to billings" this crept over one-to-one in May for the first time since June last year.

A number of companies say they expect the U.S. market to recover in the last quarter of this year. There is still much pessimism about Europe particularly because of the state of the UK and German economies. Manufacturers report that France, up until now very strong because of the great Government expenditures on

information technology, is also somewhat uncertain because of the elections of a socialist Government.

Semiconductor manufacturers are convinced that there are a number of areas which will bring massive growth and justify the current investments in increased capacity. These include:

● Office automation which is expected to become one of the major growth areas as big companies install sophisticated communications and data processing equipment.

● Telecommunications, already a large consumer of semiconductors, and expected to grow strongly as countries throughout Europe throw out their ancient electromechanical exchanges and replace them with sophisticated electronic ones which resemble computers.

● The car industry, also one of the foremost areas for the future.

In the U.S. where there are strict laws on exhaust emissions there is already widespread use of computerised engine control systems. General Motors boasts it is the largest computer manufacturer in the world as every petrol engine car now has a microcomputer controlled engine management system.

● Consumer products of all kinds from washing machines and televisions to microchip controlled home security systems. This market is expected to continue to grow, but at a slower rate than heretofore.

● Industrial applications particularly as robots become more widely used.

As one manufacturer put it: "We can see the light at the end of the tunnel all right but we still can't make out how long the tunnel is yet."

Letters to the Editor

Comparative productivity

From the *Director General, The Confederation of British Industry*
Sir—It is a pity that your correspondent (Mr. Geoffrey Mills, June 11) does not direct his undoubted powers of effective communication to Britain's current situation rather than a summing up of recent history, pungent though that is.

There is very little in his catalogue of comparisons between Britain and Japan and West Germany over the last 15 years—comparative productivity, share of world trade and so on—which I or any member of the CBI would disagree with. Over this period their pay increases have been much lower than ours, while their productivity has been much higher. As a result the labour costs per unit of output have increased nowhere near as fast as ours. It is because they have been effective in managing their real economies that these countries have been able to succeed in the way Mr. Mills describes and the exchange level of their currencies is a reflection of that success. Partly because of what Mr. Mills refers to as the "major miracles" of North Sea oil and gas, sterling has appreciated since the end of 1976.

Combined with our excessive pay settlements and poor productivity, this has meant a frightening loss in our international competitiveness—since the end of 1976 the unit labour costs of our manufactures in world markets have increased by over 50 per cent more than our competitors.

The efforts of the CBI starting as we unfortunately have to from this difficult position, are directed towards creating a climate in which British industry can emulate the kind of success enjoyed by Japan and West Germany. For this, as we make clear in our policy document, "The Will to Win," we need action and co-operation over a wide field by Government, trades unions and management. We also, perhaps above all, need realistic pay settlements. A lower exchange rate for the pound now against the "basket" of foreign currencies which covers the major share of our trade would be a more genuine reflection of our real economy. We have to make ourselves more efficient—we are not arguing for a return to the soft option of continually bailing out excessive pay settlements by devaluation, but we do not believe it is in our interest to try to commit ourselves to competing in foreign markets with an artificially inflated economy. (Sir) Terence Beckett, Centre Point, 103, New Oxford Street, W.C1.

Advice to small businesses

From Mr. Simon Greenly.
Sir—The role of auditor in aiding small firms is a debatable one, as Mr. Partridge suggests (June 12). The key question is, are they indeed uniquely placed to provide these companies with the advice on financial analysis and formulation of strategy?

As advisers to smaller companies, it is our experience that it is asking the impossible to expect the same person to carry out a watch-dog role as auditor, and at the same time take the initiative by offering business advice with the risks inherent in doing so. This requires mental gymnastics beyond the scope of most of us. Additionally, accountancy firms (particularly those likely to be used by small businesses) find they have their work cut out just keeping abreast of change in both practice and law, effecting their traditional auditing and tax function.

As a nation we have failed significantly to train a body of men trained in finance with substantial first-hand commercial and industrial experience. New entrants have turned down industry in favour of the professions, for reasons of social status—and that offers no hope at all. Simon Greenly, Stafford Robert and Partners, 354, Fulham Road, SW10.

Missiles in Lebanon

From the *Chargé d'Affaires, Embassy of the Syrian Arab Republic*

Sir—The report of your correspondent, Anthony McDermott, entitled "Saudi back Habib Mission," which was published in your issue of May 29, has been misleading and far from being objective. We would have no undertaken to correct you, had not the statement been attributed to His Excellency Farouk Al-Shara, the Syrian Minister of State for Foreign Affairs. The conclusion Mr. McDermott reached was incompatible with the spirit of the interview with him, and contrary to the statements given to Mr. McDermott. Mr. Al-Shara, as the records of the interview prove, maintained that the Saudis have many reasons to back the Syrian stand on the so-called "Missiles crisis in Lebanon." These reasons, which were explained by the Minister, were entirely neglected in the Financial Times report.

Mr. Al-Shara stated—that Saudi Arabia, as an Arab country bordering Israel, is bound to be affected by Israel's expansionist policy, which constitutes a real threat to the security of Saudi Arabia, no less than the threat to the security of Syria. The persistent Israeli intervention in the internal affairs of Lebanon, coupled with Begin's extortionist demands of a sovereign Arab state, and his attempts to dictate to it how to behave, have caused Saudi Arabia and other Arab states a lot of concern and alarm. Any silence vis-a-vis the Israeli demands would have only resulted in legitimising Israel's intervention and violation of the sovereignty of an Arab state.

In his three visits to Syria, Mr. Habib submitted nothing but Israel's demands which were, naturally, rejected by Syria as they constitute a violation of Lebanon's and Syria's independence and sovereignty. Arabs are unanimous in condemning the Israeli intervention in the internal affairs of Lebanon. Saudi efforts concentrated on bringing an end to this flagrant Israeli intervention. As for the presence of the Arab deterrent forces in Lebanon, it took place at the request of the legitimate Lebanese Government. This

request which was endorsed by the Arab League. The Arab peace-keeping force has the full right to safeguard Lebanon's independence, unity and sovereignty.

It ought to be noted that top Saudi officials have made frequent statements to this effect, supporting the Syrian stand and condemning the Israeli aggressive policies. Zouheir Naimani, 8, Belgrave Square, SW1.

Work for the worker

From Dr. W. P. Grant.

Sir—Your editorial (June 12) about the rather neglected report by the Public Accounts Committee on the cost effectiveness of regional policy is to be welcomed, if only because it re-opens the debate on this important subject. One of the difficulties that arises in discussing this question is the lack of clarity surrounding the objectives of economic policy. One of the merits of Judith Marquand's study for the Government Economic Service is that it draws attention to the fact that, whereas employment objectives have been the implicit dynamic of regional policy, they are only explicitly recognised in Section 2 and hence, large sums of money have been given to capital-intensive projects which would have probably located in the same place anyway. Although the importance of the stability of a regime of investment incentives was stressed in evidence to the committee, as the final report notes, "the desire for a stable system should not stand in the way of changes when the need for these is demonstrated."

What is needed is a debate about the relative merits of location specific and industry (or technology) specific industrial policies, and given the inevitability of some form of regional policy, a dispassionate assessment of the relative merits of "worker to the work" and "work to the worker" policies. Only then can we distinguish between those policies which are genuinely cost effective and those which reflect the character of the UK political system.

W. P. Grant, 194 Rugby Road, Leamington.

Shennanigans at Lloyd's

From Mr. Anthony O. R. Mitchell.

Sir—The Committee procedures involved in the passage of the Lloyd's Bill through Parliament seem to raise more questions than they answer.

How is it that 80 per cent of the membership of Lloyd's, who provide the bulk of the capital necessary to support this valuable industry, should only have eight representatives on a council of 25 members? Why should the Society of Lloyd's enjoy almost complete immunity from actions for negligence at the suit of its members who themselves have unlimited liability when such immunity is not enjoyed by similar institutions such as The Law Society, The Stock Exchange and The General Medical Council? Why was the solemn undertaking given by Sir Graham Page during the second reading debate in parliament that the

immunity clause 11 in The Bill would be withdrawn, not honoured?

Why does the public interest demand that members of Lloyd's be required to change their agents, who represent them in their insurance business in the market, to a names agent who is completely divorced from that member's underwriting business for which the member is liable to his last penny? Is not the whole expensive and complicated procedure which requires that amendments be returned to the whole of the membership of Lloyd's and places the decision making power in the hands of a small committee with little or no business or insurance experience itself in need of reform? Surely the public interest demands that the Lloyd's Bill be made as near perfect as possible and that there should be reasonable protection as well as freedom of choice for the members of Lloyd's who have created this most valuable of institutions by guaranteeing unlimited liability the risks they insure—a liability which is not accepted or required in any other business area.

Surely Parliament should be closely concerned in supporting and strengthening this unique institution. Anthony O. R. Mitchell, Deputy Chairman, The Association of External Members of Lloyd's, 15, Bryanston Square, W.1.

Japanese quality circles

From Mr. D. Wallace Bell.

Sir—Christopher Lorenz rightly draws attention to the Japanese view that Japan's continuing increase in manufacturing productivity cannot be attributed to quality circles alone (Management Page, June 9). A group of 30 British industrialists from this association who recently visited Japan concluded that Japan's success stems from three things: an industrial strategy at both company and national levels geared to ever increasing exports and opening up new markets; management's objective of growth rather than short term profit; and workforce commitment.

In most of the large firms we visited, quality circles had been introduced some 15 years ago more to provide a sense of involvement on the shop floor, than for any actual improvements in productivity: it was thought might result from them, and they are still regarded in that light. Previously in Japan, as still commonly in the UK, whatever employee participation existed was largely at second hand through union or other representatives. Whatever else the small group activities have achieved (and most Japanese companies no longer call them quality circles), they have certainly brought participation right down to the shop floor. Everyone is involved in relation to his own job and his own immediate area, which is what most employees everywhere are interested in, and where they can make the most contribution. It is, I think, from this point of view that small group activities or quality circles should also be approached in British companies. D. Wallace Bell, Director, Industrial Participation Association, 78 Buckingham Gate, London, SW1.

Today's Events

UK's Special cabinet meeting to discuss economic strategy. Mr. Zenko Suzuki, Japanese Prime Minister, meets Mrs Margaret Thatcher, London. Mr Peter Walker, Agriculture Minister, at Associated British Foods conference to announce new capital investment programme, London. Sir Michael Edwards, BL chairman, speaks at American Chamber of Commerce lunch, Hillton Hotel, London. Overseas: European Parliament discusses budget contributions and expenditure, Strasbourg. Association of South East Asian Nations Foreign Ministers meet in Manila. Prince Charles attends Royal Ballet 50th anniversary gala performance of "Sleeping Beauty," New York. PARLIAMENTARY BUSINESS See Parliamentary News on page 10. OFFICIAL STATISTICS April provisional index of industrial production. Department of Employment publishes April indices of average earnings, and May indices of basic rates of wages.

COMPANY MEETINGS BAT Industries, St John's Smith Square, Westminster, SW. 12.00. Blockleys, Edgborough House, Walker Street, Wellington, Telford, Shrop, 12.00. British-Borneo Petroleum Syndicate, Winchester House, 100 Old Broad Street, EC, 12.00. City of Oxford Investment Trust, 41 Bishopsgate, EC, 12.00. Hawker Siddeley, Dorchester Hotel, Park Lane, W, 12.00. Hawtin, Metropolitan Hotel, Blackpool, 2.30. Hoskins and Horton, Midland Hotel, New Street, Birmingham, 3.00. John Lewis, 4 Old Cavendish Street, W, 12.30. John Mowlem Westgate House, Ealing Road, Brentford, Middx, 10.30. Mysen Group, Abercorn Rooms, Great Eastern Hotel, Bishopsgate, EC, 11.00. Parambe, 15 Christopher Street, EC, 12.30. Richardson Westgarth, Royal Westminster Hotel, Buckingham Palace Road, SW, 12.00. Securities Trust of Scotland, 29 Charlotte Square, Edinburgh, 12.00. Smith St Aubyn, White Lion Court, Cornhill, EC, 12.00. Sunderland and South Shields Water, 29 John Street, Sunderland, Tyne and Wear, 12.00.



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Companies and Markets

UK COMPANY NEWS

Int. Timber falls £7.6m: Saatchi & Saatchi expands outlook poor this year

THE DOWNTURN in construction industry activity has plunged taxable profits of the International Timber Corporation to £1.1m in the year to March 28, 1981, compared with £8.7m in the year ended March 28, 1980.

After CGA adjustments there is a pre-tax loss of £1.8m. The current year will certainly start off with an indifferent first half, says Mr Ronald Groves, chairman, and although recovery from the recession may occur in time to improve second half prospects, any sustained improvement is unlikely before 1982.

Turnover fell from £216.46m to £188.83m and trading profits from £12.67m to £2.58m.

The pre-tax surplus includes a realised profit of £1.68m (£368,000) on the sale of properties and investments and was struck after reduced interest charges of £3.46m (£4.3m). The chairman says total borrowings, as a proportion of shareholders' funds, were cut from 35 to 23 per cent.

A tax credit of £7.99m (£1.63m charge), including the release of all UK stock relief deferred tax amounting to £7.1m, resulted in earnings per 25p share ahead at 31.5p (26p). Without the release, earnings would be 6.9p.

After an extraordinary credit of £264,000 (£182,000 debit), the attributable profit emerges at £9.97m (£6.25m).

A final dividend of 2p makes the dividend total for the year 4p, against 8p previously.

Mr Groves says that although the cost of dividends has not been earned, and the year ahead is going to be far from easy, group reserves enable them to be paid from past profits.

Mr Groves says that after the 5 per cent reduction in activity in 1980, a further fall of 7 per cent is forecast for this year. There is evidence that the repair, maintenance and improvement sector is also less buoyant, although there are encouraging signs of greater activity in private house building.

He adds that the recession emphasised the fact that reduction in timber consumption in the recent past has not been matched by a similar adjustment in trade capacity. Changes which were inevitable and possibly overdue have been accelerated and benefits should accrue.

The group's workforce was reduced by over 700 to 3,500 during the year—the number employed has been cut by more than a quarter in two years.

Although capital expenditure was kept to a minimal necessary replacement, some £2m was spent on expanding the profitable merchants chain, including the acquisition of six new branches.

comment

International Timber opens the sector reporting season on a note

of pronounced gloom but there are one or two points to be made for the shares at 83p. First, the contraction dictated by severe construction industry recession is releasing cash. International is now 23 per cent geared and there should be further realisation possibilities once the panel and forest products divisions are merged. The decline of demand and Britain's diminishing importance in defining world timber prices brings the rationalisation of the domestic trade much closer. The spark in the Phoenix Timber price yesterday was some reflection of revived bid speculation, although for the moment these rumours have as much spice and flavour as a re-heated motorway dinner. Lastly, there is one area of real demand which will offset the widespread fall in timber volumes. Timber frame housing may now have a quarter of the new housing market; International believes that the share of housebuilding by this method will rise to about 60 per cent within three years and is confident anyway that new starts will hit an average of 300,000 annually throughout this decade. The extent to which International, and its peers, is seen to exploit this potential, rather than remaining a passive supplier to the housebuilders, may determine the level of positive investment support for the timber trade. International yields just over 7 per cent.

TAXABLE PROFITS of Saatchi and Saatchi, the advertising agency, increased by 20 per cent for the six months to the end of March 1981 compared to the same period last year, from £1.4m to £1.68m. Turnover was up from £40.4m to £46m, a record level.

Mr Kenneth Gill, the chairman, says the company will be recommending a 25 per cent increase in the interim dividend, as its belief is to give a return in line with the growth of the business. The interim will go up from 2.11p to 2.64p, after adjustment for the one-for-four scrip issue in February.

Earnings per 10p share are stated as 8.02p compared with 6.68p.

The company paid £975,000 in tax compared with £813,000, leaving net profit at £706,000 (£589,000). Minorities took £151,000 (£118,000) leaving £555,000 (£471,000) attributable to shareholders.

The interim dividend cost a total of £186,000 (£149,000) leaving a retained profit of £379,000 (£322,000).

The chairman says the UK was

the fastest growing advertising market in the world during the 1970s and British advertising growth will probably continue to exceed most other countries because the UK's per capita expenditure on advertising is still less than half that of the U.S.

"Against this healthy background our own agency has maintained its fine record of new business gains."

Mr Gill says "We anticipate that 1981 will be the company's 11th consecutive year of growth."

comment

Advertising spending continues oblivious to recession. So it is no surprise that Saatchi and Saatchi should be reporting a profits increase of 20 per cent at the half way stage and the market's thoughts are running to at least £3.4m for the year.

Possibly past recessions have taught the big companies that a cut in the advertising budget has a long term detrimental impact beyond immediate cash flow savings. Or perhaps UK companies are responding to an increasing amount of advertising

by importers and overseas producers. Whatever, the message is clear that advertising revenue shows little sign of faltering. And Saatchi and Saatchi is the apple of the market's eye. Its profits record speaks for itself—20 per cent compound growth—but a prospective fully taxed p/e of 17½ leaves little room for much further enthusiasm. The next question mark is the over much mooted move into the U.S. There is over £6m of cash in the bank awaiting a suitable acquisition against a market capitalisation of £21.8m. All eyes will be looking to see how good a buy Saatchi eventually makes, for the price is well up to events at home.

REXMORE

The rights issue by REXMORE of 800,000 12 per cent convertible preference shares has been taken up as to 66.42 per cent. Industrial and Commercial Finance Corporation has taken up the balance of 311,245 shares.

Notice of Meeting

Notice is hereby given that an Extraordinary General Meeting of Members of The National Bank of Australasia Limited will be held at 36th Floor, 500 Bourke Street, Melbourne, on Thursday, July 9, 1981, at 10.30 a.m.

Special Business:

The Meeting will be asked to consider and, if thought fit, to pass—

(1) Two ordinary resolutions to increase the Bank's capital and approve of a proposed share issue to shareholders and noteholders of The Commercial Banking Company of Sydney Limited (CBC) and

(2) A special resolution to effect two amendments to the Articles of Association. The first amendment will increase the maximum allowable number of Directors and the second amendment will provide for the inclusion of a new Article to permit the appointment of Managing Directors. These resolutions are required in connection with the proposed merger of the Bank and CBC, details of which were advised to Members in a letter from the Chairman attached to the Notice of Meeting.

By Order of the Board
L. L. Rex, Secretary
June 11, 1981.

Proxies

A Member or other person entitled to vote may appoint not more than two proxies to attend and vote instead of him. Where more than one proxy is appointed, each proxy must be appointed to represent a specified proportion of the Member's voting rights. A proxy need not be a Member of the Company.

The National Bank of Australasia Limited
(Incorporated in the Commonwealth of Australia)

Hongkong Land Chairman's Statement

"1980: A Landmark Year"

Group Profits and Dividends

The consolidated net profit after taxation and minority interests but before extraordinary items for 1980 was \$55.6 million, compared with \$25.7 million in 1979, an increase of 116%. Earnings per share rose to 3.88 pence, an increase of 80.7% after adjustments.

Extraordinary profits amounted to a further \$138.0 million. Total profits for the year amounted to \$193.6 million compared with \$30.7 million for 1979.

An interim dividend of 1.54 pence per share (pre-split) was paid in November and a final dividend of 1.62 pence per share is now proposed, making a total of 2.39 pence per share (adjusted for split) for 1980, an increase of 44.3% over 1979, as adjusted. In addition, a special dividend of 1.88 pence per share payable out of the extraordinary profits referred to above is recommended.

Valuation of Assets

The Board has decided that, in future, approximately one third of our portfolio should be revalued each year. The surplus arising from the 1980 revaluation and the consequent net asset value of the Group are respectively some \$549.7 million and \$1,348.7 million.

Share Capital Changes

A bonus issue of 1 new share for every 4 existing shares is proposed, which will result in an issue of 414.8 million new shares of HK\$2.50 each.

The Board will also recommend that the authorised share capital of the Company be increased from 2,000 million shares to 3,000 million shares of HK\$2.50 each to ensure that sufficient shares will be available to meet the exercise of outstanding warrants and the proposed bonus issue, and in order to maintain a margin of additional authorised share capital.

The new shares resulting from the bonus issue to be made to shareholders on the register of members as at 15th June 1981 will not rank for the proposed final or special dividends, but when issued will rank pari passu in all other respects with the then existing shares of the Company.

Corporate Developments

Following a reduction of our shareholding in The Hongkong & Kowloon Wharf & Godown Company Ltd, in June 1980, the Board decided to reinvest the proceeds in building up a holding in Jardine, Matheson & Co., Ltd ("Jardines"). At 31st March 1981 our holding had increased to some 40% of the issued capital.

In September 1980, we agreed to issue 64.48 million new shares to acquire certain assets from Jardines. Jardines also announced that they had made substantial market purchases of Hongkong Land shares which gave the Jardine Group an approximate 40% holding in Hongkong Land by the end of 1980.

The Board expects this relationship to be a valuable source of strength to Hongkong Land in the future and, in order to underline its significance, we had pleasure in inviting Messrs D B McLeod and R C Kwok, respectively a Managing Director and Director of Jardines, to join the Board of Hongkong Land. Jardines in turn invited Messrs Trevor Bedford and George Ho, respectively a Managing Director and Director of Hongkong Land, to join their Board.

Property Market Trends and Rent Control in Hong Kong
Rental levels in Central District properties are expected to be sustained throughout 1981. Major international companies continue to exert a steady demand for first-class, well managed buildings in prime locations.

In the residential sector in 1980, the supply of luxury accommodation for rental was reduced by the effects of legislation extending rent control to virtually all domestic accommodation. However, the demand for rented accommodation in this sector has continued unabated.

Mandarin International Hotels

Since 1973, it has been our policy to build and manage top quality city centre hotels within the Asia Pacific region.

Today, with a deluxe hotel planned in Singapore to complement those in Bangkok, Jakarta, Manila and Hong Kong, and three first-class hotels, one in Hong Kong and two under construction in Bangkok and Macau, the future growth prospects of Mandarin International Hotels are excellent.

Dairy Farm

Turnover increased to \$298.8 million and profits increased 76% to \$9.0 million in 1980. Dairy Farm is aggressively expanding its retailing activities through low-priced, well located supermarkets, as this particular sector of the retail industry has proved to be most rewarding for us.

Accounting Policies

Following our auditors' recommendation, we will, from 1st January 1981, deal with our interests in significant associated companies on an equity accounting basis.

Future Prospects

1980 commenced with gloomy economic prospects worldwide. Despite this, Hong Kong flourished and increased its gross domestic product by 9% in real terms. Within this economic environment, Hongkong Land once again produced record profits and dividends and initiated more developments than ever before.

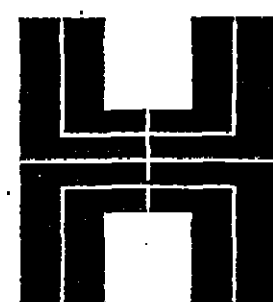
Relations with the People's Republic of China, to which much of the buoyancy of Hong Kong's commercial activity and property demand can be related, remain excellent and the pace of development within the Asia Pacific region continues to lead the world.

Against this background and with our portfolio of new projects in hand, Hongkong Land's prospects for continued earnings growth are excellent. The Board anticipates that in the absence of unforeseen circumstances, Group operating profits for 1981 will show a significant increase over those for 1980, and that the ordinary dividend of 2.39 pence per share will be at least maintained for 1981 on the share capital as increased by the proposed 1 for 4 bonus issue.

D.K. Newbigging, Chairman
Hong Kong, 9th April 1981

The Hongkong Land Company Ltd

Alexandra House, Hong Kong.



1980 Highlights

	£ million 1980	£ million 1979	Pence per share 1980	Pence per share 1979
Group profit after taxation and minorities	55.6	25.7	3.88*	2.15*
Extraordinary profits	138.0	5.0	9.63*	0.41*
Total profits	193.6	30.7	13.51*	2.56*
Dividends				
Ordinary	38.8	21.2	2.39*	1.66*
Special	31.1	—	1.88	—
Total	69.9	21.2	4.27*	1.66*
Shareholders' funds	1,348.7**	521.5	81.09**	40.97

Bonus issue — 1 for 4 proposed

* adjusted, including 1 for 1 split made in January 1981
** reflects partial revaluation

Currency conversions from HK Dollars made at opening rates on 9th April 1981.

Beechwood second half pick-up

A SECOND HALF recovery by Beechwood Construction (Holdings) resulted in a turnover of £177,823 for the first six months to a pre-tax profit of £7,048 for the year to March 31 1981 — as against £501,815 last time.

Turnover of this Dyfed-based civil and mechanical engineering group was slightly down from £11.3m to £10.92m.

Mr John Downing, chairman, says that in view of the improved second half results and taking into account the overall current trading position, the directors have decided on a final dividend of 1p (1.58p) net per 10p share. No interim was paid (0.82p).

"At this time of economic uncertainty, Beechwood is in a sound financial condition," he says. Total group borrowings were reduced by £228,503 to £2,12m. Debt now represents just over half of shareholders' funds totalling £3.76m. It is the directors' aim to go on reducing the group's overdraft during the current year.

"Meanwhile, we have continued our capital expenditure programme on buildings, plant

and machinery. Since April last year, we have spent £579,528 (£512,145)."

Last year was an exacting and highly competitive one for all the companies in the Beechwood group he says. Demand remained low in most areas of its business throughout the year.

Although MLR went down from 17 to 12 per cent, an average around 14 per cent made the cost of borrowing unusually expensive.

No sector of business was more severely affected last year by the recession than manufacturing and mechanical engineering, Mr Downing points out. It became obvious in August that the cut-back in orders was going to continue.

Demand for steel fabrications from Wellfield's traditional customers in the mining and earthmoving industries was drastically reduced and, in some cases, stopped altogether. From the autumn onwards it became necessary to introduce a planned programme of redundancy and short-time working, while efforts were made to find alternative sources of work.

Spencer Harris, found that

expenditure cutbacks affected its schedules and a potentially strong order book suffered. Granger continued to experience great difficulty in establishing a position in the coupling market, though the level of inquiries for its products showed an increase.

The combined loss attributable to Wellfield, Spencer Harris and Granger, amounted to £580,000. However, the civil engineering and well-drilling divisions managed to produce results at the end of the year sufficient to more than offset this loss. They have started the current year with a spread of contracts worth over £4m, Mr Downing says.

Pre-tax profit was struck after depreciation of £466,740 (£481,422) and interest payable of £440,146 (£387,597). The tax charge for the year was £26,343 (£57,954) and there was a release of £250,000 for deferred tax (nil). The proportion of the loss attributable to minority interests was £698 (£764 profit), leaving an amount attributable of £231,403 (£244,097).

The earnings per share are stated at 3.3p (7.2p) and at a loss of 0.3p prior to the release of deferred tax.

The chairman says that the results of the subsidiaries fluctuate depending on revenue from TV sales. These were considerably less than the previous year's record.

Having decided to write off costs incurred in the planning of a film which is unlikely to be produced, the subsidiaries suffered a combined pre-tax loss of £141,082 compared with the previous pre-tax profit of £289,544.

Holding company tax was £49,555 against £40,535 and extraordinary credits £30,946 against £89,446. The extraordinary item was the net profit on the sale of investments.

pared with 2.5p. Earnings per 5p share are stated at 7.27p against £1.18p for the holding company and 3.13p (18.167p) including subsidiaries not consolidated.

The chairman says that the company invested a proportion of its bank deposits in the equity market, resulting in the book cost of its listed investment portfolio increasing to £2.39m against £1.82m, the market value at the year end being £3.57m (£2.11m).

The directors value unlisted investments at £83,300 (£53,000), while cash at banks amounted to £282,000 (£502,000). On a consolidated basis, taking investments at their market value, the net assets of the group are £3.15m against £2.35m.

BUTTERFIELD-HARVEY LIMITED

Confident on return to profits

■ In the light of restructuring achieved in the year, and the outlook for the future, Board recommending a final dividend of 1p per share.

■ As foreshadowed in Interim Statement, Group traded at a loss for year to 28th March 1981.

■ Trading loss before exceptional charges and interest, amounted to £411,000 (against a profit of £1.9m last year) and comprised a loss of £533,000 on discontinued activities and a profit of £122,000 on continuing businesses.

■ Planned programme of disposal and divestment was completed by year end involving extraordinary costs of £1.46m.

■ Manning levels reduced from 2,950 to 1,850, incurring redundancy costs of £853,000.

■ No further borrowings are foreseen in 1981-82 in relation to the on-going businesses.

■ Because of the cost of savings achieved Board is confident of a return to profit in 1981-82 even at present depressed level of sales.

Copies of the annual report and accounts will be available after June 26th from: The Company Secretary, Butterfield-Harvey Limited, Villiers House, 41-47 Strand, London, WC2N 5JJ.

NEM makes steady progress.

In common with many other insurance companies the results of our business deteriorated in 1980 when compared with the previous year, due largely to the adverse conditions, both in the United Kingdom and Australia which were in existence in 1979 and which worsened during 1980. In such a business climate, the increase in premium achieved from £79 million to £87 million should be considered satisfactory. At the year-end we showed an increase in our general reserve from £17.3 million to £20.5 million and when undisclosed reserves are taken into account our margin of solvency shows a further improvement.

Group Summary of Results

	1980 £'000	1979 £'000
General Business Premiums	41,787	40,028
Arising in the U.K.	44,838	39,100
Arising elsewhere in the world	44,442	42,741
Long Term Premiums	135,067	121,869
Total	(4,287)	(1,938)
Group Underwriting Result	7,070	11,141
Investment Income (Gross)	532	369
Other Income		
Profit before Tax	3,315	9,572
Profit after Tax	1,159	3,104

UK and Eire

Our business in the U.K. which in many respects is making satisfactory progress, suffered from two particular features. In our Motor account, although the number of claims was not significantly larger, repair costs increased by inflation had a marked effect necessitating rate increases from 1st January 1981. In our Liability account increases continue in claims through industrial diseases, the origin of which arose over a period of years commencing 30-40 years ago.

Overseas

Continuing serious market conditions affected our business in Australia. Satisfactory contributions were made from our subsidiary and associated companies in other overseas countries.

Life Assurance

Good progress was made by our principal subsidiary National

Employers' Life Assurance Company Limited. New renewable premiums of £10.1 million were secured. Total net premium income including considerations for annuities granted, was £48 million while investment income rose to £19.4 million from £14.7 million in 1980. At the end of the year the long-term funds rose from £143 million to exceed £180 million.

Recent Developments

Our reinsurance operations in London and Bermuda are progressing satisfactorily. We reached an agreement with United States insurer Crum & Forster Inc. to participate in a syndicate which they have formed to operate on the New York Insurance Exchange.

The move of our Head Office to Swindon has reached completion for the bulk of our Head Office administration, the remaining staff will be moving to new offices in London during the year.

Our reserves continue to improve and I cannot but feel that as a result of the steps we have taken to regroup and computerise our operation in the United Kingdom and gradually to expand our business in overseas countries, we can look beyond this period of recession to a more promising future.

M. H. R. King, Chairman

National Employers' Mutual

General Insurance Association Limited

Companies and Markets

BIDS AND DEALS

Berisford edges closer to British Sugar deal

S. and W. Berisford, the commodity trader fighting to take over British Sugar Corporation in a £200m deal, has received acceptance from the sugar producer's shareholders representing 3.15 per cent of the equity and now holds 39.29 per cent. Berisford needs just under 2m more shares to lift its holding to 45.5 per cent and trigger the support of a 24.16 per cent stake held by the Government. The Government intends to accept the offer if the majority of uncommitted holders of shares in British Sugar support the bid.

The offer has been extended and is expected to close on July 1. Mr John Beckett, British Sugar's chief executive, said yesterday that the outcome would be "a damned close run thing."

In a letter to shareholders, Sir Gerald Thorley, the group's chairman, said "the battle is far from over."

"Provided you and other uncommitted shareholders continue to support us by retaining your shares, the Government will not accept the Berisford bid, which will then fail."

He added in the opinion of that group's financial advisers, J. Henry Schroder Wagg, "the Government's holding could then be placed without upsetting the market in British Sugar's shares. Thereafter the share price would at last be able to reflect the true worth of British Sugar's business."

He told shareholders: "our financial advisers have demonstrated their confidence in your company by buying 2.08m shares in the stock market."

He concludes "if you have accepted the bid, withdrawal of completing the form of revocation," and advises shareholders who have not accepted the bid to "take no action."

It is understood that talks were held over two years ago with the government for the placing of its stake but nothing conclusive emerged. The government is only expected to consider the possibility of a placing once the outcome of the Berisford bid is known.

So far the Prudential, which holds a crucial stake of over 6 per cent, is supporting British Sugar, along with other insurance companies holding shares.

W. LAWRENCE

Walter Lawrence has merged the construction activities of Frederick Coyte and Company of Weybridge, Surrey with those of its main construction company, Walter Lawrence and Son.

Prior to the merger Frederick Coyte had operated for sixteen years as a separate subsidiary within the Walter Lawrence Group.

Scoteros-Walter Alexander has increased its holding to 1,699,237 shares (24.3 per cent).

British Petroleum-GRE nominees, a subsidiary of Guardian Royal Exchange Assurance, has acquired 125,000 9 per cent cumulative second preference shares. Together with 149,000 shares already held by Guardian Royal Exchange Assurance, this represents a holding of 5.06 per cent of this class of share.

United States Debenture Corporation-The Post Office Staff Superannuation Fund holds 1,699,237 shares (24.3 per cent).

Hammerston Property and Investment Trust-The Bank of Scotland 1976 staff pension scheme has acquired 100,000 shares and is now the holder of 850,000 shares (8.07 per cent).

Bardey-Following the recent issue of ordinary shares in connection with the acquisition of London and European group, Mr. M. O. W. Pearson now has a beneficial interest in 1,600,000 ordinary shares (8.41 per cent).

In addition the following now no longer hold 5 per cent or more of the issued ordinary shares of Bardey: Mr. J. R. Bentley, Mr. C. P. Bray, The London Trust Company.

Safeguard Industrial Investments-The Airways pension fund trustees have purchased 20,000 ordinary, making their total holding 700,000 shares, 6.36 per cent of the issued share capital.

Francis Industries-Temple Bar Investment Trust, as a result of a sale of ordinary (250,000), now has an interest in 750,000 shares (6.75 per cent) of the ordinary shares.

Aberdeen Trust-Airways Pension Fund Trustees have acquired 150,000 shares making holding 2,048,317 (6.14 per cent).

Camrex (Holdings)-Hawley Leisure is now interested in 1,515,000 (15.8 per cent) ordinary shares within this figure, 960,000 (10 per cent) are held by Provincial.

LADBROKE/WALLIS-The offers by Ladbroke Group for the capital of Wallis's Clayton Bay Holiday Camp have become unconditional. Acceptances have been received from the holders of all the ordinary and preference shares.

The Stock Exchange has admitted to the official list £1.43m of the Ladbroke 8 per cent Guaranteed Unsecured Loan Stock 1990-92 which has been issued in respect of the loan stock alternative under the offers.

Leech/Bellway abandon merger

BY RAY MAUGHAN

THE BIG Newcastle house-building merger is off. The two sides, William Leech and Bellway, announced yesterday that plans to create what would have been the fourth largest residential development group in the country have been abandoned.

Having enthused earlier about "a logical tie-up of management resources from top to bottom," the housebuilders said bluntly that "fundamental differences in the management philosophies of the two companies have emerged during the course of discussions subsequent to the initial announcement of merger terms on May 25."

"It has therefore been mutually agreed that the proposed merger of the two companies would be impracticable and the merger plans have consequently been abandoned," they announced.

The concept of the Panel on Takeovers and Mergers has been obtained. The deal, whereby Leech would bid for Bellway on a one-for-one share exchange basis looked, at the outset, to be cut and dried. The Bellway board and trustees of certain family holdings gave irrevocable undertakings to accept the offer in

respect of 42.5 per cent of Bellway's equity. And on the other side, the directors of Leech, their immediate families and directors of the William Leech Foundation confirmed in writing that they would vote 49.9 per cent of Leech shares in favour of the necessary resolutions for the implementation of the merger.

No director of either company, or their respective financial advisers, were available yesterday to explain the "fundamental differences."

S. G. WARBURG/UGINE KUHMANN-Mercury Securities announces that, following the expiry of the applicable waiting period under the U.S. Hart-Scott-Rodino Antitrust Improvement Act of 1976 and the receipt of appropriate confirmation from the Cartel Office of the Federal German Republic, the agreement of the U.S. subsidiary, S. G. Warburg and Company, to acquire the subsidiary of U.S. subsidiary, S. G. Warburg and Company, and its subsidiaries, to two international trading subsidiaries of U.S. subsidiary, S. G. Warburg and Company, has become unconditional.

SHARE STAKES

Greenall Whitley and Co-Mr. C. J. B. Hutton and Mr. A. G. Thomas, directors, have disposed of 150,000 shares from their beneficial interest.

Hollis Brothers and ESA-Industrial Equity (Pacific) has purchased 450,000 shares bringing holding to 1,775,000 (19.6 per cent).

Laing Properties-As a result of the enfranchisement of the

non-voting shares and the issue of shares to holders of ordinary (voting) shares, Messrs. C. G. Uren, E. R. Beecher and A. L. Harland, as the trustees of certain family trusts, now hold 13,145,972 ordinary shares.

Lee Cooper Group-Mrs. Sally Roter has disposed of 100,000 shares.

St Andrew Trust-SBC Pension Scheme Funds holds 572,830 shares (5 per cent).

Hawtin starts 1981/82 in healthy position

STOCK REDUCTIONS, in the latter half of last year, enabled Hawtin to start 1981/82 in a healthy financial position and to take advantage of any recovery in the economic outlook, Mr. Frank Hawtin, chairman, tells members.

He explains that a position was reached where high stocks were being financed by bank borrowings at a time of high interest rates and when provisions had to be made for payment to P. G. Holdings of a loan and interest amounting to £434,949. The chairman adds that liquidity had been further reduced by the purchase of H. Sumner.

"The group, therefore, resorted to stock reduction at minimal profit margins," which had a serious effect on profits for the January 31 1981 year.

As reported on May 2, second half surplus of this protective clothing and safety equipment manufacturer, slumped from £582,000 to only £41,000 leaving the figure for the 12 months well down from £1.18m to £270,000. The dividend was maintained, however, at 0.25p net per share.

Commenting on the Sumner purchase, Mr. Hawtin says that hindsight now shows it was acquired at a time "that could hardly have been less propitious."

He says that a disproportionate amount of funds were invested in the undertaking, "clearly requiring great efforts to obtain a satisfactory return in terms of earnings and service."

He adds, however, that he is not in any doubts as to the part the company will eventually play in widening the group's marketing arrangements.

Midland Inds. seeks export expansion

Mr. Eddie Marsland, chairman of Midland Industries, the Wolverhampton-based engineer and repetition ironfounder, told shareholders at the annual meeting yesterday that the company had continued to make profits but that "the nature of the economy" had not taken place.

"Steps are being taken to compete more favourably in the European and U.S. markets," he said.

As reported on April 9, Midland Industries made pre-tax profits of £22,000 (£2.5m for 15 months) in 1980 on turnover of £22.0m (£26.4m). Current cost adjustments produced a loss before

THE TRING HALL	
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122.0 (+1.1)	
at close of business 16/4/81	
BASE DATE 10.1.50	100

FRANCIS SUMNER (HOLDINGS) LIMITED

Extracts from the Chairman's Statement

★ 1980 was one of the most difficult years that the Group has experienced for a considerable period of time with the result that profits were well down on expectations.

★ Proposals will be submitted to shareholders shortly with a view to demerging the non-textile interests of Francis Sumner into a new holding company, to be called Francis Group Limited. The separation of the textile interests, under Francis Sumner, and the non-textile interests, under Harbours Group, should provide each group with a stronger basis for developing and expanding its own sphere of activity.

★ The Directors are not recommending a final dividend in respect of 1980, leaving the interim dividend of 0.35p as the total dividend for the year. Instead, under the Demerger proposals, shareholders will receive from Harbours Group a special dividend, and an interim dividend in respect of 1981, which will be equivalent to 0.5p per existing Francis Sumner share.

★ 1981 started at the same sluggish pace as 1980 had finished with business confidence and activity at a low level. In recent weeks, business activity in certain areas has picked up. However, the extent to which the recession lingers on will continue to have a significant bearing on both groups' results for 1981.

ROWTON HOTELS

Points from the Statement by the Chairman, Mr. W. D. Harris

1980, a difficult year for hotel business, and Rowton's trading profit and other income fell from £1,080,497 in 1979 to £272,726. Non-trading profit was £18,177 (1979: £225,000). The After-tax profit was £490,896 compared to £865,130 in 1979. The fall in profit has accelerated in 1981, mainly due to increasing unemployment on the Continent whence Rowton derives much of its trade. Despite however remain buoyant and Group set to benefit immediately tourism improves.

Current trading and the capital programme persuaded the Board to recommend a final dividend of 3.85p per share, compared to 5.85p for 1979-total distributions thus reduced from 9p to 7p, a level Board hope at least to maintain.

At MOUNT PLEASANT HOTEL, 35 private bathrooms added, work under way at OULTON BROAD MOTEL, to improve and enlarge public areas; at the GRAND HOTEL, London, alterations being made to maximise the catering and bar facilities.

Tariffs remain competitive, a twin bedroom with bathroom costing only £22 per night inclusive at LONDON PARK HOTEL, "Let's Go" weekends at the MILL HOTEL, Suffolk, for £42 including all meals for two days, and holiday flats at Oulton Broad for 275 a week. (All booking enquiries direct or 01-735 9191.)

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ISSUE NEWS

Property Holding to raise £10m by rights

Property Holding and Investment Trust is raising £10.1m by way of a rights issue of 84 per cent convertible unsecured loan stock.

The company has also reported preliminary results for the year ended March 31 1981, showing pre-tax profits of £2.6m (£1.2m) after gross income from properties of £5.1m (£4.1m). Net tangible assets are £24.3m (£23.4m) before property revaluations.

PHIT has had its commercial investment and development properties valued independently for the first time in many years, and the resulting figure is £85.2m. Flats and an associated company are valued at £6m by the company's managing director. These figures are based on a book value of £54.8m.

Net assets per share, incorporating the valuation and assuming conversion of the existing 8 per cent loan stock 1980-81, are 233p (182p).

The directors recommend a final dividend of 1.85p, making 3.08p for the year (2.8p), and they remain confident about the future trend of profits.

G.M. Properties, acquired last year, contributed £356,000 to the increase in net income from properties. The cost of exceptional repairs fell from £1.2m to £371,000.

The company's investment in commercial property, both by acquisition and the development of sites and refurbishment has been steadily expanded. This policy has been financed largely from the company's own resources, particularly the proceeds of sale of flats and quoted investments.

A considerable number of opportunities for developing and refurbishing existing properties exist and the board intends to expand investment in commercial property either by direct acquisition of property or of property companies.

A rights issue of convertible loan stock is considered the most appropriate method of providing more long term capital to finance these objectives.

The rights issue is on the basis of £1 nominal of stock for every four shares and £1 nominal for every £3.33 nominal of the existing convertible loan stock held on June 9. Net proceeds will be £9.85m.

The new stock is convertible from 1985 to 2001 at the rate of 55 ordinary shares per £100 nominal or 181.8p a share.

An EGM is to be held on July 2 to approve an increase in the company's borrowing limits and dealings are expected to begin in the new stock on July 3. The final

date for acceptances is July 23.

Pearl Assurance Company has undertaken to take up its entitlement of £1.85m of the new stock. The balance has been underwritten by Kleinwort, Benson and brokers and the issue is Rowe and Pitman.

comment

Excluding the exceptional repair bills, profits of Property Holding and Investment Trust are up by a fifth. The company seems confident of further strong growth this year as well mainly as a result of rent reviews and despite the sharply higher interest charges the new convertible loan stock will bring. Partly because of the acquisition of G.M. Properties, PHIT now has a number of promising sites to develop. On the other hand, the gradual sale of the residential portfolio is virtually at an end and so the group has decided to raise outside capital to pursue its commercial and industrial development programme. The shares fell 3p yesterday to 186p where they stand at a 26 per cent discount to net asset value and yield only 2.7 per cent. Some investors may find the new convertible loan stock, with its 84 per cent coupon and 10 per cent conversion premium, more attractive than the shares.

Zygal Dynamics USM placing

THE prospectus is published today of Zygal Dynamics, a distributor of computer printers, terminals and ancillary equipment. The company is coming to the stock exchange's Unlisted Securities Market for a placing of 1m shares, 28 per cent of those issued, at 85p a share.

Turnover has grown from £191,000 in the 16 months ended March 31, 1977, to £2m in the full year to March 31, 1981. Profit over the same period has grown from £28,000 to £252,000. At the placing price, the group is capitalised at £23.5m.

No dividends have been paid to date but provided trading conditions remain satisfactory in the current year, the directors intend to recommend a total dividend of 0.75p in respect of 1981-82.

Zygal's principal product range is supplied by Diablo Systems, a subsidiary of Xerox Corporation.

Diablo product revenues were £1.3m last year.

The Zygal balance sheet, at March 31, 1981, shows net tangible assets of £519,000 of which £388,000 are in fixed assets. Borrowings stood at £199,000 but have since been reduced to £175,000.

All the shares in the placings are being provided by certain directors. The placing is being made by Barclays Merchant Bank and brokers are Quilter Hilton Goodison.

comment

Zygal has built up a sizeable and profitable business in only six years by distributing computer printers and terminals. However, the reliance on one supplier, Diablo, for nearly 70 per cent of turnover could be disturbing. Another recent arrival on the USM, Business Computers (Systems) also buys a lot of equipment from Diablo. Zygal claims the distinction is clear; it sells hardware only while Business Computers is in the systems business, putting its own software into Diablo microcomputers. Still the two could clash at some point. At the placing price, the prospective yield is 1.2 per cent and the fully taxed p/e is nearly 27.

Argyll Foods balance sheet 'a lie'—court told

A BALANCE sheet published in Argyll Foods report, and accounts for 1979 was a lie, Mr. E. J. Sharp, head of Department of Trade's accounting services, alleged in Penarth (South Wales) magistrates' court yesterday.

Giving evidence—in what Mr. Timothy Nash, crown prosecuting counsel, described as a test case—Mr. Sharp alleged the innocent investor could easily have been misled by the decision of the Argyll directors to include the assets of Morgan Edwards in the balance sheet dated December 31, 1979, since at that stage it was not a subsidiary of Argyll Foods.

Although shareholders were given notice of Argyll's decision to acquire the company in November, Morgan Edwards did not become a subsidiary until March 28, 1980.

Before the court was Mr. D. G. C. Webster, Argyll's financial director, who is accused of being in breach of sections 150 and 154 of the Companies Act in respect of the presentation of accounts. Mr. Webster pleaded not guilty and opted for summary trial.

Opening the prosecution case, Mr. Nash said it was not a "proper and realistic view of the Companies Act for a director to please himself how he draws his accounts up." He had to give a true and fair view of the state of the company at the date of the accounts.

The inclusion of Morgan Edwards' assets in the 1979 balance-sheet had produced an overall picture which was not true or fair, he alleged.

The prosecution also argued that Argyll's presentation failed to comply with Statements of Standard Accounting Practice nos. 14 and 17, though it accepted these documents did not have the force of law.

Under defence cross-examination, Mr. Sharp conceded that the fact that Morgan Edwards' acquisition had not been completed was referred to in the notes accompanying the balance-sheet; and that the notes also stated that a breach of sections 150 and 154 had occurred on a strict interpretation of the act.

"But the notes are there to explain and expand points in the balance sheet, not to reverse them," Mr. Sharp maintained.

The inclusion of Morgan Edwards in a balance sheet of that date was "a false presentation," he alleged.

Mr. Sharp also rejected a defence argument that the Argyll presentation in this instance was akin to the accepted accounting practice of including hire purchase agreements, leased assets and equity in associated companies in a balance sheet.

"In all those examples a contract exists at the time, whereas with an intended subsidiary, there is no contract." He described the auditor's statement of approval of the accounts as "ambiguous."

Another Department of Trade witness alleged the balance sheet was misleading and its presentation "virtually unprecedented." The inclusion of Morgan Edwards gave a gearing ratio of 2.28 to one, whereas the subsidiary's exclusive gave a gearing ratio of 0.98.

The case continues.

Alpine Drinks £0.6m upsurge

IMPROVED MARGINS more than offset a reduction in volume for Alpine Soft Drinks in the year to March 28 last and the pre-tax surplus went ahead from £325,000 to £1.51m.

This represents a continuation of the improvement reported at half-year, when profits were up from £647,000 to £832,000.

The directors are holding the dividend total at 7.7p net with a final of 5.28p and plan to make a one-for-one scrip issue, to bring the issued share capital more into line with the capital employed.

Stated earnings, after tax of £590,000 (£326,000) advanced from 11.67p to 17.94p. Dividends again absorb £396,000, leaving a retained surplus of £277,000 (£204,000).

Turnover went ahead from £15.26m to £17.27m. Trading profits on the soft drinks side reached a record £1.58m (£1.25m), despite the 2.3 per cent

reduction in volume which resulted from general economic conditions and a poor summer.

Alpine Direct Supply incurred increased losses of £333,000 (£207,000) and the directors say the future of this subsidiary will be reviewed after the results of the autumn 1981 catalogue are known. It will operate from existing stocks in the current year, and trading losses should be substantially reduced.

Despite the poor start to the summer, directors say soft drink sales volume in the current year is similar to that achieved in the same period last year.

On a CCA basis, the pre-tax profit is reduced to £984,000.

Scotros — Walter Alexander has purchased a further 57,500 ordinary shares increasing its holding to 1,555,333 (22.2 per cent).

Countryside Properties sees growth over year

AS PREDICTED by the deputy chairman at the annual meeting in March, profits of Countryside Properties fell back in the first half of the current year, the pre-tax figure emerging at £407,000, compared with £753,000.

However, for the full year, to September 30 1981, the directors expect record turnover, higher profits and, an increased final dividend—last year's final was 2.1p paid from taxable profits of £903,000.

In the meantime the net interest payment is being maintained at 1.4p, forshadowed.

Turnover of this commercial property developer and house builder for the half year to end-March last declined from £7.8m to £6.8m.

The pre-tax surplus was after interest charges which rose from £387,000 to £538,000.

Stated earnings per 25p share came through at 6.2p, against

11.9p.

Tax took £36,000 (same) and after interim dividend payments which again absorb £84,000, retained profits were £287,000 (£533,000).

The directors explain that the results for the first half were achieved entirely from residential development whereas the profit for the corresponding period included a significant contribution from the sale of a commercial property development.

On prospects they say the group is being substantially strengthened by planned expansion of its commercial property development activities in addition to its continuing success in housing development.

For the current year the directors say that having regard to new housing sale completions achieved so far, along with the contribution being made during the second half from commercial

property development, they anticipate that group turnover will be a record.

Since the end of the half year the group's shopping centre development at North Melbourne, Chelmsford, has been sold for £1.53m. The sale was to the group's newly-formed property investment company, Countryside Investments, which is jointly owned with Barlow Holdings (40 per cent), and Majedie Investments (30 per cent).

On the commercial side good progress is being achieved with the supermarket development at Leigh-on-Sea, and the Rainsford housing development at Chelmsford. Both are contracted to be sold on completion.

Work has started recently on an office development at Billericay, Essex, and planning permission has been obtained to develop a large supermarket on a group site at Hadleigh.

Jardines—1980 an eventful year

'1980 was one of the more eventful and indeed exciting years in Jardines' history. The Company emerged from it in a strong position and with excellent prospects for sustained growth in the future.'

Highlights from the statement to shareholders by Jardines' Chairman, David Newbould, The Annual General Meeting was held on 12th June, 1981.

Results

Consolidated net earnings were up 27% over 1979 to US\$99.4 million, and extraordinary profits and net translation differences amounted to US\$91.6 million giving total earnings of US\$191.0 million. Earnings per share rose 22% to US\$0.39 while dividends per share amounted to US\$0.17, an increase of almost 24%. Shareholders' funds increased by 74% to US\$892 million, while total funds employed rose 89% to US\$1,887 million. A bonus issue of 1 for 10 shares was recommended.

Major Investment in Hong Kong

In 1980 Jardines increased its shareholding in The Hongkong Land Company, Ltd., one of the world's most valuable real estate companies with assets in excess of US\$4,000 million, to 40%. Hongkong Land represents an investment of the highest quality and has outstanding prospects for earnings growth and asset appreciation.

Hongkong Land in turn has become Jardines' largest single shareholder, holding approximately 40% of the Company's shares.

Growth in Recurrent Earnings

With improved earnings from our operations in Hong Kong and with our earnings from sugar leading an increase in profits from our international operations, the growth in Jardines' recurrent earnings has continued to accelerate.

Insurance Broking

During the year, Jardines commenced the amalgamation of its insurance broking interests following the acquisition of a London based insurance broking company, Glenville Enthoven & Co., Ltd. The resulting group ranks among the ten leading Lloyd's insurance brokers, and with Jardines' particular strength in the Pacific basin, the Group has taken a significant step towards becoming a major international force in this industry.

Summary of Results

	1980 US\$	1979 US\$
Turnover	1,454m	1,114m
Profit after tax and minority interests	99m	78m
Net exchange translation difference	22m	11m
Extraordinary items	70m	7m
Profit available for appropriation	191m	96m
Earnings per share (adjusted)	0.39	0.32
Dividends per share (adjusted)	0.17	0.14

Improvement from Quoted Subsidiaries

Jardines' quoted subsidiaries recorded good performances in 1980, led by Rennie Consolidated Holdings Ltd, which recorded a 48% profit increase to US\$20.2 million.

Developments in China

China Schindler Elevator Co. Ltd, a joint-venture with Schindler Holdings AG and China Construction Machinery Corporation, has made a sound start. Jardines added an office in Guangzhou (Canton) to its office in Beijing (Peking) and now also has a representative in Shanghai.

Investment in Energy Sector

In 1980 Jardines commenced a programme of purchasing working interests in producing oil and gas properties in the United States. The Company has now extended its involvement in this sector to encompass exploration both in the US and in the North Sea.

Equity Accounting

Following recommendations from our auditors, we will equity account our interests in significant associated companies from 1st January, 1981.

Outlook for 1981

Jardines' prospects for 1981 look encouraging. However, continuing high interest rates, coupled with a significant increase in the weighted average number of shares in issue this year compared with 1980, may result in the rate of growth in earnings per share in 1981 being lower than last year. Nevertheless, the Board anticipates a satisfactory increase in earnings and is confident of maintaining the dividend on the increased shares represented by the proposed free scrip issue.

Jardine, Matheson & Co., Ltd is a multinational company based in Hong Kong. It employs over 37,000 people in more than 20 countries and its interests encompass distribution, construction and engineering, shipping, air and road transport, oil services, insurance underwriting and broking, commercial security, merchant banking, money broking and commercial finance, property and hotels, and natural resources.

The Annual Report is available from the Company Secretary, Jardine, Matheson & Co., Ltd, GPO Box 70, Hong Kong.

JARDINES
Jardine, Matheson & Co., Ltd, Connaught Centre, Hong Kong

Property Holding

& Investment Trust Limited

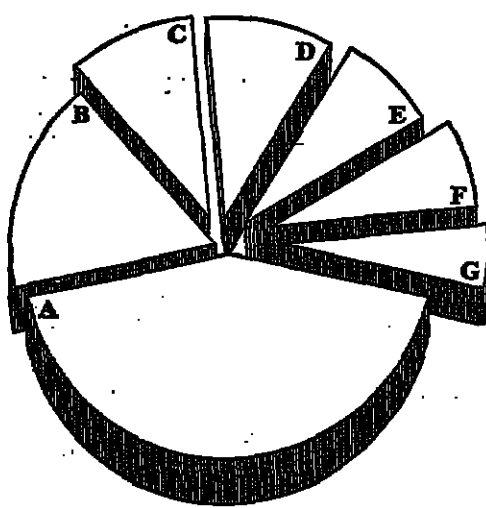
HIGHLIGHTS FROM THE STATEMENT OF THE CHAIRMAN, MR. ARTHUR JOHN, CBE, FCA
Year to 31st March, 1981

- Net income from properties £4.17m. (1980 £3.19m.), before exceptional repairs.
- Dividend increased 10% to 3.08p. per share, equivalent with tax credit to 4.40p. (1980 4.00p.)
- Valuation of properties £101.2 million, £54.5 million above book value.
- Net assets per share 233p., 16% up on last year's 201p.
- Considerable opportunities for development and refurbishment of existing properties. £10.18 m. rights issue of 8½% convertible stock.

Annual General Meeting Monday, 27th July, 1981

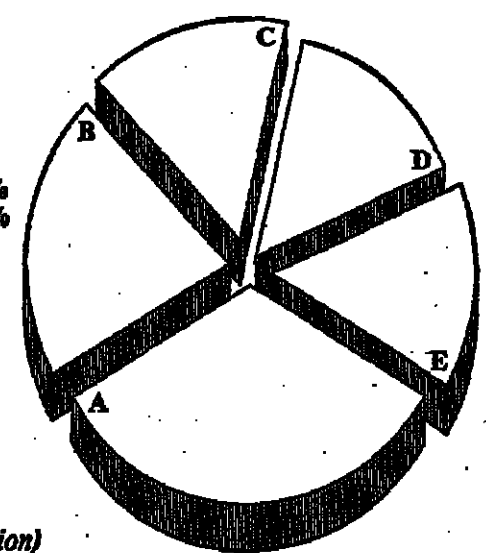
Earnings 1980 by area

- A Hong Kong 43%
- B North America 17%
- C Europe 10%
- D Southern Africa 10%
- E South East Asia 8%
- F North East Asia 7%
- G Middle East 5%



Earnings 1980 by activity

- A Service activities 33%
- B Trading and light industry 21%
- C Financial services 16%
- D Natural resources 15%
- E Property 15%



Earnings 1980 — US\$99.4 million (1979 — US\$78.5 million)

Richard Lambert reports on how British insurance companies did in 1980

Investment income fills the breach

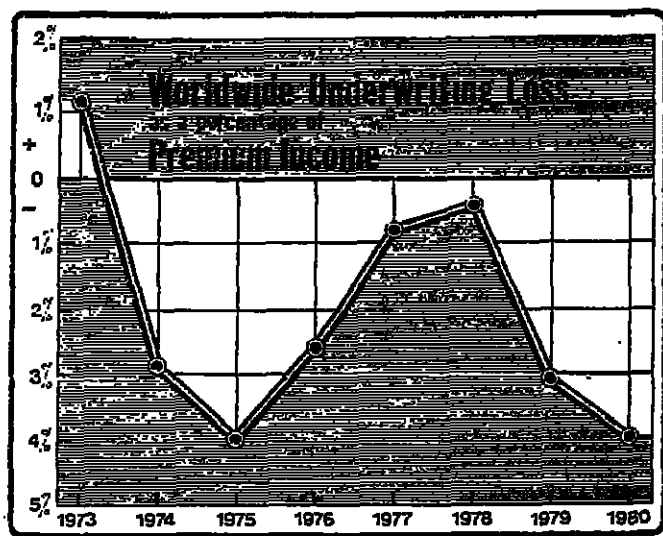
THE UK insurance industry had a difficult year in 1980, Mr Jack Emms, retiring chairman of the British Insurance Association, said yesterday. And the trends in a number of areas around the world remained adverse.

Mr Emms, who is a vice chairman and chief general manager of the Commercial Union, was introducing the aggregate 1980 results of BIA members. These consist of over 325 insurance companies transacting some 95 per cent of the worldwide business of the British Insurance company market.

The 1980 results highlight the growing importance of investment income to the insurance industry around the world. BIA members' total underwriting losses on general business climbed from £216.4m to £310m during the year, which represents 4 per cent of premium income compared with 3 per cent in 1979.

However, this was offset by a rise of £147m (13 per cent) in investment income — a reflection of high interest rates and the strong liquidity of most leading UK insurers. As a result, the net surplus of BIA members in 1980 was £318m, up from £264.6m in 1979.

The last time underwriting losses touched 4 per cent of premiums was in 1975. But the

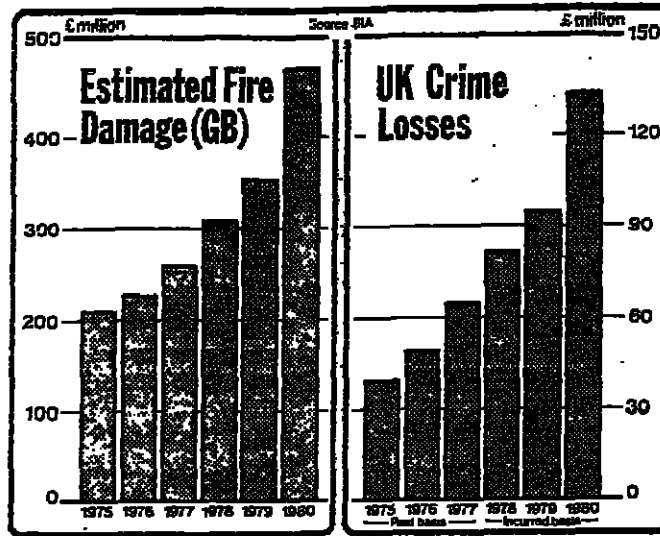


impact then was a lot more painful because the level of investment income at that time was so much lower. In 1975 investment income less underwriting losses produced a surplus equivalent to just over 6 per cent of BIA members' premiums. In 1980, the equivalent figure was over 10 per cent.

Once again, BIA members did best in their home patch. UK premiums rose by over a fifth compared with an increase of

just under 9 per cent (to £32.6bn) in general business around the world. UK underwriting losses represented just 1.3 per cent of premium income, a marked improvement on the 2.8 per cent reported a year earlier.

This improvement covered both motor and other fire and accident business and in part reflected the absence of significant extreme weather costs during the year. In 1979, when



Graphs by Bob Hutchinson

motor losses totalled £54.9m, the BIA estimated that bad weather in the first months of the year had brought claims costing £23m above the seasonal norm.

The better weather helped to reduce UK motor claims frequency by 3 per cent in 1980. But the cost of an average private motor claim rose by about a fifth, reflecting the increased cost of spare parts, labour rates and car prices (ranging between

7 and 17 per cent) and of court awards for injury.

The absence of severe weather conditions together with higher premiums for household business brought a substantial improvement in UK fire and accident business. Losses fell to just £1.9m compared with an exceptionally high £36.4m in 1979.

In that year, the cost of bad weather claims was put at £65m, while subsidence claims hit BIA

members to the tune of more than £20m.

However, one grim statistic in the latest period is the 55 per cent rise in domestic theft claims to £79.6m. In all, crime losses cost the UK insurance companies more than £130m in the year compared with £99m in 1979.

In the U.S., BIA members have suffered along with all the other insurers from intense competition, and inflation boosted claims costs. Their experience appears to have been broadly in line with the industry as a whole with underwriting losses amounting to 4 per cent of premiums, up from 1.6 per cent in 1979. Losses on non-auto fire and accident business rose from £4.7m to £31.3m, while motor losses almost doubled to £30.8m (or

6.9 per cent of premiums).

Most insurers expect these figures to get considerably worse during 1981.

The performance in the rest of the world was even bleaker. Total premium income actually dropped a little in sterling terms, reflecting both the strength of the currency and the excess capacity in insurance markets around the world. Overall, underwriting losses amounted to £189.9m or more than 8 per cent of premium income, which even after allowing for investment income must have resulted in some decidedly unattractive returns for UK insurers.

Canada was one of the biggest loss makers. Royal Insurance is the market leader there, and has already reported underwriting losses of £24.1m on premium income of £173.1m. In response the leading companies pushed through sizeable rate increases at the beginning of this year, and further increases are expected in the next month or so. Even so, Canada will be producing big losses for a number of companies in 1981.

Australia has been another trouble spot, as it has so often been in the past. Most of the UK's big seven composite companies seem resigned to bad results in this territory.

Worldwide business transacted by BIA members in the marine and aviation market produced premiums of £561m. Accounts in these classes are kept on a three-year basis, and it is not possible to state the outcome for 1980. However, it is clear that business is tough, and getting tougher. In 1980, there was a total transfer of £26.4m from profits-in-respect of marine, aviation and transport business. This compares with a transfer from profits of £7.5m a year earlier.

With 48 per cent of general

premium income arising from operations overseas, the insurance companies again made a big contribution to UK foreign currency earnings. And they remain a very substantial force in the capital markets, with total funds invested of nearly £68bn, of which £54.4bn is held by the long term life funds.

The overall conclusion is that excess capacity is putting increasing pressure on the world's insurance industry. But thanks to rising investment income and a relatively good performance within the home market, the overall return on capital for the UK companies is still not too bad.

Discussing the question of overseas investment, since the removal of UK exchange controls, Mr Emms said that BIA members had invested some 12 per cent of their total cash flow abroad during 1980. This compared with about 8 per cent in the first half of 1979, before the controls started to be dismantled.

Companies were constrained by the need to match their assets with their liabilities in terms of currencies, he added. Therefore the recent level of overseas diversification, could probably be regarded as a once for all adjustment. The process was not yet completed, but the figures for 1981 would probably confirm that it had not much further to go.

Mr Emms is succeeded as chairman of the BIA by Mr Peter Dugdale, 53, who is managing director of Guardian Royal Exchange Assurance and was made a deputy chairman of the BIA in 1978.

Mr Peter Sharman has been reappointed a deputy chairman of BIA and Mr John Howard becomes a deputy chairman. Mr Sharman is chief general manager and a director of the Norwich Union Insurance Group and Mr Howard is chief general manager and a director of Royal Insurance.

TOTAL INVESTMENTS OF BIA MEMBERS (at market prices)

	1979	%	1980	%
British Government Authority Securities	130,006	23.5	16,604	24.4
Foreign and Commonwealth Government, provincial and municipal stocks	3,270	5.9	3,309	4.9
Debentures, loan stocks, preference and guaranteed stocks and shares	4,271	7.7	4,325	6.2
Ordinary stocks and shares	15,435	27.8	21,232	31.2
Mortgages	4,304	7.8	4,520	6.7
Real property and ground rents	11,758	21.2	14,399	21.2
Other investments	3,354	6.1	3,449	5.4
Total invested funds	55,418	100.0	67,948	100.0
Income from investments	4,542		5,422	

Source: BIA

APPOINTMENTS

Peter Dugdale is chairman of BIA

Mr Peter Dugdale has been elected chairman of the BRITISH INSURANCE ASSOCIATION. He is managing director of Guardian Royal Exchange Assurance and was made a deputy chairman of the BIA in 1978.

Mr Peter Sharman has been reappointed a deputy chairman of BIA and Mr John Howard becomes a deputy chairman. Mr Sharman is chief general manager and a director of the Norwich Union Insurance Group and Mr Howard is chief general manager and a director of Royal Insurance.

Mr D. I. Allen has become investment manager (UK equities) of UK PROVIDENT.

Mr Kipio Kanatani has taken over from Mr Sadao Hirano as general manager of the London branch of SUNI BANK. Mr Kanatani's most recent post was chief manager of the bank's Mitaka branch in Tokyo.

Mr Ken Davidson has been appointed director of operations for MANPOWER, of Slough, in addition to his position as director of human resources.

Mr P. A. Morris has been appointed general manager of TELEPHONE RENTALS from July 1. He will remain on the main board but relinquishes his position as sales director. Mr P. D. Hogg, regional manager, South East Region, is to become general sales manager, on that date.

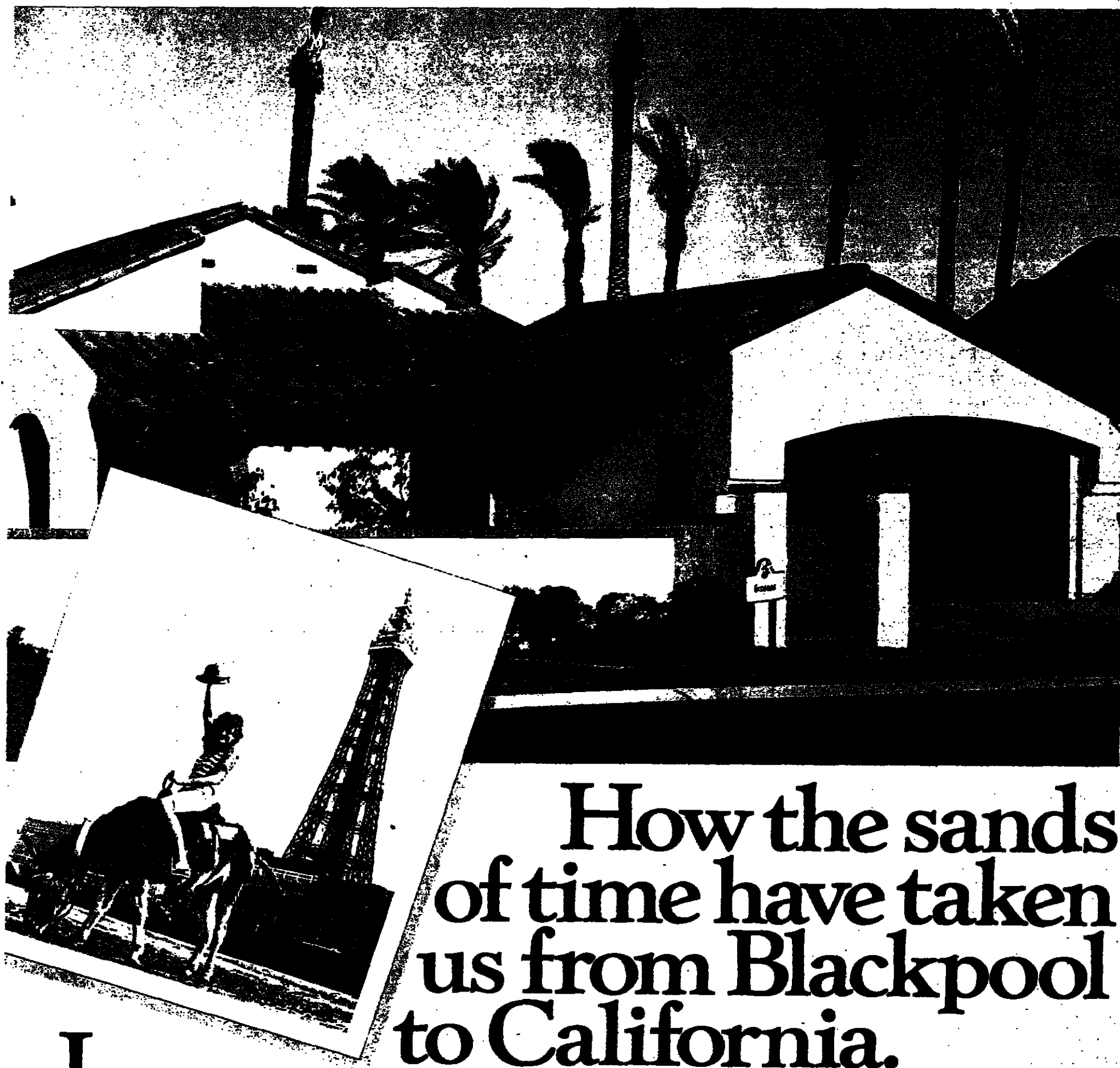
Mr Peter Hill-Wood has been appointed non-executive director of MILLS AND ALLEN INTERNATIONAL SE, an executive director of Hambros Bank.

Mr Richard J. Trew has been appointed to the board of DUNDONIAN.

Mr Nigel C. Hayward joins the board of LONDON CITY UNDERWRITING AGENCIES on July 1 as financial director.

General Sir Patrick Howard-Dobson has been appointed to the eastern command regional board of LLOYDS BANK, which sits at Cambridge under the chairmanship of Mr M. G. Falcon. General Sir Patrick was formerly chief of defence staff (personnel and logistics).

Mr John Lithby has been appointed to the board of FORTNUM AND MASON as a non-executive director. He is a partner in Farnham Gordon and Co, stockbrokers to the company.



How the sands of time have taken us from Blackpool to California.

IN 1921 Frank Taylor built his first pair of houses in Central Drive, Blackpool.

Those two homes were to open the door on the steady growth of a major international construction company.

So much so that today, in 1981, we are able to include the civil engineering construction of the world's first nuclear power station, the world's largest dry dock facility, and Europe's largest enclosed shopping area among our many global achievements.

During the past 60 years the Taylor Woodrow Team of parent, subsidiary and associated companies has grown to over 160 in number.

And remembering that homes were originally

at the heart of Taylor Woodrow's activities, it seems fitting that the Rancho Mirage development of modern housing in California is one of our most recent projects as we move forward in the eighties.

In this, the week we celebrate our Diamond Jubilee, we thank our clients, their associates and consultants, and our shareholders for their valued support over the years.

Together with our team members they have contributed significantly to Taylor Woodrow's continued success worldwide.

60 YEARS OF EXPERIENCE, EXPERTISE AND TEAMWORK
TAYLOR WOODROW

Companies and Markets

INTERNATIONAL COMPANIES and FINANCE

Mid-range computer launched by IBM

By Our New York Staff

INTERNATIONAL Business Machines yesterday unveiled the latest part of its strategy for tackling the small computer market and also said it plans to make a \$250m 25-year debenture issue.

It launched a new mid-range computer, cut prices on other units and said it would no longer offer leases on some models. The actions concern the System 38 and System 34 models which are at the top end of its small computer range.

The new offering, a Model 4 System 38 unit, is capable of storing 2 megabytes of information. A megabyte equals 1,048,576 characters. Its processing speed ranges up to 200 billionths of a second per unit, which IBM says is the same as the company's more expensive Model 1 line.

The price for a typical Model 4 configuration of the System 38 will be \$202,000, with a lease price of \$6,078 per month. Shipments will start in August.

Introduction of the new range has led to price cuts in the System 38 Model 3. The purchase price for this configuration is to be reduced by 16 per cent to \$112,350, with a \$3,181 lease cost.

System 34 computers will also be cut in price by between \$5,000 and \$6,000 per unit and IBM says it will no longer offer leasing facilities for System 34 units with storage capacities of 3.6, 13.2 and 27.1 megabytes.

IBM offers more widespread leasing facilities in the computer industry than any of its competitors, but is reacting to a trend towards simpler, off-the-shelf retailing practices now common in the marketing of small computers.

Saudis raise Donaldson Lufkin stake

By Our Financial Staff

COMPETROL-BVI LIMITED said it boosted its stake in Donaldson Lufkin and Jenrette, the U.S. financial services group, to a total of 1,350,000 shares of common or 14.4 per cent from 11.4 per cent.

The company, a unit of Competrol Establishment based in New York and beneficially owned jointly by Khaled Ibn Abdullah Ibn Abdul Rahman Al Saud, a member of the Saudi royal family, and Mr Sultan S. Olayan said it acquired 350,000 shares on June 11 under a purchase agreement with Mr Robert Winthrop. The Saudi Arabians have an unconditional obligation to pay Mr Winthrop \$3.8m.

Sybron to sell division as part of restructuring

BY IAN HARGREAVES IN NEW YORK

SYBRON, the U.S. health product company, is to sell one of its largest divisions as part of a sweeping restructuring of its operations.

Sybron is looking for a buyer for its Pfaunder subsidiary, which makes glassed steel reactors and storage tanks for the chemical and food industries.

Pfaunder has 2,500 employees, of whom half work in Europe. Part of the Pfaunder process equipment business comprises the Henry Balfour Company of Fife, Scotland, which has 600 employees and which is up for sale along with Pfaunder.

The company said it plans a number of divestitures, acquisitions and relocations in its attempt to shake off a sluggish profits record.

Heaven's Gate costs UA \$40m

BY OUR NEW YORK STAFF

TRANSAMERICA, the parent company of United Artists, yesterday threw in the towel on Heaven's Gate, the motion picture which flopped disastrously at the box office, and said that it would write off the entire costs of the production.

These costs are estimated at \$40m and the company said the write-off would lead to a second quarter loss for United Artists.

The latest write-off, however, will not affect the pending takeover of United Artists by MGM-Films. Under the terms of that \$380m transaction, Transamerica had already agreed to absorb the costs.

It is ironic, however, that the film should have been finally pronounced commercially hopeless soon after it received

critical acclaim at the Cannes Film Festival.

In spite of the raptures of certain European critics, however, including the Financial Times film critic, the film has been a box office disaster in France, Belgium and Switzerland.

In the U.S., the original version of the film was dismissed as a total failure and although the re-cut version shown at Cannes had a few admirers, it is no longer playing in New York and has had negligible following at the box office.

United Artists yesterday could not give a tally of its gross box office takings so far.

British film enthusiasts will have the chance to make their own judgment later this year. The film is due to open in

London in October.

Mr Fred Hilt, United Artists' vice-president for international marketing, said the film had also received an initial warm welcome in Brazil and Japan, where audiences like action-oriented films and do not even despise out-of-favour Western.

U.A. is no wobbler, saying that it is not a love story, as it was sold in America, but as a blood and thunder action spectacular.

"The picture has a lot of life to it. It may not be on the sophisticated level that Cimino (Michael Cimino, the director) would like, but we think it will do well in Latin America and the Far East," he said.

Currency charges reduce Minnesota Mining profits

BY OUR FINANCIAL STAFF

THE STRENGTHENING of the dollar against other major currencies is hitting home at Minnesota Mining and Manufacturing (3M), which has forecast lower second quarter and possibly annual profits as a result of currency charges.

Mr Lewis W. Lehr, chairman of the diversified U.S. industrial company, said in Atlanta that results for the second quarter to June would be lower than the \$157.3m, or \$1.34 a share, reported last year, as a result of a 35 cent share currency charge. The charge last year was 14 cents.

He also noted that total first half charges would be about 65 cents, with additional charges possible in the second half. As a result, earnings may not exceed last year's record \$678m, or \$5.78 a share, net profit.

However, with the exclusion of currency items, the company expects higher second quarter earnings and "good growth" for the full year, despite sluggish economies in the U.S. and abroad.

Mr Lehr said that for the 1980s the company should meet its goals of real growth of 10 per cent a year and pre-tax profit margins of more than 30 per cent of sales.

He pointed out that 3M had undertaken a major corporate restructuring, had refocused its marketing efforts and introduced programmes to increase productivity as well as product and service quality.

U.S. textile group improves

By Our Financial Staff

WEST POINT-PEPPERELL, the U.S. textiles concern, showed a slight improvement in net profits for its third quarter to May 30 from \$11.16m to \$11.48m.

However, at the per share level results were down from \$2.45 to \$2.34 reflecting the greater number of shares issued. The company has warned that final quarter per share results will be below last year's comparable \$2.42.

The third quarter out-turn was a sharp improvement on the \$1.76 a share of the second quarter.

After nine months net earnings were \$32.37m against \$31.42, although per share profits were off from \$6.90 to \$6.72.

World Bank plans \$400m Eurobond

By Francis Ghiles

THE WORLD Bank has managed to arrange a \$400m five-year fixed interest Eurobond. The borrower will pay a coupon of 14 1/2 per cent and the issue will be priced on June 23.

The issue brings the amount of money raised by the World Bank so far in its current fiscal year to \$5.8bn and it still needs \$800m to complete its programme for the full year which ends June 30.

Bank officials will not say how the remainder is to be financed, although they do point out that \$200m is already in the pipeline. Part of this is expected to come from a \$200m bond issue likely to be launched later this week.

Prices of fixed interest dollar bonds gained a point yesterday with dealers describing business as brisk. With more U.S. banks announcing cuts in their prime rates, the market is convinced that U.S. interest rates generally have further to fall.

The four fixed interest dollar bonds launched on Monday appear to be meeting with a good reception. The market feels that the terms of the 14 1/2 per cent issue to 1986 for the Province of Quebec are a little on the tight side.

Prices of foreign D-Mark bonds gained 1 1/2 points yesterday before the German markets closed for a two-day holiday. With the next meeting of the Capital Markets Sub-Committee due on Monday, German bankers said they were not sure whether, despite the good tone of the market, a new foreign D-Mark bond could be launched this Friday.

The 10 1/2 bond to 1991 for Girozentrale was priced at 1 1/2 by Westdeutsche Landesbank.

Swiss franc bonds gained 1/2 yesterday as the \$75m issue for Norges Kommunalbank was widely anticipated to be announced today, through Gutzwiller, Kurz Buegner.

A \$150m five-year Euroyen bond for Daiwa Securities, the borrower is paying a coupon of around 8 1/2 per cent and the issue is expected to be priced on June 26.

Daimippon Ink and Chemicals, Japan's largest manufacturer of printing ink, has decided to call off plans to issue convertible debentures amounting to \$50m in the U.S. market because of the high level of interest rates.

The company says that it is considering turning to the Euro market to raise the money. However, this borrower is not expected to tap the market before July.

Amax sells Adobe shares

By Our Financial Staff

WILLIAMS COMPANIES, the fertilisers, metals services and oil and gas exploration group, has agreed to buy Amax's 30 per cent interest in Adobe Oil and Gas for about \$105m.

Amax had said earlier that it was seeking to sell the stake after it failed to reach agreement with Adobe on merger proposals.

Williams Companies, which is the largest independent common carrier pipeline operator in the U.S., said it had bought Adobe stake as an investment but was holding talks with the company to find if any "mutually beneficial association" could be reached.

Williams holds 27.5 per cent of Peabody Coal Company, the largest U.S. coal producer.

Continental court action

LOS ANGELES—Continental Air Lines argued in Federal Court here against granting the injunction sought by Texas International Airlines to block Continental employees from their takeover plan.

U.S. District Judge Lawrence Lydick is expected to rule by Thursday on the injunction request by the Texas carrier, which is pursuing an attempt to acquire Continental.

Continental officials said the injunction would thwart the employee plan because it would give Texas International the time to obtain Civil Aeronautics Board approval to acquire control of Continental.

Texas International officials told the court that the Continental employee plan violates federal laws and would damage the value of Continental's stock.

Continental's stock is trading at 10 1/2 on the New York Stock Exchange.

Allied Stores, the major U.S. department store chain, expects higher sales and earnings for the fiscal year ending January, 1982, Mr Thomas Macdoe, president said yesterday, AP-DJ reports. For the year ended January 31, Allied Stores earned \$32.9m or \$4.11 a share on sales of \$2.72bn.

GERMANS ATTACK COOK DEAL Travel cheque row flares

BY ALAN FRIEDMAN

EUROPEAN BANKERS are generally noted for their air of calm, but on Friday morning a senior group of these gentlemen will converge on Brussels for a meeting which could result in some excitement.

At stake is the future of several European retail banking services such as travellers cheques and payment cards. The occasion will be a board meeting of the European Travel Cheque International (ETCI), the consortium of leading banks in the UK and on the Continent which has been planning to take over the Thomas Cook travellers cheque business and develop a uniform European system.

The meeting would have been no more than routine but for a dispute within German banking circles which has now burst out into the open and is threatening the entire ETCI framework.

ETCI was set up specifically to develop a uniform travellers cheque system for Europe. One of its key founders was Dr Eckart van Hooven, a Deutsche Bank director who has helped to mastermind a number of European payment systems.

At issue this week is the future of a deal between Midland Bank and ETCI under which Midland has agreed to sell its Thomas Cook business to the European group for around £14m (U.S.\$28m). The deal was approved more than a year ago by the boards of ETCI and plans have been underway since for ETCI to convert the Cook system into its own.

ETCI has even entered into negotiations with Mastercard, the international credit card and cheque group, to link the new Cook-ETCI cheque business with Mastercard's recently launched travellers cheques. At a recent bankers' conference in Monte Carlo this joint venture plan was hailed as a symbol of ETCI's international potency.

But in the last few days a major controversy has developed among German banks because of opposition from the German Savings Banks Association to the purchase of Thomas Cook. Herr Helmut Geiger, chairman of the Savings Bank Association, explained yesterday: "We have an understanding with American Express to sell their travellers cheques and we wish to continue it."

Herr Geiger was referring to an understanding reached a few weeks ago between American Express (Amex) and the German Savings Banks Association. He also added that Germany needs a cheap system and Thomas Cook would require too large an investment.

This opposition to the ETCI-Cook deal has put Dr Eckart van Hooven on the spot. He is a board member of ETCI and the Savings Bank Association is not but he is seeking "unity" in German payments systems and must come up with a formula acceptable to his fellow German bankers.

Says Dr van Hooven: "We have to acknowledge the fact that the German savings banks do not favour the Cook deal. What Dr van Hooven did not say is that there are several leading German bankers who would prefer to substitute American Express for Cook."

With its 20 per cent shareholding allocation in ETCI, Germany is a key member of the board. The UK has been allocated a further 20 per cent. This is held by Midland Bank, which still owns Thomas Cook.

Mr David McWilliam, chief executive of ETCI, is the last of the key players in this drama. Last weekend he described the present situation as a "crisis". He said it had developed because Germany's reconstruction of a decision already taken by ETCI.

Yesterday, Mr McWilliam acknowledged that if Germany withdraws its support for the Cook deal, it could very much change all of Europe's payment systems.

This was because of links between Mastercard and both ETCI and Eurocard, the charge card system. If ETCI-Cook collapsed, said Mr McWilliam, it could damage the future of Eurocard as well.

As a result, Friday's meeting will be "open" and non-board members may attend. Mr McWilliam is looking for a "European initiative". But before Europe can compete in the \$35bn a year travellers cheque world market, it will first have to put its own house in order.

For our customers, travellers savings banks which provides for preferential selling of Amex cheques. In the wake of the Cook-ETCI deal last year, Amex has been aggressively pursuing a number of separate deals with European banks, and it has been quite successful.

Yesterday, Herr Geiger said he was dispatching Herr Wolfgang Starke, his managing director, to attend the Brussels meeting on Friday. Herr Starke would arrive in Brussels armed with the knowledge that German savings banks have 17,000 branches in Germany and more than 50 per cent of the private banking customers in the country.

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cheques are not so important," said Herr Geiger. He also added that Germany needs a cheap system and Thomas Cook would require too large an investment.

This opposition to the ETCI-Cook deal has put Dr Eckart van Hooven on the spot. He is a board member of ETCI and the Savings Bank Association is not but he is seeking "unity" in German payments systems and must come up with a formula acceptable to his fellow German bankers.

Says Dr van Hooven: "We have to acknowledge the fact that the German savings banks do not favour the Cook deal. What Dr van Hooven did not say is that there are several leading German bankers who would prefer to substitute American Express for Cook."

With its 20 per cent shareholding allocation in ETCI, Germany is a key member of the board. The UK has been allocated a further 20 per cent. This is held by Midland Bank, which still owns Thomas Cook.

Mr David McWilliam, chief executive of ETCI, is the last of the key players in this drama. Last weekend he described the present situation as a "crisis". He said it had developed because Germany's reconstruction of a decision already taken by ETCI.

Yesterday, Mr McWilliam acknowledged that if Germany withdraws its support for the Cook deal, it could very much change all of Europe's payment systems.

This was because of links between Mastercard and both ETCI and Eurocard, the charge card system. If ETCI-Cook collapsed, said Mr McWilliam, it could damage the future of Eurocard as well.

As a result, Friday's meeting will be "open" and non-board members may attend. Mr McWilliam is looking for a "European initiative". But before Europe can compete in the \$35bn a year travellers cheque world market, it will first have to put its own house in order.

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Companies and Markets **INTL. COMPANIES & FINANCE****Weaker D-Mark brings orders boom for Krupp**

BY JONATHAN CARR IN BONN

FRIED KRUPP, the diversified West German industrial group, is enjoying an orders boom, thanks to increased foreign demand influenced by the fall in the D-Mark.

On the other hand, Krupp faces continued losses in steel and shipbuilding—the two sectors which last year forced down group net profit to DM 98m (\$42m) from DM 119m in 1979.

Krupp said that in the first five months this year total external orders (excluding orders between the group's own companies) rose by 37 per cent against the same period of 1980, to DM 8.4bn.

By far the biggest surge came in mechanical engineering, where orders more than doubled to DM 4.1bn. But Krupp's trading and services sector also booked deals worth DM 2.6bn, a rise of 55 per cent. Overall sales were up by 7 per cent.

Despite these successes, which match current developments throughout much of the German mechanical engineering industry, Dr Wilhelm Scheider, Krupp's executive board chairman, sounded a note of caution.

He stressed that part of the orders boom involved contracts long under negotiation which had now been clinched largely because of the price advantage caused by the dwindling D-Mark, which has fallen against the dollar by about 30 per cent over the last 18 months.

The implications are both that this boom in foreign demand will not be matched by a similar surge in profits, and that a

FIVE-MONTH SALES

	DMbn	Percentage change
Steel	2.5	-7
Shipbuilding	0.17	+62
Engineering	1.4	+30
Trade and services	1.3	+9
Less intra-group	0.47	+4
External sales	5.2	+7
ORDERS		
Steel	2.6	-11
Shipbuilding	0.15	-35
Engineering	4.1	+102
Trade and services	2.6	+55
Less intra-group	1.05	+52
External orders	8.4	+37

currency-induced increase in business may prove fairly short-lived.

Further, the catastrophic conditions on the European steel market coupled with the weakness of the shipbuilding industry underlines the major problems which Krupp still faces despite years of intensive restructuring.

Last year Krupp world external sales rose by 9 per cent to DM 13.9bn (37 per cent of that abroad) and incoming orders were up 12 per cent to DM 15bn. In both cases, mechanical engineering and trading activities registered above-average growth.

On the other hand, steel sales rose by only 5 per cent—so average figure for the year which conceals a disastrous heavy loss-making last quarter.

Austrian bank to get state guarantees

LEGISLATION providing Sch 3bn (\$180m) in state guarantees for Oesterreichische Laenderbank, the third biggest bank in Austria which last year dipped into the red and failed to pay a dividend, should be on the statute book by early July.

Although the combination of a bad press and stern parliamentary opposition is providing the ruling Socialist Party with a rough ride, few people in Austria doubt that the bill, which is unprecedented in the financial history of this country, will go through.

Laenderbank is the victim of bad debts after the collapse of two major industrial companies, a sharp decline in state subsidisation and general mismanagement.

The two main thorns in its side have been OEGK, an electrical group which went to the wall with debts totalling Sch 5bn, and the camera group, Eumig. Already a major shareholder, Laenderbank took full control of Eumig last year.

The full extent of the bank's problems is not known but the state guarantees cover Sch 3bn of funds owed to it, of which Sch 1bn and Sch 1.6bn can be directly related to OEGK and Eumig respectively.

For its part, Laenderbank can point to a basic capital of Sch 900m together with own

Laenderbank faces a long hard road to recovery. But the new management looks to the future with confidence in the knowledge that state funds should shortly be drafted to the bank's aid, Paul Lendvai reports from Vienna

funds of Sch 2.5bn. Total assets stand at Sch 145bn. Through a major industrial portfolio the bank has interest of 25 per cent on average in a string of companies which last year had a workforce totalling 18,400.

The state corporation in charge of guarantees and indemnity bonds for loans to specific enterprises will be the vehicle the Government will use to aid Laenderbank. The federal state will take over the guarantee for the repayment of Sch 3bn of loans, while Laenderbank will itself treat the guaranteed sum as a deposit subject to 8 per cent interest.

The guarantees will be written off over 25 years so that every year 4 per cent of the Sch 3bn will appear under a provision for future losses in the Laenderbank profit and loss account. On this basis the bank faces a total financing cost of Sch 250m a year.

Dr Franz Vranitsky, Laenderbank's new director general, is confident that the bank will overcome its present difficulties. The 44-year-old banker welcomes the projected arrangements and sees the priority tasks of the new board as a "thorough reappraisal of costs, a hard look at banking margins and a different handling of the loan portfolio."

The group organisation is to be streamlined and made more "international." Dr Vranitsky, who between 1976 and 1981 was deputy chief executive of the largest Austrian bank, Creditanstalt, points out that foreign business in the first five months of 1981 expanded by Sch 5bn.

As a result of the Laenderbank affair some Austrian economic commentators have called for a tightening of the banking laws and the establishment of a control body outside the Treasury. Other observers are sceptical about the real impact of such a measure — "Laenderbank's problems are primarily the result of a devastating combination of poor management and political 'hacks' driving" a top banker remarked privately.

It remains to be seen whether the problems caused by OEGK and Eumig will prove to be a blessing in disguise for Austrian banking, where politicians and regional lobbies remain very influential.

The Treasury has started legal action with regard to at least one member of the former board of Laenderbank directors, all of whom were dismissed earlier this year.

Jaeger hit by fall in car sales

BY TERRY DODSWORTH IN PARIS

JAEGER, the French vehicle and aircraft instrument group, has blamed a sharp fall in profits last year on a combination of falling car sales, labour disputes and high interest rates. In a period which has caused considerable difficulties to the whole of the French vehicle components industry, Jaeger's net consolidated profits fell to FF 17.9m (\$3.3m) in 1980 compared with FF 29.3m in the previous year.

Turnover rose by 14.5 per cent, slightly higher than the rate of inflation, to FF 1.4bn, while cash flow dropped to FF 84m against FF 92m.

Jaeger is diversifying in order to reduce its dependence on the vehicle industry, where growth in France is expected to be much less strong than in the 1970s. With this policy in mind, it recently took a 23 per cent stake in Jouvanel et Cordier, a company which manufactures automatic fluid control systems and which is being linked with its own heating regulation division.

The company's aim is to establish a strong position in the energy conservation field, where it has already been selected to receive special

aid under the Government scheme for developing strategic industries.

Shareholders have authorised further capital increases to allow Jaeger to continue with its acquisition and diversification programme.

Jaeger stressed yesterday that the group's overseas subsidiaries had made a particularly important contribution last year, generating some 23 per cent of consolidated turnover, along with healthy profits.

Investments amounted to FF 90m, of which more than 80 per cent was covered by cash flow.

Go-ahead for SSIH rescue package

By Brij Khindaria in Geneva

SHAREHOLDERS of the Swiss watchmaking group, Societe Suisse pour l'Industrie Horlogere (SSIH), approved a SwFr 300m plan (about \$160m) proposed by six large banks to rescue the company, which last year plunged heavily into losses.

Under the terms of the plan approved by the SSIH's general assembly in Geneva, shareholders lose 95 per cent of the nominal value of their shares. This reduces total capital by SwFr 68m to SwFr 3.45m.

At the same time 985,500 shares with a face value of SwFr 100 each will be created to bring the capital up to SwFr 100m. The new shares will be taken up by six banks: the Union Bank of Switzerland, Swiss Bank Corporation, Credit Suisse, Volksbank and the cantonal banks of Berne and Neuchatel.

Losses at SSIH will be written off through the reduction in capital and a SwFr 100m offering by the banks to write-off debts and pay creditors.

In addition the banks will provide new credit worth SwFr 100 to help SSIH to trade through 1981 and 1982. The holding company has made a provision for further losses totalling SwFr 39.2m.

Heavier losses at Gardisette

By John Wicks in Zurich

GARDISETTE, THE Swiss curtains fabric group, has moved deeper into the red during 1980 and as a result will again not pay a dividend.

Sales improved by 3 per cent to SwFr 111m. But the company has still not managed to surface above the problems in the housing market in Switzerland and net losses were SwFr 5.9m (\$3.9m), compared with SwFr 1.4m.

Share prices continue to tumble on Milan Bourse

BY JAMES BUXTON IN ROME

SHARES ON the Milan Bourse fell steeply yesterday. Provisional estimates put the index down 6 per cent, marking a sharp acceleration of the downward trend of the last 10 trading days.

Last week values fell about 10 per cent, and on Monday they dropped another 4 per cent. Although yesterday was the last day of the current trading period, which may have helped to account for the decline as dealers settled their positions, there are fears that the great bull market of the Milan Bourse which began last summer is now crumbling.

Last year share values roughly doubled and by May this year they had put on a further 68 per cent. These rises came after several years of stagnation and inactivity, and reawakened companies to the possibility of raising new capital on the stock exchange.

Sig Aloisio de Gasperi, chairman of the bourse, yesterday tried to stem the growing mood

of despair about share prices, pointing out that they are still well up on the beginning of this year. "Let us not indulge in financial terrorism, capitalising on the falls of the market in the past few days," he said.

Yesterday saw all the major Italian stocks fall back sharply, with the banks—which have been among the market leaders up to now—heading the downward trend. But some of the steepest falls were recorded by Le Centrale and Toro, both down about 20 per cent on the day.

If the decline continues there could be difficulties for some of the big capital-raising operations which have yet to come to the market. The biggest is that of Montedison, the chemical group, which plans to increase its capital nearly three times by means of a rights issue of L440bn (\$546m). Yesterday Montedison shares, which had reached a peak of L285 in May, were L1 below their par value at L174.

Recovery by Paris stocks

BY OUR PARIS STAFF

THE PARIS BOURSE climbed out of its recent depression yesterday to register its best trading period since the election of President Mitterrand five weeks ago.

Share prices rose on average by about 4.5 per cent, mainly in response to indications that the Communist Party will be in a weak position in the next National Assembly. The main stockbrokers' index went up to 80.9 against 77.3 on Monday.

The low Communist poll in the first round of the legislative elections at the weekend has raised hopes on the bourse that the new Socialist Administration will conduct a moderate industrial policy.

Most investors believe the main pressure for radical

changes, including the nationalisation programme, would have come from the Communists. But Communist deputies are now unlikely to be in a position to have much influence on government policy.

Since President Mitterrand's election, bourse prices had lost about 30 per cent—the biggest fall since the Second World War. Market capitalisation, based on the current value of quoted stocks, dropped from around FF 250bn (\$54.5bn) to FF 190bn, while some leading "nationalisable" shares lost between 50 and 65 per cent. These include companies like the Rothschild bank, the Dassault aerospace company, and the Thomson-CSF electrical and electronics group.

Downturn for Austrian brewer

BY PAUL LENDVAI IN VIENNA

BRAU, the Austrian brewer, reports a sharp drop in profits for 1980 and is cutting its dividend from 10 per cent to 8 per cent.

On falling sales volume Brau lost market share last year and operating profits plunged to Sch 34m (\$2.1m) from Sch 101m. The brewer's market share in Austria eased to 35.1 per cent from 36 per cent.

Beer consumption in Austria last year fell by 1.9 per cent to 7.95m hecto litres but at Brau volume suffered a setback of 3.7 per cent, cutting sales to 2.8m hecto litres.

The disappointing performance was ascribed by Brau to sluggish sales in Vienna and eastern Austria. Sales in the western provinces, with their large influx of foreign tourists,

were buoyant. Exports were down by 5 per cent while non-alcoholic drinks volume was maintained.

Total cash turnover rose by 2 per cent to Sch 2,53bn for 1980, with beer accounting for Sch 1.95bn. Prospects are improving with current year first quarter sales of beer up by 3 per cent.

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U.S.\$50,000,000 10 1/2%

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JUNE 1981

North Korea fails to meet loan repayment schedule

BY A SPECIAL CORRESPONDENT

NORTH KOREA has failed for the third time to meet repayment schedules negotiated with two consortia of British and Continental banks. Morgan Grenfell and the Australia and New Zealand Banking Group, managers of the consortia, say that North Korea paid only the first in a series of payments which was negotiated in 1980 following two previous failures to pay back the loans according to plan.

The two consortia represent 73 British and Continental banks which extended trade credit or loans to North Korea in the early 1970s. They manage loans of about DM 650m.

Other European financing extended to the country include a French loan of FF 859m and loans from various European banks amounting to DM 250m.

Bankers reluctant

Bankers are reluctant to treat the loans as written off in their books. North Korea is one case among many of countries that have trouble in repaying loans to foreign banking concerns. One difference with North Korea is that the first foreign banks may hear of the difficulties is a telex message thanking them in advance for their agreement to forgo the repayment.

The European loans are only part of North Korea's debts. Debts to the Soviet Union and China, mostly for oil sales, are thought to amount to the equivalent of \$1.5bn. Nearly all the major Japanese banks and a number of the smaller provincial ones have also extended credit to North Korea, amounting to \$350m.

The European banks have resisted suggestions from the North Koreans that they should participate in the development of the socialist economy by exchanging their loans for an equity share in North Korean mining concerns. It is believed that several of the Japanese banks are being repaid through commodity exports.

North Korea exports copper, coal, and other items to Japan. Another buyer of North Korean commodities is South Korea. The Government of South Korea has recently been encouraging trade with Communist states. In particular China and Vietnam.

The European banking concerns have little pressure that they can bring to bear on the North Korean Foreign Trade Bank and that concern has ceased trading in capitalist countries. The small North Korean gold output is sold through the Zurich market by the Daisong Bank. It is unlikely that pressure from the

creditor banks can persuade the Swiss National Bank to limit the activities of this new North Korean bank in Switzerland.

The two consortia have ruled out for the present taking legal action based on the North Korean diplomatic presence in Europe. The North Koreans have embassies in Stockholm and Geneva. In Vienna they have a trade delegation. The consortia claim to have a legal case against North Korean Government property. The loans were signed under British law.

Little pressure

The two consortia are negotiating together, independently of other European creditors loans which are thought also to be in trouble. Under an agreement with French creditors signed last year, repayment was set not to begin until 1982.

A Morgan Grenfell official says that he hopes that the penalties for further defaulting will be tougher than those previously possible. "It is a question of forcing the North Koreans to change their priorities. At present they still find it more sensible to spend their scarce foreign exchange in making cash purchases rather than in honouring commitments to international banks."

Increased earnings and payout from FVB

By Jim Jones in Johannesburg

FEDERALE Volksbeleggings (FVB), the South African investment company, the main interests of which are in food, chemicals, electronics, and furniture retailing, had record results for the year ended March 31 1981. Pre-tax income rose by 65.3 per cent to R81.57m (\$95m) against R 49.34m in the previous year, while turnover was 41 per cent ahead at R1,030m (\$1.2bn) compared with R729.6m.

The company says that better employment of assets, together with the country's strong economic upswing, largely contributed to the improved results. Whereas a few years ago the group relied mainly on the fishing and chemical sectors, the position has now been reached where all the group's interests have made a contribution to profits. Almost all the unlisted subsidiaries did "exceptionally well" during the year. SedMech, which distributed Massey Ferguson equipment, consolidated its leading position in the tractor market. Furniture distributor, Morkels, which in the past has made only limited contribution to profits, showed record earnings.

The directors continue to be cautious on near term prospects, but although they warn that operates car rental services, year will be subject to greater uncertainties than in the year just completed, they are looking forward to further growth. A total dividend of 33 cents a share against 22 cents has been declared from earnings of 117.5 cents compared with 66 cents.

Japanese company results fall

By Our Financial Staff

OPERATING PROFITS of major Japanese companies in the January to March quarter of 1981 fell by an average of 5.5 per cent from a year earlier, after a 3.1 per cent year-on-year rise the preceding quarter, the Finance Ministry says in its quarterly report. This is the first fall since the October-December quarter in 1977, when there was a decline of an average 3.2 per cent.

Sony suffers downturn in first half

BY YOKO SHIBATA IN TOKYO

SONY CORPORATION the Japanese electrical appliances manufacturer, suffered a fall of 9.4 per cent in net profits to ¥31.58bn (\$140m) in the first six months of the financial year, on a consolidated basis, from ¥34.55bn in the same period last year when there was a gain of 342 per cent, to an unusually high level.

The fall in earnings was seen in spite of a rise of 16.9 per cent in sales for the six months, to April 30, to ¥509.78bn (\$2.3bn), from ¥435.96bn, helped by demand for video tape recorders and stereo cassette players.

The rise in the yen in the foreign exchange market contributed to the fall in profits— which had in the same period of 1979-80 been strongly supported by the yen's weakness.

Consolidated net profits in the second quarter were down 25.2 per cent on the same period a year earlier, to

¥11.46bn on sales up 16.2 per cent to ¥248.63bn.

In the first six months, overseas sales rose by 20.1 per cent to account for 67.5 per cent of the total. Domestic sales accounted for 32.5 per cent of those overall, to show a gain of 10.8 per cent. Sales growth in major overseas markets in terms of the local currencies was around 30.5 per cent, with those in the U.S. dollar gaining 35 per cent, in sterling 50 per cent, in German Marks 42 per cent, and in French francs 64 per cent. The sales abroad in yen terms, however, were held down by the foreign exchange movements.

A breakdown of sales by product shows VTRs in volume increasing 75 per cent in the six months, but in sales by only 46.1 per cent, to take a 28.3 per cent share in the total turnover. Sales of television sets declined by 2.2 per cent, to

account for 23.6 per cent of the total. Stereo cassette players helped sales in the tape recorder and audio sector which gained 27.9 per cent, to account for 16.7 per cent of the total.

The yen's appreciation against other currencies in the last half year same to 17 per cent in the case of the U.S. dollar, 12 per cent in that of sterling and 34 per cent against the German mark.

Sony's foreign share ownership had at end April reached a record 47.4 per cent, of which holdings of American Depository Receipts (ADRs) represented 33.6 per cent. The remaining 13.8 per cent was owned by European institutional and Middle East investors. Sony's foreign share ownership had declined to a level as low as 12 per cent at the end of October 1979.

The company, given the strength of the business outlook

centring on VTRs, plans outlays for new plant and equipment of \$350m for the full year ending October. Investment in the first six months came to \$170m. The major part of the capital outlays is aimed at expanding production capacity in VTRs. Monthly production of VTRs (currently 150,000 units) is to be lifted to 200,000 units by the autumn. In order to meet overseas demand, the company is studying the possibility of manufacturing VTRs overseas, most likely in the U.S. or UK.

The company expects sales for the full year ending October to grow by around 17-18 per cent, but there is no firm forecast of earnings.

After-tax profit on a non-consolidated basis for the half to April 30 was ¥20.85bn, against ¥16.63bn on sales of ¥369.97bn, against ¥237bn. The interim dividend was ¥17.5, compared with ¥15.

Koor shows strong profit gain

BY L. DANIEL IN TEL AVIV

KOOR, the 100-plant industrial conglomerate owned by the Israel Labour Federation, lifted profits after tax and minority interests by 341 per cent to Shl 365m (\$32m) in 1980. The advance compares with an inflation rate in the period of 133 per cent.

Turnover increased by 259 per cent to more than Shl 10bn, with a 7 per cent drop in local demand more than offset by a 26 per cent rise in exports to \$58m. Exports accounted for 30 per cent of all sales last year compared with 25 per cent in

1979 and only 18 per cent ten years ago. The target for the end of the 1980s is 50 per cent and the bulk of new investment is going into electronics and sophisticated chemicals.

The margin of profits to turnover improved in the year from 3.2 per cent to 4.3 per cent.

However, because of conditions abroad and the slowdown in the rate of devaluation of the Israeli currency in recent months, exports declined by 8 per cent, in real terms in the first five months of this year.

This was mainly the result of a fall in sales to Europe. Those to the U.S. increased by 50 per cent and domestic demand revived, thus taking up much of the slack.

In contrast to the general trend in Israeli industry, Koor increased its investment last year to \$115m from \$85m. Of the 1981 target of \$120m, a significant portion of spending is earmarked for a start in switching from oil to coal, particularly in cement production.

Nikko to make EDR issue

By Our Financial Staff

NIKKO SECURITIES Company, the second largest Japanese securities house, is to issue 30m shares of common stock by way of European Depository Receipts through an international syndicate managed by Deutsche Bank.

The offer price will be determined in U.S. dollars and will represent a discount from the closing price of the shares on the Tokyo Stock Exchange on June 24. On June 12 the closing price of the shares in Tokyo was ¥440 (approximately U.S.\$1.96).

Caisse Nationale de Credit Agricole U.S.\$50 million Floating Rate Notes due 1984

In accordance with condition No. 11 of the Notes, notice is hereby given that for the six months period 17th June 1981 to 17th December 1981 Notes will carry an interest rate of 16.8125%.

Relevant interest payments will be as follows:-
Notes of U.S.\$1000 = U.S.\$85.46.



FIRST CHICAGO

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Agent

Japanese company results fall

By Our Financial Staff

OPERATING PROFITS of major Japanese companies in the January to March quarter of 1981 fell by an average of 5.5 per cent from a year earlier, after a 3.1 per cent year-on-year rise the preceding quarter, the Finance Ministry says in its quarterly report. This is the first fall since the October-December quarter in 1977, when there was a decline of an average 3.2 per cent.

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The Notes, issued at 67.25 per cent., have been admitted to the Official List by the Council of The Stock Exchange, subject only to the issue of the temporary Global Note. There will not be any periodic payments of interest. Full particulars of the Notes are available in the Extel Statistical Service and may be obtained during usual business hours up to and including 2nd July, 1981 from the brokers to the issue:

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17th June, 1981

HNG HOUSTON NATURAL GAS

Quarterly Dividend

The Board of Directors of Houston Natural Gas Corporation has declared the following quarterly dividends, all payable July 1, 1981 to holders of record June 15, 1981: \$1.164 per share on the 4.65% Cumulative Preferred Stock, 1964 Series (\$100 Par), and 87 1/2¢ per share on the Common Stock (\$1 Par).

Clifford Campbell
Vice President and Secretary
June 5, 1981

DG BANK

DG Bank Finance
Company B.V.

U.S. \$50,000,000 Floating Rate
Note Issue due 1982

For the six months 17th June, 1981 to 17th December, 1981 the Notes will carry an interest rate of 16 1/2% per annum.

By: Morgan Guaranty Trust Company of
New York, London Agent Bank

SWEDISH INDUSTRY ANNUAL REPORTS

For details of how to acquire copies of ten leading Swedish companies annual reports see back page of today's survey on Sweden.



IRELAND

U.S. \$50,000,000

Floating Rate Notes Due 1990

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the six months 17th June, 1981 to 17th December, 1981, has been fixed at 16 1/2% per cent, per annum and that the coupon amount payable on Coupon No. 2 will be U.S.\$8,546.35.

The Sumitomo Bank, Limited.
Reference Agent

This announcement appears as a matter of record only



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In accordance with the provisions of the Certificates, notice is hereby given that for the three month Interest Period from 17th June, 1981 to 17th September, 1981 the Interest Rate will be 17 1/2% per annum and the Coupon Amount per U.S.\$1,000 will be U.S.\$45.20.

Credit Suisse First Boston Limited
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Easier early Wall St. trend

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Investment	6.2
Finance	2.25

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FINANCIAL TIMES

Wednesday June 17 1981

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Musical instrument maker drums up business

By Lisa Wood

BOOSEY AND HAWKES, the musical instrument maker and music publisher, blew its own trumpet yesterday in announcing new initiatives to beat-off foreign competition and restore profitability.

Mr. Michael Boxford, the company's new group chief executive, said: "We are no longer prepared to watch our traditional home and export markets being increasingly taken over by foreign musical instruments, particularly of Japanese and American origin."

Mr. Boxford said that Boosey and Hawkes which made a pre-tax loss of £100,000 last year, had always been production orientated. A symptom of this was lack of marketing.

The new strategy includes strong promotion of the company's brass and woodwind musical instruments, in which it has 70 per cent of the UK market, the re-organisation of the dealership network greater use of technology, for example in direct mailing activities, and the introduction of new manufacturing techniques.

The greatest change, analysed this week, is the introduction of the new franchise partnership scheme involving 160 of the company's 700 dealers. They, as exclusive agents, will be offered special discounts on instruments. A similar exercise will be done shortly among European dealers who take up about 50 per cent of the company's exports.

Production methods at the company's Edgware, London, factory have been re-evaluated and there has been a rationalisation of products. Mr. Don Close, the company's director of music, said: "We are going to make the market too hot for foreign competition."

BP ends defiance on oil output

By Sue Cameron

BRITISH PETROLEUM, which last week defied government guidelines and cut its North Sea oil production by 80,000 barrels a day, is to increase its output again. The move follows the oil group's success in securing a reduction of \$4.25 a barrel in the market price for North Sea crude.

BP had cut its Forties field production—reducing government tax revenues—in an effort to force the state-owned British National Oil Corporation to the highest price for North Sea oil, and the price-setter, to cut substantially its reference price for Forties field crude.

BP obtained Energy Department approval for an initial output cut from 453,000 to 430,000 barrels a day, an 11 per cent reduction, which broke the government's own guidelines on oil production. The Department lays down output levels for North Sea fields every three months and producers are not meant to deviate from them by more than 5 per cent either way.

Last week it reduced output further—to 350,000 barrels a day—without seeking government approval.

But last night, a day after BNOC decided to cut the official price of Forties crude from \$39.25 to \$35 a barrel, BP announced it was to restore Forties field production to 430,000 barrels a day. Onshore search boost, Page 9

U.S. arms

Mr. Haig conceded there had been disagreement on such issues as U.S. policy in Southern Africa and the Middle East. But he said there had been broad agreement in other areas. He named Afghanistan, Pakistan and Kampuchea as discussion subjects on which both sides had agreed. He said there was mutual concern that Kampuchea and Afghanistan should not be forgotten because of other international preoccupations.

Mr. Haig yesterday met Vice-Chairman Deng Xiaoping and Premier Zhao Ziyang. Few details of his discussions with Deng have been disclosed, which appears to suggest the sensitive issue of Taiwan dominated their talks. On the eve of Mr. Haig's arrival in Peking, the Chinese adopted a tough position on continuing U.S. arms sales to Taiwan.

In the final round of discussions, both sides apparently agreed to play down the issue. Mr. Haig leaves Peking today for Wellington where he will attend an ANZUS council meeting before going to Manila.

NCB pension funds bid \$265m for property trust

By David Lascelles and Andrew Taylor

THE National Coal Board pension funds yesterday launched their biggest U.S. property takeover bid. They made an offer worth up to \$265m (£132m) for Connecticut General Mortgage and Realty Investments.

This is the second major property bid by the coal board pension funds in two years. In June, 1979, they successfully offered \$144.2m for a Californian property investment trust, Continental Illinois Properties.

Connecticut General Mortgage and Realty Investments said yesterday's offer by the funds—representing manual and white collar workers—had not been agreed.

The bid has been made through the funds' U.S. property investment subsidiary, Second Boveries Properties, which has a 1 per cent stake in Connecticut. Second Boveries is offering \$33 for each of the company's ordinary outstanding shares with a proportionately higher offer for Connecticut's two classes of convertible subordinated debenture stocks. The offer, by tender, values Connecticut at \$265m overall, and

Second Boveries says it aims to acquire at least 66 per cent. The offer represents a premium of about 25 per cent above Connecticut General's recent stock market trading price of \$26—although the share price had risen to \$30 on Monday ahead of yesterday's offer.

Connecticut has an investment portfolio valued at about \$350m. A breakdown of the portfolio shows about 40 per cent of assets represented by short- and long-term construction loans. The remainder is thought to represent retail property investments (12 per cent); residential properties (19 per cent); offices (9 per cent) and industrial properties (17 per cent).

Connecticut General is classed as a real estate investment trust (REIT), which means it pays no federal income tax provided at least 95 per cent of taxable income is distributed to its shareholders.

The trust was formed 11 years ago when the real estate investment boom gave birth to large

number of REITs—many of which subsequently folded in the mid-1970s property crash. Connecticut has remained one of the largest and strongest

More recently the sharp rise in U.S. commercial property values has attracted a number of major European developers and institutional property investors—particularly from the UK and Holland—to venture into the U.S. market.

Last year foreign participation in the U.S. real estate investment market was estimated to have grown to over \$30n a year. Another incentive for investors is that commercial rents have risen steeply, in mid-Manhattan office rents are said to have more than doubled to about \$65 a square foot in the last year.

The Coal Board pensions funds, with total assets valued at over \$2bn, are by far the largest British institutional investors to invest in U.S. real estate with its acquisition of Continental Illinois Properties in 1979.

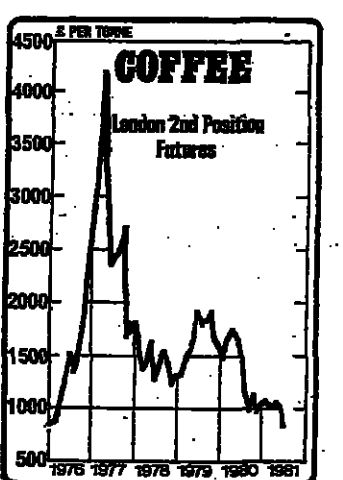
Coffee prices hit 5½-year low

By John Edwards, Commodities Editor

WORLD COFFEE prices fell sharply yesterday, hitting the lowest levels for five and a half years. The latest decline followed the failure of an emergency meeting of the International Coffee Organisation, which sets export quotas, to agree on an immediate cut in supplies.

Instead the meeting, which lasted late into Monday night, ended in a compromise. It was decided to delay the July-September quarter issue of special "stamps" which must accompany coffee from producers and are the means of imposing export quotas.

This issue will be withheld until June 30 when the next meeting of the Coffee Organisation will decide whether to cut supplies further by Britain and some other countries was opposed to a reduction in supplies until there had been more intensive research into why



market prices have collapsed in the past six weeks.

At the beginning of May coffee futures prices in London stood at over £1,070 a tonne. Yesterday they fell below £800

for the first time since January 1976.

The September position closed at \$792.5 a tonne, a loss of \$66.5 on the day, after falling to \$780 on an earlier stage.

The fall in prices has taken most traders by surprise. The market normally holds steady at this time of the year when there is the seasonal threat of frost hitting the Brazilian coffee growing areas. The main frost danger period is July, but the Brazil crop, which is by far the biggest in the world, is theoretically at risk from mid-June to mid-August.

The supply of coffee, allowed on to the market by the International Coffee Agreement, has already been reduced sharply this season. There have been three separate quota cuts of 1.4m bags (60 kilos each), reducing the total annual quota administered by the agreement by 4.2m bags to 52.9m bags in the 1980-81 season ending in September

Car premiums likely to rise by 8%-13%

By John Moore

MOTORISTS FACE insurance premium increases of between 8 and 13 per cent this year, says the British Insurance Association.

The association, representing about 325 insurance companies, gave its latest estimate of the likely increases in London yesterday as it unveiled its members' results for last year.

Although motor premiums increased by 20 per cent in 1980, motor business produced a loss of £49.7m, compared with £54.9m in the previous year.

Frequency of motor claims fell by 3 per cent, due to better

winter weather. But the cost of an average private motor claim rose by about 20 per cent, reflecting increased cost of spare parts, labour rates and car prices (between 7 and 17 per cent) and of court awards for injuries.

Mr. John Sheather, of General Accident, said that this year's increases would depend on inflation and cost of spare parts and labour. There had been some evidence of a decline in accident frequency this year.

House contents insurance business was badly hit last year by a 55 per cent increase in

domestic theft claims, which cost £75.5m.

As well as the overall higher crime rate, this was due to the fact that thieves took more expensive items such as hi-fis and other electrical goods.

The underwriting results in 1980 of BIA members worsened, producing an underwriting loss of £310m, against £216.4m.

But investment income, on the other hand, was £147m, producing a net surplus of £818m, compared with £764.6m. Detailed figures and appointments, Page 24

British Rail seeks 14,000 jobs cut

By Lynton McLain, Transport Correspondent

BRITISH RAIL has to lose 14,000 jobs in the next two years to improve its efficiency and encourage the Government to invest more money in the railways, chairman Sir Peter Parker, said yesterday.

A crucial meeting of one of the main economic committees of the Cabinet has been called today to discuss BR's future.

Mr. Sidney Weighell, general secretary of the National Union of Railwaymen yesterday promised to seek the aid of the miners and steel workers in any forthcoming confrontation with the Government and BR on pay and investment.

The train drivers union Aslef said a meeting was planned for later this month to find ways of

starting industrial action on the railways.

The proposed job cuts are broadly in line with annual job losses called for in British Rail's corporate plan for 1981 to 1985. This is one of the papers to be examined by the Cabinet committee.

British Rail said yesterday that the plan was out of date when it was published in December, but the target of 38,300 job losses between 1980 and 1985 still stands.

Job cuts to improve productivity are crucial if BR is to win the support of the Cabinet for ambitious investment plans. These call for a total investment of £3.57bn between now and 1990.

Rail unions are adamant that they plan to fight any attempt to cut jobs.

MPs should be given the opportunity to debate the proposals for railway electrification before a final decision is taken by the Government, Mr. Michael Foot, leader of the Opposition, said in the House of Commons yesterday. He called on Mrs. Thatcher to back the plans, but she refused to indicate Government intentions.

Mrs. Thatcher said the Government's external finance limit of £220m for British Rail for 1981-82 was higher in real terms than in the previous year and was "equivalent to more than one penny on income tax for everyone in the country."

Continued from Page 1

Prime Minister hits out

cent of her competitiveness to West Germany each year.

Once again the Prime Minister scornfully rejected the argument that there was a viable alternative economic strategy. In her view the old attempts at buying jobs by more public spending and by printing money had been thoroughly discredited.

The essential element in the Government's strategy was rebuilding of profits in the private sector so that new investment and new jobs could be created. This meant that there had to be a period in which pay, except where carried by extra productivity, did not match inflation. "That is the only road leading to higher employment."

In a reference to the present dispute with Civil Service

unions she said that everyone must recognise the Government determination not to provide more than could be afforded for pay rises in the public services.

"If necessary, we are prepared to live with the short-term consequences of that, as employees adjust to the new reality."

The CBI's impatience with the Government's attempts to cut public spending and curb public-sector pay rises was stressed by Sir Ray Pennock, CBI president.

While Mrs. Thatcher emphasised the Government's interest in helping the private sector at the expense of the public sector, Sir Ray bluntly stated: "If progress towards economic recovery is to be maintained, in

addition to more moderate wage settlements and better productivity, the government must cut public spending."

The CBI wants employers to cut the levels of wage increases by half in the coming year, and Sir Ray told Mrs. Thatcher that the CBI relied on the Government "to join in this effort."

He particularly criticised strikers in the Civil Service. Although the Prime Minister might stifle criticism at today's Cabinet, further evidence of Conservative Party unrest emerged last night in a statement from the Tory Reform Group.

The Left-wing pressure group stated that the Treasury's "blind adherence to screwing down the economy" was likely to end the party's chances

By David Buchan in Washington

PRESIDENT REAGAN yesterday sent a clear signal to Congress that Israel should not be penalised by the U.S. for its attack on Iraq's nuclear reactor 10 days ago.

Mr. Reagan, whose Administration intends to veto any bid in the UN security council to mount full-scale sanctions against Israel, told a Press conference that Israel had had "reason for concern about Iraq's nuclear programme."

The President said his Administration and Congress had not finished their review of whether Israel violated the U.S. requirement that U.S.-made weapons only be used for legitimate self-defence.

But it was clear that as far as he was concerned, the verdict was delivered: "I think we can recognise very probably that Israel might have sincerely believed it was a defensive move" to bomb the Osirak reactor near Baghdad.

These words by Mr. Reagan, at his first Press conference since he was shot on March 30, may well influence the Senate Foreign Relations Committee, due tomorrow to open hearings on the Israeli raid.

Asked of how the U.S. should react if Israel, against Washington's wishes, were to carry out its threat to strike at the Syrian missiles in Lebanon, Mr. Reagan claimed the Syrian's Russian-made surface-to-air missiles were offensive because of where they were placed and where they were aimed.

However, he said "I would hate to see this happen." He added that Israeli action of that kind would torpedo the mediation mission of Mr. Philip Habib, his special envoy. He hoped the Habib mission could still succeed.

Mr. Habib has now arrived in Damascus, on one of the most tricky legs of his resumed mission, since the Israeli bombing of Iraq has rekindled Syrian suspicion of U.S. ties to Israel.

In only his third Press conference since he took office, Mr. Reagan rejected the view that since he had made no major foreign policy address in the past five months, his administration had no foreign policy. He said he had reduced the number of meetings with foreign leaders that he and his top White House and Cabinet aides had held.

Israel "preparing for war," Page 4

Weather

UK TODAY
SUNNY intervals, rain in the West later. Generally cool. London, S and SE England, N and NE England, E Midlands, E Anglia

Rather cloudy with some showers. Max in the NW England, SW Scotland, W Midlands, SW England, Wales. Cloudy, scattered showers, bright intervals. Max 16C.

Borders, Edinburgh and Dundee, Aberdeen, Orkney, Shetland, Glasgow, Highlands, NE Scotland, Moray Firth, E Anglia. Sunny intervals, occasional light showers. Max 14C.

NW Scotland, N Ireland, Argyll. Sunny intervals, some rain later. Max 15C.

Outlook: Some rain in the north, mostly dry elsewhere.

WORLDWIDE

City	Temp	Wind	Cloud	Temp	Wind	Cloud
Algeria	27	10	Partly	Algeria	27	10
Amman	27	10	Partly	Amman	27	10
Baghdad	27	10	Partly	Baghdad	27	10
Bahia	27	10	Partly	Bahia	27	10
Bombay	27	10	Partly	Bombay	27	10
Buenos Aires	27	10	Partly	Buenos Aires	27	10
Calcutta	27	10	Partly	Calcutta	27	10
Cairo	27	10	Partly	Cairo	27	10
Cardiff	27	10	Partly	Cardiff	27	10
Cebu	27	10	Partly	Cebu	27	10
Dhaka	27	10	Partly	Dhaka	27	10
Dublin	27	10	Partly	Dublin	27	10
Edinburgh	27	10	Partly	Edinburgh	27	10
Fair	27	10	Partly	Fair	27	10
Geneva	27	10	Partly	Geneva	27	10
Glasgow	27	10	Partly	Glasgow	27	10
Hong Kong	27	10	Partly	Hong Kong	27	10
Imbabura	27	10	Partly	Imbabura	27	10
London	27	10	Partly	London	27	10
Lyons	27	10	Partly	Lyons	27	10
Madrid	27	10	Partly	Madrid	27	10
Manila	27	10	Partly	Manila	27	10
Medan	27	10	Partly	Medan	27	10
Moscow	27	10	Partly	Moscow	27	10
Mumbai	27	10	Partly	Mumbai	27	10
Nairobi	27	10	Partly	Nairobi	27	10
Paris	27	10	Partly	Paris	27	10
Rangoon	27	10	Partly	Rangoon	27	10
Reykjavik	27	10	Partly	Reykjavik	27	10
Rome	27	10	Partly	Rome	27	10
Singapore	27	10	Partly	Singapore	27	10
Sofia	27	10	Partly	Sofia	27	10
Taipei	27	10	Partly	Taipei	27	10
Tokyo	27	10	Partly	Tokyo	27	10
Yokohama	27	10	Partly	Yokohama	27	10

THE LEX COLUMN

Sour taste in the sugar struggle

Index rose 3.6 to 551.4



will be decided by the way that the stock market as a whole moves in the next few days. What a way to decide the fate of an important company.

Sony

The Sony share price has risen by over 70 per cent this year against a background of stagnant profits, so the market is clearly not looking to the short term and sees a 25 per cent fall in second quarter net income to ¥11.47bn had little impact on the shares yesterday.

The drop is largely attributable to the strength of the yen, exacerbated in the reported figures by the fact that the U.S. currency translation standard, FAS 8, the company is using its forecast of maintained or slightly lower full year profits on a dollar rate of roughly ¥210 by the end of October, compared with ¥220 at the moment.

This may now look a little optimistic but the yen on year distortions are almost certain to be lower than in the first half and the company should benefit from the slight pick-up in domestic consumer demand later this year. In the second quarter, domestic sales rose by only 2.6 per cent.

Overseas unit sales remain very strong on the back of heavy demand for video recorders and Walkman cassette players—production of the latter is being quadrupled this year. With overseas sales accounting for roughly two-thirds of the total in yen terms, Sony is expanding its foreign manufacturing base to guard against a further yen appreciation. But it is now

products, not new plant, which justify the Tokyo p/e of almost 17 times prospective earnings.

Trident

In the first six months — to March — Trident's advertising revenue seems to have grown rather more slowly than the TV contracting average, and the 18 per cent fall in pre-tax profits for the year to £4.3m presages a decline for the year. But with details of its divestment of Yorkshire and Tyne Tees to be announced in the next few days, along with an outline of future intentions, this year's trading results are of historic interest only.

Although there seems to have been some last-minute chopping and changing, in essence Trident will be placing 85 per cent of Yorkshire and Tyne Tees' assets for sale, along with an outline of future intentions, this year's trading results are of historic interest only.

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AB Foods

The annual report of Associated British Foods shows once again that cash flow is the key to the success of a group which, as the family company, the Weston family interests hold 71 per cent—cannot fall back on rights issues. Net cash flow reached £122m last year and with working capital under the usual tight control (in fact £4m was released here) ABF could comfortably finance its £120m of spending on new fixed assets and subsidiaries. Today the group will announce a new spending programme, including two grain processing factories at Cobay. And unlike too many other companies, ABF has a habit of earning a good return — of 8 per cent on a current cost basis in 1980-81.

ADVERTISEMENT

COMPUTER GRAPHICS CAD/CAM advances

A new, highly versatile, fully interactive computer aided design (CAD) system has been launched by Ferranti Ceteo Graphics Ltd. Known as CAM-X it is an integrated system incorporating design, manufacturing and business management functions onto one centralised computer. A DGE VAX CAM-X incorporates the most advanced hardware and software technology from the UK and USA, brought together with Ferranti Ceteo's own extensive CAD experience. CAM-X has been designed with an eye to the future.

CONTAINER HANDLING

New machines for world markets

Two important additions to its range of container handling equipment — a van carrier and a mobile gantry crane — have been introduced by Ferranti Engineering Ltd. These will complement the existing range of Ferranti equipment already available for portside and general container handling applications and will enhance the company's competitive position in world markets. The DF35 is a double portal arch van carrier and the PD40 a wide-span gantry crane. The eight-wheeled DF35 adds

double portal capability to the Ferranti van carrier range and will fill the need for highly productive ports for a high performance machine with long service intervals. The PD40 "Diamond" is a four-wheeled, self-propelled rubber-tyred gantry crane manufactured under licence from the Diamond Manufacturing Company Incorporated of Savannah, Georgia. Ferranti is marketing it throughout the world with the exception of the eastern seaboard of the USA and Texas.

The good news is
FERRANTI
Selling technology